Boys & Girls Clubs of Chattanooga

Hamilton County, Tennessee

Supported Agencies - Budget Year 2025

1015800 - BOYS & GIRLS CLUBS OF CHATTANOOGA		Prior Year Actuals					FY 2024 Budget			FY 2025 Budget			
	DESCRIPTION	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Adopted	Amended	YTD Thru 3/31/2024	Requested	Cuts	Proposed	Change from PY Adopted
56003	APPROPRIATION	-	-	-	-	-	-	-	-	135,000		**135,000**	135,000
	Operating Expenditures Subtotal:	-	-	-	-	-	-	-	-	*135,000*		***135,000***	*135,000*
	1015800 - BOYS & GIRLS CLUBS OF CHATTANOOGA Totals:	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	***135,000***		***135,000***	***135,000***

BUDGET REQUEST APPLICATION
FY 2024-2025

A. Cover Form

Organization Name: Boys and Girls Clubs of Chattanooga

Organization Legal Name: Boys and Girls Clubs of Chattanooga

Project Name(s): Workforce Development Programming

Federal Tax ID#: 62-0557179

Mailing Address: PO Box 11567; Chattanooga, TN 37401-2567

Hamilton County Address: 1307 East Main Street, Chattanooga, TN 37404

Year Established: 1955

Years organization has operated in Hamilton County or served Hamilton County residents: 69

Organization's authorizing official contact: Jim Morgan, (423) 266-6131, jmorgan@bgccha.org

Organization's application contact person: Jim Morgan, (423) 266-6131, jmorgan@bgccha.org

Fiscal year operating budget: $4,040,612

Current fiscal year start/end date: 01/01/2024-12/31/2024

First time applicant: YES

Requested county funds: $ 135,000

The above and following schedules embodying a request for an allocation from Hamilton County, Tennessee for the fiscal year ending June 30, 2025 (fiscal year 2025) were considered and approved by our Board of Directors on 01/31/2024. In the judgment of our Board, it represents the minimum needs of our organization for this fiscal year.

Barry VanDelinder, Jr.
Signature of President or Board Chair

James Morgan
Signature of Executive Director

THIS ALLOCATION REQUEST IS DUE BY JANUARY 31,2024

B. Grant Application

STATEMENT OF NEED

1. What needs does your program address, and why is it important to the Hamilton County population?

Since 1955, the Boys and Girls Clubs of Chattanooga (BGCC) has played a critical role in the lives of Hamilton County's most underserved children. We know that support from trusted, caring adults and a safe place to go after school can transform a child's life. Through a combination of careful financial stewardship, passionate staff, volunteers, and a compelling mission, the Clubs have

2. Provide data and statistics that support your organization's needs.

In 2023, BGCC served over 4,000 Hamilton County Students, 94% of whom identify as Black, Indigenous, or People of Color (BIPOC), 4% as Hispanic/Latinx, and 98% qualify for free or reduced school meals. The Chattanooga Scholars and Great Futures Internship Programs serve juniors and seniors from area Title 1 schools, primarily Howard, Tyner, and Brainerd High Schools. These schools serve mainly minority students who come from low-income families. Howard's student body is 42% Black and 55% Hispanic, Brainerd's is 91% Black and 4% Hispanic, and Tyner's is 78% Black and 18% Hispanic. Moreover, the percentage of low-income students at Howard (50%), Brainerd (66%), and Tyner (52%) is significantly higher than the district (28%).

OUTCOMES / OUTPUTS / INITIATIVES

3. How do you plan to utilize grant money awarded by Hamilton County?

Funding will allow BGCC to expand our workforce readiness preparation and training, starting with career exploration in elementary and middle school and ending with robust college and career planning and paid internship experiences for high school students.

Beginning in elementary and middle school, we begin incorporating direct links between hands-on activities and actual careers in STEM fields into our STEM programming. Students encounter various technologies and STEM concepts, including coding, app development, and cybersecurity. At the same time, we work closely with local businesses to provide STEM-centered field tips to

4. What results are you committed to achieving during the grant period? What key performance measures will you use to evaluate and track those results? (750-word suggestion)

The four primary objectives of this program are to provide students with (1) a basic understanding of careers available, (2) an overview of education, training, and/or certification requirements, (3) work experience through internships and simulated activities, and (4) post-graduation workforce entry skills and tools.

We measure the impact and success of the program based on the number of club members who complete the program, written reviews of their experiences, and participation in the graduation ceremony. We also track whether the participants graduate on time and the number of applicants who directly enter the workforce or apply to vocational or other secondary educational institutions.

Program Goals:
1,500 elementary and middle school students will participate in our early workforce development program, including STEM career exploration
o 90% will report a higher understanding of STEM career options.

5. What entities do you collaborate with which could also benefit from monies awarded by Hamilton County?

We partner with many organizations whose related missions, guidance, and support mutually benefit our work for youth in Chattanooga's underserved communities. The following are established key partners:

• Hamilton County Schools (HCS) continues to be a strong ally and guides us in responding to community needs in our target schools. HCS supports us through transportation and a robust programmatic connection between our programming and their own afterschool enrichment and

6. What is your organization's long-term vision, as it relates to your philanthropy and operations?

BGCC continually strives to seek a diverse range of federal, state, local, and corporate support to ensure our programming is stable and will be available for the students of Hamilton County in perpetuity. We have a diverse team of highly qualified staff, who are members of the community we serve. We strive to expand to provide high-quality academic enrichment to the students who need us the most, and we have recently expanded by adding a Club site at the Emma Wheeler Public housing development. However, all growth is calculated and developed with the partnership of local partners and supporters. In 2023, we served over 4,000 students, and a significant part of our most

C. Evaluation and Sustainability

7. If you utilize any evidence-based programs, please indicate which state and/or federal websites list the program and the rating given.

BGCC utilizes a suite of standards-aligned and evidence-based curricula from the Department of Education, The Office of Juvenile Justice, and the Boys and Girls Clubs of America.

• Project Learn is an out-of-school program designed by Boys and Girls Clubs of America to improve adolescents' educational performance. After 30 months, program youths reported significantly greater enjoyment and engagement in reading, verbal skills, writing, and tutoring. They also had better overall averages in reading, spelling, history, science, social studies, and school attendance compared with comparison and control youths. This program is rated promising by the Office of Justice Programs and the National Gang Center.

• BGCC follows four pillars that have been found to support youth workforce readiness: Essential

8. Describe how your organization plans to sustain services financially if Hamilton County funds do not extend past the awarded fiscal year

Funding from Hamilton County in the year 2024 will allow us to significantly expand our workforce development programming to a larger number of students and increase the level of career preparation that we can provide to our students. Continued support from Hamilton County will help more HCS students prepare for their careers. It will also help the County's economic development by producing well-rounded cohorts of diverse and talented potential employees for a variety of local businesses.

D. Budget, Supporting Financial Documents and Attachments

Submit each of the following and complete the schedules that follow. If a document is not attached to your submission, please select N/A in the appropriate dropdown box:

- Your most recent audit (and previous two audits for organizations with a budget of $750,000 or more)

  Document Attached
- The organization's current operating budget - Schedule I

  Document Attached
- A Form 990 from the previous three (3) years

  Document Attached
- IRS Letter of Determination

  Document Attached
- Current Certificate of Existence with the State of Tennessee

  Document Attached
- Demographic information for clients served - Schedule II

  Document Attached
- Board & Staff Information - Schedule III

  Document Attached
- Grants, Contracts, MOU Table - Schedule IV

  Document Attached
- Strategic Plan

  Document Attached
- Letters of Support

  Document Attached

PROGRAM BUDGET SUPPORT REVENUE

Schedule I

NAME OF AGENCY BUDGET BY SERVICES FOR	FY 2024 Approved Budget	FY 2025 Proposed Budget	REVENUES Support/ Revenues	EXPENSES/EXPENDITURES PROGRAM SERVICES Program 1	Program 2	Program 3	Total Prog. Servs.	SUPPORT SERVICES Mgmt & General	Fund Raising	Total Supp. Serv.
SUPPORT/REVENUE FOR CURRENT OPERATIONS:										
Contributions		0								
Net Proceeds Special Events	12,500	15,000	15,000							
Designations		0								
United Way	30,000	30,000	30,000							
Fees/Grants from Governmental Agencies	160,000	175,000	175,000							
Membership Dues		0								
Program Income		0								
Sales to Public		0								
Investment Income		0								
Transfers to Operating Budget		3,800	3,800							
Income from Previous Year		0								
Miscellaneous		0								
*Support Requested from Hamilton County		135,000	135,000							
TOTAL SUPPORT/REVENUES	202,500	358,800	358,800							
EXPENDITURES FOR CURRENT OPERATIONS:										
Salaries Only (No Benefits)	150,000	272,900		272,900			272,900			0
Employee Health & Retirement Benefits	37,500	68,200		68,200			68,200			0
Employment Taxes, etc.		0					0			0
Professional Fees/Contract Service Payments	4,500	5,200		5,200			5,200			0
Supplies		0					0			0
Telephone		0					0			0
Postage and Shipping		0					0			0
Occupancy		0					0			0
Equipment Rental and Maintenance		0			0		0			0
Outside printing, art work, etc.		0					0			0
Local Transportation	5,000	6,500		6,500			6,500			0
Conferences, Conventions, etc.		0					0			0
Special Assistance to Individuals		0					0			0
Organization Dues		0					0			0
Awards and Grants		0					0			0
Fund Raising/Self-Support Activities		0					0			0
Insurance		0					0			0
Miscellaneous	5,000	6,000		6,000			6,000			0
Depreciation		0					0			0
National Dues/Support Payments		0					0			0
Equipment Purchases		0					0			0
TOTAL EXPENSES/EXPENDITURES	202,000	358,800		358,800	0	0	358,800	0	0	0
REVENUES OVER (UNDER) EXPENDITURES	500	0								

Program Beneficiary Statistics

(This should reflect total program count. Copy as needed for each program.)

Boys and Girls Clubs of Chattanooga Workforce Development Program

(Name of Program)

Program Beneficiary Characteristics Clients/Patients/Recipients/Other		Fiscal 2024 Budget	Fiscal 2024 Projected	Fiscal 2025 Proposed Budget
1. Unduplicated Count of Program Beneficiaries	TOTAL	4,032	4,000	4,250
a. Total Continuing from Previous Fiscal Year		3,317	3,400	3,500
b. Total New for the Year		715	600	750
c. Total Terminated During the Year				
2. Age Group	TOTAL	4,032	4,000	4,250
a. Infants-Under 5		0		
b. Between 5 and 12		2,580	2,500	2,750
c. Between 13 and 17		1,290	1,200	1,300
d. Between 18 and 29		162	300	200
e. Between 30 and 64				
f. 65 and over				
g. Not Known				
3. Gender	TOTAL	4,032	4,000	4,250
a. Male		2,348	2,250	2,450
b. Female		1,684	1,750	1,800
c. Not Known/Other				
4. Ethnic Background	TOTAL	4,032	4,000	4,250
a. White		121	125	130
b. Black		3,628	3,600	3,750
c. Hispanic		162	150	205
d. Oriental		39	50	60
e. Other - Ethnic Minority		42	25	45
f. Not Known		40	50	60
5. Income Level	TOTAL	4,032	4,000	4,250
a. Below 4,999		1,411	1,375	1,450
b. 5,000-7,499		0		
c. 7,500-9,999		0		
d. 10,000-14,999		282	300	350
e. 15,000-19,999		332	325	350
f. 20,000-29,999		1,738	1,750	1,800
g. 30,000 and Over		112	100	125
h. Not Known		157	150	175
6. Location of Residence	TOTAL	4,032	4,000	4,250
a. Hamilton County		4,005	3,950	4,150
b. Outside of Hamilton County		27	50	100
c. Not Known				

HAMILTON COUNTY, TENNESSEE
FISCAL YEAR 2025

Agency Name: Boys & Girls Clubs of Chattanooga

1. Are the dollars Hamilton County appropriates to your agency designated for the benefit of a specific geographical segment of the community? YES

2. If the answer to question number 1 above is yes, please explain.

BGCC anticipates serving 4,250 Hamilton County public school students, of which 98% reside in the Glass Street, East Chattanooga, Highland Park, Orchard Knob, East Lake, Alton Park, and Westside / College Hills neighborhoods of Chattanooga.

Although any Hamilton County student is welcome to attend the Clubs, the majority of the students attend elementary, middle and high schools in the CGLA, Chatt Prep, Howard, Brainerd and Tyner feeder pattern.

3. Please estimate the percentage of your services provided to the geographic area listed below:

Unincorporated County	0.0%
City of Chattanooga	95.0%
City of East Ridge	2.0%
City of Signal Mountain	0.0%
City of Red Bank	0.0%
City of Soddy Daisy	0.0%
City of Lakesite	0.0%
City of Walden	0.0%
City of Collegedale	0.0%
City of Ridgeside	0.0%
City of Lookout Mountain	0.0%
All areas outside of Hamilton County	3.0%
Total	100.0%

Schedule of Positions, Salaries & Wages

Confidential (for Hamilton County internal use only)

Boys & Girls Clubs of Chattanooga

(Name of Agency)

ALL FINANCIAL INFORMATION ROUNDED TO NEAREST DOLLAR

Board of Directors Title and/or Position	Name(s) Last Name, Initial	Part Time	#Years Emp	Emp. Covered by Retirement (a)	Current FY			Requested		
					# Weeks Employed	Annual Salary	Budgeted Salary	# Weeks Employed	Annual Salary	Budgeted Salary
Board Chair	VanDelinder, B	--	5	--						
Treasurer	Brandon, M	--	4	--						
Secretary	Eldorado, F	--	4	--						
Vice President Operations	Oswald, G	--	4	--						
Vice President Fund Raising	Barajas, C	--	5	--						
Vice President Board Engagement	Brand, D	--	3	--						
Former Board Chair	Lyons, L	--	7	--						
Board Member	Baker, D	--	9	--						
Board Member	Besley, M	--	5	--						
Board Member	Bode, J	--	9	--						
Board Member	Dunlevy, S	--	2	--						
Board Member	Eiselstein, K	--	5	--						
Board Member	Freeman, E	--	5	--						
Board Member	Hostetler, P	--	10	--						
Board Member	Jenkins, G	--	11	--						
Board Member	Jenkins, Q	--	4	--						
Board Member	Jones, M	--	12	--						
Board Member	Mastey, C	--	13	--						
Board Member	Morgan, J	--	5	--						
Board Member	Murphy, M	--	2	--						

* If a position is changed from a part-time to a full-time position, show each as a separate position unit.
List positions in order of responsibility and include all staff and employees of agency in this schedule.
Non-professional employees performing similar services may be reported as a group.
(a.) Check if person is covered by retirement benefits.

Schedule of Positions, Salaries & Wages

Confidential (for Hamilton County internal use only)

Boys & Girls Clubs of Chattanooga

(Name of Agency)

ALL FINANCIAL INFORMATION ROUNDED TO NEAREST DOLLAR

Organization Staff Members Title and/or Position	Name(s) Last Name, Initial	Part Time	#Years Emp	Emp. Covered by Retirement (a)	Current FY			Requested		
					# Weeks Employed	Annual Salary	Budgeted Salary	# Weeks Employed	Annual Salary	Budgeted Salary
Board Member	Roddy, D	--	5	--						
Board Member	Teruel, E	--	3	--						
Board Member	Tocchini, D	--	5	--						
Board Member	Vaughan, C	--	11	--						
Board Member	Yost, K	--	5	--						
		--		--						
Director of Workforce Development	Washington, T	--	11	--	52	66,400	66,400	52		69,100
Manager of Internships	Daniels, S	--	5	--	52	42,100	42,100	52		43,800
Manager of College Apprentices	Smith, A	--	4	--	52	32,800	32,800	52		34,100
Transportation I	Eppinger, J	--	2	--	52	39,500	39,500	52		41,100
Transportation II	Brady, D	--	3	--	52	31,200	31,200	52		32,400
Outcomes/Data Manager	Daum, L	--	5	--	52	50,400	50,400	52		52,400
		--		--						272,900
		--		--						
		--		--						
		--		--						
		--		--						
		--		--						
		--		--						
		--		--						

* If a position is changed from a part-time to a full-time position, show each as a separate position unit.
List positions in order of responsibility and include all staff and employees of agency in this schedule.
Non-professional employees performing similar services may be reported as a group.
(a.) Check if person is covered by retirement benefits.

AGENCY: Boys & Girls Clubs of Chattanooga

AWARDS AND GRANTS FROM GOVERNMENTAL AGENCIES CITY/COUNTY/STATE/FEDERAL

	PROGRAM/PROJECT TITLE	NAME OF SOURCE	FOR HOW LONG?	LAST YEAR	THIS YEAR	NEXT YEAR
1	CACFP/SFSP Feeding Program	TN Dept of Human Services	5 years	280,000	310,000	375,000
2	Lottery Education for After School Program	TN Dept of Education	21 years	150,000	160,000	165,000
3	21st Century After School Program	TN Dept of Education	4 years	45,000	49,000	55,000
4	SRAE Abstinence	TN Dept of Human Services	11 years	5,900	6,500	7,000
5	Financial Stimulus Acct Group (FSAG)	TN Dept of Human Services	2 years	75,000	800,000	100,000
6	Office of Justice Programs	US Dept of Justice	15 years	60,000	75,000	90,000
7						
8						
9						
10						
11						
12						
13						
14						
15						
16						
17						
18						
	Total Fees From Governmental Agencies			615,900	1,400,500	792,000

ALL FINANCIAL INFORMATION ROUNDED TO NEAREST DOLLAR

Boys and Girls Clubs of Chattanooga

Attachments Index

2021-2022 Audit	2
2020-2021 Audit	43
2019-2020 Audit	69
2022 IRS 990	105
2021 IRS 990	145
2020 IRS 990	189
IRS Letter of Determination	233
Secretary of State Filing Information	236
Strategic Plan	240
Letters of Support	242
Organization's current operating budget	247

Boys and Girls Clubs of Chattanooga

2022 Audit

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.

Chattanooga, Tennessee

FINANCIAL STATEMENTS

Years Ended December 31, 2022 and 2021

JOHNSON, HICKEY & MURCHISON, P.C.
Certified Public Accountants
Chattanooga, Tennessee

TABLE OF CONTENTS

	Page
ROSTER OF MANAGEMENT AND BOARD MEMEBERS	2
INDEPENDENT AUDITORS' REPORT	3-5
FINANCIAL STATEMENTS	
Statements of financial position	6
Statements of activities and changes in net assets	7-8
Statements of functional expenses	9-10
Statements of cash flows	11-12
Notes to financial statements	13-25
SUPPLEMENTAL DATA	
Schedule of expenditures of federal and state awards	27-28
Notes to schedule of expenditures of federal and state awards	29
INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*	30-31
INDEPENDENT AUDITORS' REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE	32-34
SCHEDULE OF FINDINGS AND QUESTIONED COSTS	35-37
CORRECTIVE ACTION PLAN	38

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.
ROSTER OF MANAGEMENT AND BOARD MEMBERS
DECEMBER 31, 2022

MANAGEMENT

Jim Morgan	Chief Executive Officer
Russ Barker	Chief Operations Officer
Cheryl Emerson	Director of Accounting

BOARD MEMBERS

LaTonya Lyons	Board Chair
Evann Freeman	Vice President External Affairs
Barry VanDelinder, Jr.	Vice President Internal Affairs
Adam Osborne	Treasurer
Montrell Besley	Secretary
Cecil Vaughan III	Former Board Chair
Doug Baker	Director
Carol Barajas	Director
John Bode	Director
Matt Brandon	Director
Dominique Brandt	Director
Dennis Culver	Director
Kyle Eiselstein	Director
Fred Eldorado	Director
Charlotte Gregorie	Director
Edward Hostetler	Director
Gail Jenkins	Director
Quincy Jenkins	Director
Mark Jones	Director
Carol Mastey	Director
Jay Morgan	Director
Greg Oswald	Director
David Roddy	Director
Eilier Teruel	Director
Dave Tocchini	Director
Kirby Yost	Director
William Aiken	Board of Trustees
Charles Brock	Board of Trustees
Mark Brock	Board of Trustees
Roger Dickson	Board of Trustees
Joe Johnson	Board of Trustees

EST JHM 1977
CERTIFIED PUBLIC ACCOUNTANTS

INDEPENDENT AUDITORS' REPORT

To the Board of Directors of
Boys and Girls Clubs of Chattanooga, Inc.

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of Boys and Girls Clubs of Chattanooga, Inc. (a not-for-profit corporation), which comprise the statements of financial position as of December 31, 2022 and 2021, and the related statements of activities and changes in net assets, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Boys and Girls Clubs of Chattanooga, Inc. as of December 31, 2022 and 2021, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards,* issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Boys and Girls Clubs of Chattanooga, Inc. and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

2215 Olan Mills Drive, Chattanooga, TN 37421 **T** 423.756.0052 | **F** 423.267.5945 **jhmcpa.com**

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal and state awards, as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal and state awards is fairly stated, in all material respects, in relation to the financial statements as a whole.

The roster of management and officials have not been subjected to auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provided any assurance on the roster of management and officials.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated September 15, 2023, on our consideration of the Organization's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control over financial reporting and compliance.

Johnson, Weikey & Menchen, P.C.

Chattanooga, Tennessee
September 15, 2023

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.
STATEMENTS OF FINANCIAL POSITION
DECEMBER 31, 2022 AND 2021

ASSETS

	2022	2021
CURRENT ASSETS		
Cash and cash equivalents	$ 468,642	$ 945,696
Investments in marketable securities	929,196	1,097,520
Grants receivable	154,730	85,817
Promises to give	123,073	204,247
Note receivable	16,667	16,667
Total current assets	1,692,308	2,349,947
NON-CURRENT ASSETS		
Property and equipment, net	2,926,637	2,965,461
Note receivable, less current maturities above	425,000	441,666
Right of use assets, net	150,807	168,602
Total non-current assets	3,502,444	3,575,729
	$ 5,194,752	$ 5,925,676

LIABILITIES AND NET ASSETS

CURRENT LIABILITIES		
Current portion of lease obligations	$ 18,829	$ 16,846
Accounts payable	44,236	21,187
Economic Injury Disaster Loan	20,000	20,000
Total current liabilities	83,065	58,033
LONG-TERM LIABILITIES		
Long-term lease obligations, less current portion shown above	133,875	152,704
Total liabilities	216,940	210,737
NET ASSETS		
Without donor restrictions		
Board designated	1,000,592	1,537,302
Undesignated	3,627,694	3,752,383
With donor restrictions	349,526	425,254
	4,977,812	5,714,939
	$ 5,194,752	$ 5,925,676

(The accompanying notes are an integral part of these statements.)

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.
STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS
YEAR ENDED DECEMBER 31, 2022

	Without Donor Restrictions	With Donor Restrictions	Total
PUBLIC SUPPORT AND REVENUE			
Operating activities			
Contributions	$ 62,289	$ 391,150	$ 453,439
United Way allocation	127,379	120,722	248,101
Contributed materials	83,990	-	83,990
Government grants	1,103,532	-	1,103,532
Other grants	265,292	-	265,292
Special events	314,228	-	314,228
Membership and program fees	10,685	-	10,685
Interest income	21,686	-	21,686
Miscellaneous	2,454	-	2,454
Net assets released from restrictions	587,600	(587,600)	-
Total public support and revenue	2,579,135	(75,728)	2,503,407
EXPENSES			
Program services	2,395,035	-	2,395,035
Supporting services			
Management and general	619,803	-	619,803
Fund-raising	63,434	-	63,434
Total expenses	3,078,272	-	3,078,272
NON-OPERATING ACTIVITIES			
Investment income (loss)	(162,262)	-	(162,262)
DECREASE IN NET ASSETS	(661,399)	(75,728)	(737,127)
NET ASSETS			
Beginning	5,289,685	425,254	5,714,939
Ending	$ 4,628,286	$ 349,526	$ 4,977,812

(The accompanying notes are an integral part of these statements.)

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.
STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS
YEAR ENDED DECEMBER 31, 2021

	Without Donor Restrictions	With Donor Restrictions	Total
PUBLIC SUPPORT AND REVENUE			
Operating activities			
Contributions	$ 101,050	$ 163,394	$ 264,444
United Way allocation	208,739	199,235	407,974
Contributed materials	68,532	-	68,532
Government grants	492,802	-	492,802
Other grants	664,200	-	664,200
Special events	378,682	-	378,682
Membership and program fees	7,096	-	7,096
Interest income	18,015	-	18,015
Miscellaneous	7,897	-	7,897
Net assets released from restrictions	337,354	(337,354)	-
Total public support and revenue	2,284,367	25,275	2,309,642
EXPENSES			
Program services	1,699,013	-	1,699,013
Supporting services			
Management and general	509,513	-	509,513
Fund-raising	101,849	-	101,849
Total expenses	2,310,375	-	2,310,375
NON-OPERATING ACTIVITIES			
Investment income	125,131	-	125,131
Proceeds from Paycheck Protection Program loan	334,980	-	334,980
Total non-operating activities	460,111	-	460,111
INCREASE IN NET ASSETS	434,103	25,275	459,378
NET ASSETS			
Beginning	4,855,582	399,979	5,255,561
Ending	$ 5,289,685	$ 425,254	$ 5,714,939

(The accompanying notes are an integral part of these statements.)

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.
STATEMENT OF FUNCTIONAL EXPENSES
YEAR ENDED DECEMBER 31, 2022

	Program Services	Management and General	Fund-Raising	Total
PERSONNEL EXPENSES				
Salaries	$ 1,060,679	$ 241,674	$ 40,279	$ 1,342,632
Employee benefits	292,472	66,639	11,107	370,218
Payroll taxes	81,929	18,667	3,111	103,707
Contract labor	395	90	15	500
	1,435,475	327,070	54,512	1,817,057
OTHER EXPENSES				
Awards and scholarships	57,211	-	-	57,211
Contract service and professional fees	10,169	91,517	-	101,686
Interest	38	38	300	376
Marketing	-	15,105	-	15,105
Meetings	1,855	1,854	-	3,709
Membership dues	24,560	-	-	24,560
Miscellaneous	2,856	-	-	2,856
Occupancy	108,266	24,668	4,111	137,045
Printing and publications	1,480	493	-	1,973
Postage and shipping	436	435	-	871
Repairs and maintenance	118,784	27,065	4,511	150,360
Special events	13,221	39,661	-	52,882
Staff development and training	8,006	-	-	8,006
Supplies	332,428	38,254	-	370,682
Telephone	5,234	5,234	-	10,468
Program supplies	101,256	11,251	-	112,507
Resource development	13,422	1,491	-	14,913
Relief expense	8,015	-	-	8,015
Transportation	9,656	-	-	9,656
	816,893	257,066	8,922	1,082,881
Total expenses before depreciation	2,252,368	584,136	63,434	2,899,938
Depreciation	142,667	35,667	-	178,334
Total expenses	$ 2,395,035	$ 619,803	$ 63,434	$ 3,078,272

(The accompanying notes are an integral part of these statements.)

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.
STATEMENT OF FUNCTIONAL EXPENSES
YEAR ENDED DECEMBER 31, 2021

	Program Services	Management and General	Fund-Raising	Total
PERSONNEL EXPENSES				
Salaries	$ 776,266	$ 176,871	$ 29,478	$ 982,615
Employee benefits	203,638	46,399	7,733	257,770
Payroll taxes	56,879	12,960	2,160	71,999
Contract labor	711	162	27	900
	1,037,494	236,392	39,398	1,313,284
OTHER EXPENSES				
Awards and scholarships	53,854	-	-	53,854
Contract service and professional fees	10,045	90,403	-	100,448
Marketing	88	87	700	875
Meetings	-	3,307	-	3,307
Membership dues	11,287	11,287	-	22,574
Miscellaneous	12,254	-	-	12,254
Occupancy	104,382	23,783	3,964	132,129
Printing and publications	5,914	1,971	-	7,885
Postage and shipping	752	751	-	1,503
Repairs and maintenance	124,120	28,281	4,713	157,114
Special events	-	-	42,984	42,984
Staff development and training	632	1,897	-	2,529
Supplies	152,434	30,903	-	183,337
Telephone	2,278	4,556	2,278	9,112
Program supplies	87,107	-	-	87,107
Transition	473	877	-	1,350
Resource development	8,453	939	-	9,392
Relief expense	12,214	3,053	-	15,267
Transportation	4,206	-	7,812	12,018
	590,493	202,095	62,451	855,039
Total expenses before depreciation	1,627,987	438,487	101,849	2,168,323
Depreciation	71,026	71,026	-	142,052
Total expenses	$ 1,699,013	$ 509,513	$ 101,849	$ 2,310,375

(The accompanying notes are an integral part of these statements.)

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.
STATEMENTS OF CASH FLOWS
DECEMBER 31, 2022 AND 2021

	2022	2021
CASH FLOWS FROM OPERATING ACTIVITIES		
Increase (decrease) in net assets	$ (737,127)	$ 459,378
Adjustments to reconcile increase (decrease) in net assets to net cash provided (used) by operating activities		
Depreciation	178,334	142,052
Net change in operating lease activities	949	949
Net realized and unrealized gain on investments	(185,670)	(109,265)
Forgiveness of Paycheck Protection Program loan	-	(167,490)
Net (increase) decrease in operating assets		
Grants receivable	(68,913)	41,571
Promises to give	81,174	75,044
Net increase (decrease) in operating liabilities		
Accounts payable	23,049	(30,271)
Net cash provided (used) by operating activities	(708,204)	411,968
CASH FLOWS FROM INVESTING ACTIVITIES		
Cash paid for property and equipment	(139,510)	(430,425)
Purchases of investments	(52,357)	(214,891)
Collections on note receivable	16,666	16,667
Proceeds from sale of investments	406,351	202,441
Net cash provided (used) by investing activities	231,150	(426,208)
NET DECREASE IN CASH AND CASH EQUIVALENTS	(477,054)	(14,240)
CASH AND CASH EQUIVALENTS		
Beginning	945,696	959,936
Ending	$ 468,642	$ 945,696

(The accompanying notes are an integral part of these statements.)

	2022	2021
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION		
Cash paid during the year for interest	$ 376	$ -

(The accompanying notes are an integral part of these statements.)

(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization

Boys and Girls Clubs of Chattanooga, Inc. (the Organization) provides services that promote health, develop character, and educate inner city youth at risk (ages 6-18) using principles of behavioral guidance. The Organization is supported primarily through United Way, donor contributions, and grants.

Basis of accounting

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America ("GAAP") and practices within the not-for-profit industry.

Basis of presentation

The financial statements are presented in accordance with Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") 958-205, *Not-for-Profit Entities, Presentation of Financial Statements.* The Organization reports information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions:

Net assets without donor restrictions - Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Organization. These net assets may be designated for specific purposes by action of the Board of Directors.

Net assets with donor restrictions - Net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Organization or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

Board designated net assets - Net assets without donor restrictions subject to self-imposed limits by action of the Organization's board of directors. Board designated net assets may be earmarked for future programs, investments, contingencies, purchase or construction of fixed assets, or other uses.

Donor restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities and changes in net assets as net assets released from restrictions. For contributions restricted to the acquisition of property and equipment, the restrictions are released when the asset is placed in service unless the donor has provided more explicit requirements.

Operating activities

The statements of activities and changes in net assets report all changes in net assets, including changes in net assets from operating and non-operating activities. Operating activities consist of those items attributable to the Organization's ongoing services. Non-operating activities are limited to resources that generate return from investments, interest and dividends from investments, and other activities considered to be of a more unusual or recurring nature.

(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Estimates

Management uses estimates and assumptions in preparing these financial statements in accordance with accounting principles generally accepted in the United States of America. Those estimates and assumptions affect the amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported support, revenues and expenses. Actual results could vary from the estimates that were used.

Cash and cash equivalents

For purposes of reporting cash flows, cash and cash equivalents include cash on hand, cash in checking accounts, and investment instruments with original maturities of three months or less.

Unconditional promises to give

Unconditional promises to give are recognized as support in the period received. An allowance for uncollectible promises to give is maintained, if necessary, at a level adequate to absorb probable losses and is provided based on management's judgment, including such factors as prior collection history, type of contribution and nature of fundraising activity. Conditional promises to give are not recognized as support until the conditions are substantially met. As of December 31, 2022 and 2021, management did not consider an allowance for uncollectible promises to give necessary. Unconditional promises to give that remain outstanding after the Organization has used reasonable collection efforts are written off through a charge to bad debt expense.

Investments

All marketable securities of the Organization are held as board designated reserve funds. There were no donor restricted endowment funds at December 31, 2022 and 2021.

The Organization has adopted investment and spending policies for its investment assets that attempt to provide long-term growth of capital and growth of income. The Organization's spending and investment policies work together to achieve the objectives of the investment program by assuming a moderate level of risk, a long-term investment horizon, and diversification among assets. The funds are invested to maximize total return consistent with a prudent level of risk.

The Organization has requirements and expectations for periodic withdrawals for programs and expenses. Resultant periodic cash needs will fluctuate somewhat, but should usually be deferred for a 30-day period. The Board as part of the annual budget process will establish anticipated withdrawals from the Board Designated Reserve Fund. Withdrawals beyond those approved as part of the annual budget shall be approved by a separate vote of the Board.

The investment committee has established the following asset allocation guidelines: cash and cash equivalents – 0% to 20%, fixed income investments – 20% to 60%, equity securities – 30% to 80%, and alternative investments – 0% to 5%. Any deviation of five percentage points or more of the total portfolio beyond these limits in any asset category requires prior approval from the investment committee.

(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Investments (continued)

The Organization reports its investments in accordance with generally accepted accounting principles for not-for-profit organizations, which establish accounting standards for investments in certain equity and for all debt securities. The guidance prescribes that covered investments be reported in the statement of financial position at fair value with any realized or unrealized gains or losses reported in the statement of activities and changes in net assets. Investment income is recognized as revenue in the period it is earned, and gains and losses are recognized as changes in net assets in the period in which they occur.

Investments in equity securities with readily determinable fair values and all investments in debt securities are classified as available for sale and are reported at fair value based on quoted market prices. Net realized and unrealized gains and losses on investments are reported as increases or decreases in net assets without donor restrictions unless its use is restricted by explicit donor stipulations or by law.

Property and equipment

Property and equipment is stated at cost less accumulated depreciation. Expenditures for equipment in excess of $2,500 are capitalized at cost. Depreciation is provided over the estimated useful life of the asset ranging from five to fifty years using the straight-line method. When assets are retired or otherwise removed from service, the cost and related accumulated depreciation are removed from the accounts, and any resulting gain or loss is recognized in the statements of activities. The cost of maintenance and repairs is charged to expense as incurred.

Contributed land and in-kind donations

The Organization has capitalized $78,600 of contributed land deeded to them by the City of Chattanooga. The land can be used by the Organization indefinitely. However, if the Organization decides at some point in the future that it no longer wishes to use the land, then the deed converts back to the City. As such, the contributed land was recorded as net asset with donor restrictions at the time of donation.

For the years ended December 31, 2022 and 2021, the Organization received $83,990 and $68,532, respectively, of donated materials, supplies, and marketing which have been recorded to contributed materials and the related expense accounts on the statements of activities.

Several volunteers have made significant contributions of their time in furtherance of the Organization's mission. These services were not reflected in the accompanying statements of activities because they do not meet the necessary criteria for recognition under US GAAP.

Right of use assets and lease liabilities

Right of use ("ROU") assets represent the Organization's right to use the underlying assets for the lease term and lease liabilities represent the net present value of the Organization's obligation to make payments arising from these leases. The lease liabilities are based on the present value of fixed lease payments over the lease term using the Organization's incremental borrowing rate on the lease commencement date. If the lease includes one or more options to extend the term of the lease, the renewal option is considered in the lease term if it is reasonably certain the Organization will exercise the options. Operating lease expense is recognized on a straight-line basis over the term of the lease. Finance lease expense is recognized as amortization of the right of use asset and interest expense. As permitted by ASU 2016-02, *Leases: Topic 842*, leases with an initial term of twelve months or less ("short-term leases") are not recorded on the accompanying statements of financial position.

(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Right of use assets and lease liabilities (continued)

The Organization has lease agreements with lease and non-lease components, which are accounted for as a single lease component under the practical expedient provisions of the standard. The Organization has lease agreements with terms less than one year. For the qualifying short-term leases, the Organization elected the short-term lease recognition exemption in which the Organization will not recognize ROU assets or lease liabilities, including the ROU assets or lease liabilities for the existing short-term leases of those assets upon adoption.

Variable lease payments such as common area maintenance, utilities, and taxes, are not included in the recognition of ROU assets and related lease liabilities. The Organization's lease agreement does not include any variable lease payments for the years ended December 31, 2022 and 2021. The Organization's lease agreement does not contain material restrictive covenants.

Change in accounting principle

In February 2016, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2016-02, *Leases: Topic 842*. This ASU affects any entity that enters a lease, with some specified scope exemptions. The main difference between previous GAAP and this ASU is the recognition of lease assets and lease liabilities by lessees for those leases classified as operating leases under previous GAAP. The Organization has implemented this ASU for the year ended December 31, 2022, using the modified retrospective approach. The Organization elected the optional practical expedient package which, among other things, includes the historical classification of leases.

As a result, the adoption of ASU 2016-02, *Leases: Topic 842* amounts for 2021 shown in the statements of financial position, statements of activities, statements of functional expenses and statements of cash flows have been restated for comparison purposes to present the right of use assets, accumulated amortization of the right of use assets, short and long-term finance lease liabilities, the change in finance lease expense and cash flow affects as though ASU 2016-02*, Leases: Topic 842* had been effective for that period. There was a reduction of $949 on the December 31, 2021 change in net assets as a result of the adoption of ASU 2016-2, *Leases: Topic 842*.

Revenue recognition

Revenue from Exchange Transactions: The Organization recognizes revenue in accordance with Financial Accounting Standards Board (FASB) Accounting Standards Update (ASU) 2014-09, *Revenue from Contracts with Customers,* as amended. ASU 2014-09 applies to exchange transactions with customers that are bound by contracts or similar arrangements and establishes a performance obligation approach to revenue recognition. The Organization records the following exchange transaction revenue in its statements of activities and changes in net assets for the years ending December 31, 2022 and 2021:

(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Revenue recognition (continued)

Special fundraising event revenue – The Organization conducts special events in which a portion of the gross proceeds paid by the participant represents payment for the direct cost of the benefits received by the participant of the event – the exchange component, and a portion represents contribution to the Organization. Unless a verifiable objective means exists to demonstrate otherwise, the fair value of meals and entertainment provided at special events is measured at the actual cost to the Organization. The contribution component is the excess of the gross proceeds over the fair value of the direct donor benefit. The direct costs of the special events, which ultimately benefit the donor rather than the Organization, are recorded as event costs in the statement of functional expenses. The performance obligation is delivery of the event, which is usually accompanied by a presentation. The event fee is set by the Organization. FASB ASU 2014-09 requires allocation of the transaction price to the performance obligation. Accordingly, the Organization presents in its notes to the financial statements the exchange and contribution components of the gross proceeds from special events. Special event fees collected by the Organization in advance of its delivery are initially recognized as liabilities (deferred revenue) and recognized as special event revenue after delivery of the event.

Membership dues and program fees – Membership dues and program fees consist of an upfront fee paid by each student to participate in the Organization's programs. The Organization charges a $5 fee at the beginning of each school year for general program activities and a $25 fee for summer camp. The fees are non-refundable. Membership dues and program fees are treated like application fees and recognized when the fee is paid.

Public support

Contributions – The Organization receives contributions to support operating activities. These contributions can be from individuals, foundations, corporations or trusts. Contributions received are recorded as net assets without donor restrictions or net assets with donor restrictions, depending on the existence or nature of any donor restrictions.

Although restricted contributions typically are reported as support that increases net assets with donor restrictions, they may be reported as net assets without donor restrictions if the restrictions are met in the same reporting period, the policy is followed consistently, and it is disclosed. All other donor-restricted support is reported as an increase in net assets with donor restrictions. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of changes in net assets as net assets released from restrictions.

Government grants and contracts – The Organization receives grant and contract funding from various federal, state and local governments to provide a variety of support for programs. Grant and government contract revenues are recognized in revenue when the conditions on which they depend are substantially met (for example, by incurring allowable costs or providing units of service). If there are no conditions, the grant revenue is recognized when the grantor informs the Organization of its promise of the unconditional grant.

(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Functional allocation of expenses

The costs of providing various programs and other activities for the Organization have been summarized on a functional basis in the statements of activities and changes in net assets. Accordingly, certain costs have been allocated among the programs and supporting services benefited. The method of allocation is determined by management based on the function of the expense. Certain expenses are specific to a function and are categorized as such; whereas other expenses are allocated based on the time and effort related to the function of the expense. Costs not directly attributable to a function, such as depreciation, are allocated based on the location where the cost was incurred. Special events are allocated to program, fundraising or general and administrative based on a time budget of the event and the programs being focused on. See Note 11 for further details on the allocation of special events.

Income taxes

The Organization is exempt from federal income taxes under the provisions of Section 501(c)(3) of the Internal Revenue Code. Similarly, the Organization is registered as a charitable organization in numerous states where it solicits contributions and is exempt from state income taxes.

The Organization follows the requirements of professional literature in accounting for uncertain tax positions. Under this guidance, the Organization must recognize the tax benefit associated with tax taken for tax return purposes when it is more likely than not the position will be sustained. The Organization does not believe there are any material uncertain tax positions and, accordingly, it will not recognize any liability for unrecognized tax benefits. For the years ended December 31, 2022 and 2021, there were no interest or penalties recorded or included in the financial statements related to uncertain tax positions. Information returns for tax years 2019 and beyond remain subject to examinations.

(2) LINE OF CREDIT

The Organization has $250,000 available under an unsecured line of credit through Pinnacle Bank with interest at the Pinnacle Bank base rate with a floor of 4.0%. As of December 31, 2022, there was no balance on the line of credit. The line of credit matures October 12, 2032.

The Organization also has $609,000 available under a line of credit secured by the Organization's investments through UBS. The UBS variable rate loans are based on 30-day SOFR Average, which is the secured overnight financing rate compounded in arrears over the previous 30 days as published on *newyorkfed.org/markets/reference-rates/sofr-averages-and-index*, plus .11%. The available draw amount changes with the value of the investments. As of December 31, 2022, there was no balance on the line of credit.

(3) LIQUIDITY

The Organization's financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the statement of financial position date, are as follows:

	2022	2021
Cash and cash equivalents	$ 468,642	$ 945,696
Investments in marketable securities	929,196	1,097,520
Grants receivable	154,730	85,817
Promises to give	123,073	204,247
Financial assets available to meet general expenditures within one year	$ 1,675,641	$ 2,333,280

The Organization's goal is generally to maintain financial assets to meet 90 days of operating expenses. As a part of its liquidity plan, excess cash is invested in short-term investments, including a money market. The Organization also has a $250,000 line of credit available to meet cash flow needs.

(4) UNCONDITIONAL PROMISES TO GIVE

The Organization's promises to give consist of receivables from United Way and other donors that will be collected within the upcoming year. United Way promises to give consist of donor designations and general allocations. Although donor designations to the United Way may vary, differences between the amounts allocated and collected from the United Way have historically been insignificant. Accordingly, no provision is made for uncollectible amounts.

(5) NOTE RECEIVABLE

The Organization sold Camp Kiwanis for $1,000,000 in 2019. The Organization owner financed $500,000 at a fixed principal payment of $1,389 plus accrued interest at prime plus .5% over 84 months with a final payment of $385,250 due on July 1, 2026. As of December 31, 2022 and 2021, the note receivable owed to the Organization was $441,667 and $458,333, respectively.

Note receivable is payable to the Organization as follows:

Year ending December 31, 2023	$ 16,667
2024	16,667
2025	16,667
2026	391,666
	$ 441,667

(6) INVESTMENTS

Investments are presented in the financial statements in the aggregate at fair value. Investments consist of the following:

	2022		2021	
	Cost	Market Value	Cost	Market Value
Fixed income securities	$ 64,300	$ 60,592	$ 53,225	$ 53,942
Equity securities	683,885	813,821	673,329	974,198
Other	58,727	54,783	69,718	69,380
	$ 806,912	$ 929,196	$ 796,272	$1,097,520

Return on investments consists of the following:

	2022	2021
Interest and dividend income	$ 22,748	$ 24,376
Realized gains	4,920	67,999
Unrealized gains (loss)	(180,749)	41,264
Investment management fees	(9,181)	(8,508)
	$ (162,262)	$ 125,131

All investments in marketable securities are classified as board designated reserve funds. There were no donor-restricted endowment funds held by the Organization. The following table shows changes in unrestricted board designated reserve net assets for the years ended December 31, 2022 and 2021:

	2022	2021
Board designated net assets, beginning of year	$1,097,520	$ 975,806
Interest and dividend income	22,748	24,376
Net appreciation (depreciation)	(180,751)	41,264
Investment expenses	(9,181)	(8,508)
Contributions	152,581	452,241
Board designated net assets, end of year	1,082,917	1,485,179
Board designated funds, classified as cash equivalents	(153,721)	(387,659)
Board designated funds, classified as investments	$ 929,196	$1,097,520

(7) FAIR VALUE MEASUREMENT

Fair values of assets measured on a recurring basis at December 31, 2022 and 2021, are as follows:

		Fair Value Measurements at Reporting Date Using		
December 31, 2022	**Fair Value**	**Quoted Prices in Active Markets for Identical Asstes (Level 1)**	**Significant Other Observable Inputs (Level 2)**	**Significant Unobservable Inputs (Level 3)**
Fixed income	$ 60,592	$ 60,592	$ -	$ -
Equity securities	813,821	813,821	-	-
Other	54,783	-	54,783	-
Total	$ 929,196	$ 874,413	$ 54,783	$ -

		Fair Value Measurements at Reporting Date Using		
December 31, 2021	**Fair Value**	**Quoted Prices in Active Markets for Identical Asstes (Level 1)**	**Significant Other Observable Inputs (Level 2)**	**Significant Unobservable Inputs (Level 3)**
Fixed income	$ 53,942	$ 53,942	$ -	$ -
Equity securities	974,198	974,198	-	-
Other	69,380	-	69,380	-
Total	$ 1,097,520	$ 1,028,140	$ 69,380	$ -

The Organization's investments are reported at fair value in the accompanying financial statements. The methods used to measure fair value may produce an amount that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the Organization believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The Organization uses professional guidance which establishes a framework for measuring fair value. This guidance defines fair value as the price the Organization would receive upon selling an investment in an orderly transaction to an independent buyer in the principal or most advantageous market for the investment. It establishes a three tier hierarchy of inputs to establish a classification of fair value measurements for disclosure purposes.

(7) FAIR VALUE MEASUREMENT (continued)

The three levels of the fair value hierarchy are described as follows:

Level 1
Inputs are unadjusted and represent quoted prices in active markets for identical assets or liabilities at the measurement date.

Level 2
Inputs (other than quoted prices included in Level 1) are either directly or indirectly observable for the asset or liability through correlation with market data at the measurement date and for the duration of the instrument's anticipated life.

Level 3
Inputs are unobservable and supported by little or no market activity.

(8) PROPERTY AND EQUIPMENT

Property and equipment consist of the following at December 31, 2022 and 2021:

	2022	2021
Land	$ 246,080	$ 246,080
Buildings and improvements	4,267,098	4,149,093
Equipment and furnishings	381,286	360,179
Vehicles	76,000	76,000
Construction in progress	14,807	14,408
	4,985,271	4,845,760
Less accumulated depreciation	2,058,634	1,880,299
	$ 2,926,637	$ 2,965,461

(9) BOARD DESIGNATED NET ASSETS

The Board of Directors has designated and placed certain net assets without donor restrictions in investments for the purpose of providing an additional source of continuing operating income, scholarships to qualifying boys and girls, certain capital maintenance projects and assistance in undertaking new ventures. As of December 31, 2022 and 2021, board designated net assets that are reported within net assets without donor restrictions were $1,000,592 and $1,537,302, respectively.

The Organization is governed subject to the Governing Documents of the Organization. Under the terms of the Governing Documents, the Board of Directors has the ability to distribute board designated investment funds as the Board, in its sole discretion, shall determine. The Board has given the Investment Committee the responsibility for implementing the guidelines and policies for the Board Designated Reserve Fund. As a result of the ability to distribute these investment funds, all contributions not classified as net assets with donor restrictions are classified as net assets without donor restrictions for financial statement purposes.

(10) NET ASSETS

Net assets with donor restrictions consist of contributions restricted by the donor for specific purposes with time restrictions. Such contributions are reported as net assets with donor restrictions and are reclassified to net assets without donor restrictions when the restrictions have been satisfied. As of December 31, 2022 and 2021, net assets with donor restrictions are available to be used for the following purposes:

	2022	2021
Specific Purpose - Grants and contributions		
Scholarships	$ 118,593	$ 79,277
Other programs	31,611	68,142
	150,204	147,419
Passage of time		
United Way	120,722	199,235
Permanently restricted		
Land	78,600	78,600
	$ 349,526	$ 425,254

(11) SPECIAL EVENTS REVENUE

Gross receipts from special fundraising events recorded by the Organization consist of exchange transaction revenue and contribution revenue. As a result of adopting FASB ASU 2014-09 during 2019, the Organization is required to separately present the component of this revenue.

	2022	2021
Contributions	$ 267,746	$ 329,299
Special event revenue	46,482	49,383
Special fundraising events - gross	$ 314,228	$ 378,682

(12) PENSION PLAN

The Organization maintains a defined contribution pension plan for the benefit of its full-time employees. Under the plan, all employees who have attained the age of 21 and who, after a calendar year, attain 1,000 hours of service are eligible to participate. The amount of contribution is determined each year by the Board of Directors on a discretionary basis. The Organization's contributions to the plan were $103,663 and $62,650 for the years ending December 31, 2022 and 2021, respectively, and are included in employee benefits on the statements of functional expenses.

(13) LEASING ACTIVITIES

The Organization has an operating lease for office space for the Organization's administrative offices that has a lease term through April 30, 2024, and renewal options through April 30, 2029. As of December 31, 2022, Organization management is reasonably certain that renewal options will be exercised extending the lease term through April 30, 2029.

The following summaries the line items in the statement of financial position which include amounts for operating leases as of December 31, 2022:

Operating leases	**2022**	**2021**
Right of use assets - office space	$ 185,066	$ 185,066
Right of use assets - accumulated amortization	(34,259)	(16,465)
Right of use assets, net	$ 150,807	$ 168,601
Current portion of operating lease	$ 18,829	$ 16,846
Long-term operating lease, less current portion	133,875	152,704
Total operating lease liability	$ 152,704	$ 169,550

The following summarizes the weighted average remaining lease term and discount rate as of December 31, 2022:

Weighted average remaining lease term – operating lease	6.33 years
Weighted average discount rate – operating lease	8.25%

The maturities of lease liabilities as of December 31, 2022, are as follows:

	Operating
December 31, 2023	$ 30,525
2024	30,900
2025	30,900
2026	30,900
2027	30,900
Thereafter	41,200
Total lease payments	195,325
Present value discount	(42,621)
Total lease liabilities	$ 152,704

The following summarizes the line items in the statement of activities which include the components of lease expense for the years ended December 31, 2022:

	2022	**2021**
Lease expense		
Operating lease expense	$ 949	$ 949

(13) LEASING ACTIVITIES (continued)

The following summarizes cash flow information related to lease for the year ended December 31, 2022:

Cash paid for amounts included in the measurement of lease liabilities	
Operating cash flows from operating lease	$ 30,000

(14) RECLASSIFICATIONS

Certain items in the 2021 financial statements have been reclassified to conform with the current year presentation.

(15) SUBSEQUENT EVENTS

Management has evaluated subsequent events through September 15, 2023, the date which these financial statements were available for issue.

SUPPLEMENTAL DATA

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.
SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS
YEAR ENDED DECEMBER 31, 2022

Program	Assistance Listing Number	Receivable Balance 12/31/21	Cash Receipts	Expenditures	Receivable Balance 12/31/22
FEDERAL FINANCIAL ASSISTANCE					
U.S. Department of Health and Human Services					
Passed through the State of Tennessee Department of Health					
Passed through East TN State University					
COVID-19 Health Disparities Initiative	93.307	$ -	$ 10,247	$ 26,807	$ 16,560
Passed through the State of Tennessee Department of Health					
Title V Sexual Risk Avoidance Education	93.787	-	6,317	6,711	394
Passed through the State of Tennessee - Temporary Assistance for Needy Families					
Tennessee Opportunity Pilot Initiative	93.558	-	10,018	10,018	-
Total U.S Department of Health and Human Services		-	26,582	43,536	16,954
CCDF Cluster					
Passed through the State of Tennessee Department of Human Services					
Child Care and Development Block Grant					
COVID-19 Child Care Stabilization Grant - ARPA	93.575	-	573,792	573,792	-
Total CCDF Cluster		-	573,792	573,792	-
U.S. Department of Agriculture					
Passed through the State of Tennessee Department of Agriculture					
Child and Adult Care Food Program (CACFP)	10.558	14,262	190,682	197,355	20,935
Total U.S. Department of Agriculture		14,262	190,682	197,355	20,935
Child Nutrition Cluster					
Passed through the State of Tennessee Department of Agriculture					
Summer Food Service Program (SFSP)	10.559	-	61,989	65,459	3,470
Total Child Nutrition Cluster		-	61,989	65,459	3,470
U.S. Department of Justice					
Passed through Boys & Girls Clubs of America					
Office of Justice Program (OJP)	16.726	45,324	16,646	44,737	73,415

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.
SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS
YEAR ENDED DECEMBER 31, 2022

Program	Assistance Listing Number	Receivable Balance 12/31/21	Cash Receipts	Expenditures	Receivable Balance 12/31/22
FEDERAL FINANCIAL ASSISTANCE (continued)					
U.S. Department of Education					
Passed through the State of Tennessee Department of Education					
Passed through The Boys & Girls Clubs of TN-Alliance					
21st Century Grant	84.287	$ -	$ -	$ 13,827	$ 13,827
Total federal awards		$ 59,586	$ 869,691	$ 938,706	$ 128,601
STATE FINANCIAL ASSISTANCE					
State of Tennessee Department of Education -					
Passed through the Tennessee Alliance					
Lottery for Education Afterschool Program (LEAP)	n/a	$ 26,231	$ 149,309	$ 149,207	$ 26,129
Passed through the Tennessee Alliance					
Governors Budget Funding appropriation	n/a	-	15,620	15,620	-
Total state awards		26,231	164,929	164,827	26,129
Total federal and state awards		$ 85,817	$ 1,034,620	$ 1,103,533	$ 154,730

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.
NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS
YEAR ENDED DECEMBER 31, 2022

(1) BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal and state awards includes the federal and state grant activity of Boys and Girls Clubs of Chattanooga, Inc. and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal* Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (*Uniform Guidance). Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

(2) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures reported on the schedule of expenditures of federal and state awards are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Boys and Girls Clubs of Chattanooga, Inc. has elected not to use the 10-percent de minimis indirect cost rate allowed under the Uniform Guidance.

EST JHM 1977
CERTIFIED PUBLIC ACCOUNTANTS

INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

To the Board of Directors of
Boys and Girls Clubs of Chattanooga, Inc.

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Boys and Girls Clubs of Chattanooga, Inc. (a nonprofit organization), which comprise the statement of financial position as of December 31, 2022, and the related statements of activities and changes in net assets, functional expenses and cash flows for the years then ended, and the related notes to the financial statements, and have issued our report thereon dated September 15, 2023.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Organization's internal control over financial reporting (internal control) as a basis for designing the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of the internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. We identified certain deficiencies in internal control, described in the accompanying schedule of findings and questioned costs as items 2022-001 and 2022-002 that we consider to be a material weakness.

2215 Olan Mills Drive, Chattanooga, TN 37421 **T** 423.756.0052 | **F** 423.267.5945 **jhmcpa.com**

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Organization's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Organization's Response to Findings

Government Auditing Standards requires the auditor to perform limited procedures on the Organization's response to the findings identified in our audit and described in the accompanying schedule of findings and questioned costs. The Organization's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on the response.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Johnson, Nickey & Meacham, P.C.

Chattanooga, Tennessee
September 15, 2023

EST JHM 1977
CERTIFIED PUBLIC ACCOUNTANTS

INDEPENDENT AUDITORS' REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

To the Board of Directors of
Boys and Girls Clubs of Chattanooga, Inc.

Report on Compliance for Each Major Federal Program

Opinion on Each Major Federal Program

We have audited Boys and Girls Clubs of Chattanooga, Inc.'s compliance with the types of compliance requirements identified as subject to audit in the *OMB Compliance Supplement* that could have a direct and material effect on each of the Organization's major federal programs for the year ended December 31, 2022. The Organization's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

In our opinion, Boys and Girls Clubs of Chattanooga, Inc. complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2022.

Basis for Opinion on Each Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards,* issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditors' Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of the Organization's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to the Organization's federal programs.

2215 Olan Mills Drive, Chattanooga, TN 37421 **T** 423.756.0052 | **F** 423.267.5945 **jhmcpa.com**

Auditors' Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the Organization's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the Organization's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the Organization's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of the Organization's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Other Matters

The results of our auditing procedures disclosed instances of noncompliance which are required to be reported in accordance with the Uniform Guidance and which are described in the accompanying schedule of findings and questioned costs as item 2022-003. Our opinion on each major federal program is not modified with respect to these matters.

Government Auditing Standards requires the auditor to perform limited procedures on the Organization's response to the noncompliance findings identified in our audit described in the accompanying schedule of findings and questioned costs. The Organization's response was not subjected to the other auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

Report on Internal Control over Compliance

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance

requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditors' Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Johnson, Nickey & Meacham, P.C.

Chattanooga, Tennessee
September 15, 2023

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
DECEMBER 31, 2022 AND 2021

A. SUMMARY OF AUDITORS' RESULTS

1. The independent auditors' report expresses an unmodified opinion on whether the financial statements of Boys and Girls Clubs of Chattanooga, Inc. were prepared in accordance with GAAP.

2. Material weaknesses were identified during the audit of the financial statements.

3. No instances of noncompliance material to the financial statements of Boys and Girls Clubs of Chattanooga, Inc. were disclosed by the audit.

4. No material weaknesses were identified during the audit of the major federal award program.

5. The auditors' report on the major federal awards program for Boys and Girls Clubs of Chattanooga, Inc. expresses an unmodified opinion.

6. Audit findings that are required to be reported in accordance with 2 CFR Section 200.516(a) are reported in this schedule.

7. The program tested as a major program was:
   U.S. Department of Health and Human Services
   Childcare Development Block Grant
   ARPA Child Care Stabilization Grant – ALN #93.575

8. The threshold level for distinguishing Type A and B programs was $750,000.

9. Boys and Girls Clubs of Chattanooga, Inc. was determined to be a high-risk auditee.

B. FINDINGS – FINANCIAL STATEMENT AUDIT

Current year

2022-001 Material journal entries to accounting records

Condition:

During the audit, the auditors had to make material adjustments to the accounting records in order to present fairly the financial statements in accordance with generally accepted accounting principles. The material adjustments relate primarily to booking accounts receivable and accounts payable in the proper year.

Criteria:

Current standards relating to internal control require an entity to make all material adjustments to their records before giving it to the auditors, or to provide the auditors with any material adjustments that need to be made to the records.

Effect:

Management may lack the controls necessary to present financial statements and footnotes in accordance with generally accepted accounting principles.

Recommendation:

When closing the year, management should ensure expenses and deposits are being recorded in the year in which they relate.

B. FINDINGS – FINANCIAL STATEMENT AUDIT (continued)

Response:
Management will obtain all information necessary for the accurate and consistent recording of accounts payable and accounts receivables.

2022-002 Credit Card Payments with no Supporting Documentation

Condition:
Audit tests revealed that credit cards held in the Organization's name are being paid without supporting documentation for amounts charged. 24% of the credit cards tested were lacking proper support.

Criteria:
All amounts charged to the Organization's credit cards should have valid documentation such as receipts or invoices before the credit card is paid.

Effect:
Because of this material weakness, the Organization could pay for goods or services that are not valid expenses to the Organization.

Recommendation:
We recommend that all supporting documentation be obtained and attached to the proper credit card statement before the bill is paid.

Response:
Management recognizes the significance of this finding and has reiterated and will continue to reiterate to all card users the importance of proper documentation for all credit card purchases under organizational guidelines. The majority of the missing receipts were a result of the prior accountant leaving and not being filed correctly. The statements and all the individual charges are reviewed by several individuals which allow little chance of misuse of the agency credit cards. A continued effort is in place to ensure 100% of charges are matched to receipts.

Prior year
None

C. FINDINGS AND QUESTIONED COSTS – FEDERAL AWARDS

Current year

2022-003 Reporting

Information on federal program
Assistance Listing Number 93.575 ARPA Child Care Stabilization Grant

Criteria
The United States Department of Health and Human Services and the State of Tennessee requires reports to be filed within a specified number of days after receiving the grant funding. The due date for the initial report was 30 days after the initial grant deposit.

C. FINDINGS AND QUESTIONED COSTS – FEDERAL AWARDS (continued)

Condition

The Organization is not in compliance with the financial reporting requirements of the United States Department of Health and Human Services and the State of Tennessee.

Effect

The Organization did not meet the reporting requirements of the United States Department of Health and Humans Services and the State of Tennessee.

Cause

The Organization did not file the proper reports within 30 days of the initial grant deposit.

Recommendation

The Organization should develop procedures to ensure the federal and state reporting requirements are met.

Views of Management

Management agrees with the finding.

Prior year

None

BOYS & GIRLS CLUBS
OF CHATTANOOGA

Administrative Office
P.O. Box 11567
Chattanooga, TN 37401
Tel 423-266-6131
Fax 423-756-5781
www.bgccha.org

Officers

LaTonya Lyons
Chair

Adam Osborne
Treasurer

Montrell Besley
Secretary

Evann Freeman
Vice President External Affairs

Barry VanDelinder, Jr.
Vice President Internal Affairs

Trae Vaughan
Former Board Chair

Board of Directors

Doug Baker
Carol Barajas
John Bode
Matt Brandon
Dominique Brandt
Dennis Culver
Kyle Eiselstein
Fred Eldorado
Charlotte Gregorie
Peterson Hostetler
Gail Jenkins
Quincy Jenkins
Mark Jones
Carol Mastey
Jay Morgan
Greg Oswald
David Roddy
Eilier Teruel
Dave Tocchini
Kirby Yost

Trustees

William Aiken
Charlie Brock
Mark Brock
Roger Dickson
Joe Johnson

Chief Executive Officer
James Morgan

CORRECTIVE ACTION PLAN
Name of auditee: Boys and Girls Clubs of Chattanooga, Inc.
Name of audit firm: Johnson, Hickey, & Murchison, P.C.
Period covered by the audit: January 1, 2022 to December 31, 2022
Corrective Action Plan prepared by:
Name: Jim Morgan
Position: Executive Director
Telephone number: 773-396-3851

Findings – Financial Statement Audit

Finding Reference Number: 2022-001

Management's response: Management concurs with the finding.
Corrective Action Plan: Management will work to make sure all revenues and expenses are recorded in the proper period and will begin reconciling accounts receivable and payable balances each month to ensure accuracy.
Implementation Date: Immediately.

Findings – Financial Statement Audit
Finding Reference Number: 2022-002

Management's response: Management concurs with the finding.
Corrective Action Plan: Management is implementing new credit card receipt tracking process, requiring credit card holders to upload receipts from their phones allowing for immediate receipt capture. In addition, more strict parameters will be placed around turning receipts in on time.
Implementation Date: Immediately.

Findings – Federal Awards
Finding Reference Number: 2022-003

Federal Agency: United States Department of Health and Human Services
Federal Program: ARPA Child Care Stabilization Grant
Assistance Listing Number: 93.575

Management's response: Management concurs with the finding.
Corrective Action Plan: Management will ensure all grant reports are submitted within the required time frame.
Implementation Date: Immediately.

Jim Morgan, Executive Director
September 15, 2023

Boys and Girls Clubs of Chattanooga

2021 Audit

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.

Chattanooga, Tennessee

FINANCIAL STATEMENTS

Years Ended December 31, 2021 and 2020

JOHNSON, HICKEY & MURCHISON, P.C.
Certified Public Accountants
Chattanooga, Tennessee

TABLE OF CONTENTS

	Page
INDEPENDENT AUDITORS' REPORT	2-3
FINANCIAL STATEMENTS	
Statements of financial position	4
Statements of activities and changes in net assets	5-6
Statements of functional expenses	7-8
Statements of cash flows	9-10
Notes to financial statements	11-23

JOHNSON HICKEY MURCHISON
CERTIFIED PUBLIC ACCOUNTANTS • SINCE 1977

INDEPENDENT AUDITORS' REPORT

To the Board of Directors of
Boys and Girls Clubs of Chattanooga, Inc.

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of Boys and Girls Clubs of Chattanooga, Inc. (a not-for-profit corporation), which comprise the statements of financial position as of December 31, 2021 and 2020, and the related statements of activities and changes in net assets, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Boys and Girls Clubs of Chattanooga, Inc. as of December 31, 2021 and 2020, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Boys and Girls Clubs of Chattanooga, Inc. and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Johnson, Nickey & Meacham, P.C.

Chattanooga, Tennessee
September 14, 2022

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.
STATEMENTS OF FINANCIAL POSITION
DECEMBER 31, 2021 AND 2020

ASSETS

	2021	2020
CURRENT ASSETS		
Cash and cash equivalents	$ 945,696	$ 959,936
Investments in marketable securities	1,097,520	975,806
Grants receivable	85,817	127,389
Promises to give	204,248	279,291
Note receivable	16,667	16,667
Total current assets	2,349,948	2,359,089
PROPERTY AND EQUIPMENT, net	2,965,461	2,677,085
OTHER ASSETS		
Note receivable, less current maturities above	441,666	458,333
	$ 5,757,075	$ 5,494,507

LIABILITIES AND NET ASSETS

CURRENT LIABILITIES		
Accounts payable	$ 21,187	$ 51,456
Economic Injury Disaster Loan	20,000	20,000
Total current liabilities	41,187	71,456
LONG-TERM LIABILITIES		
Paycheck Protection Program Loan	-	167,490
	41,187	238,946
NET ASSETS		
Without donor restrictions		
Board designated	1,537,302	1,291,233
Undesignated	3,753,332	3,564,349
With donor restrictions	425,254	399,979
	5,715,888	5,255,561
	$ 5,757,075	$ 5,494,507

(The accompanying notes are an integral part of these statements.)

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.
STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS
YEAR ENDED DECEMBER 31, 2021

	Without Donor Restrictions	With Donor Restrictions	Total
PUBLIC SUPPORT AND REVENUE			
Operating activities			
Contributions	$ 101,050	$ 163,394	$ 264,444
United Way allocation	208,739	199,235	407,974
Contributed materials	68,532	-	68,532
Government grants	492,802	-	492,802
Other grants	664,200	-	664,200
Special events	378,682	-	378,682
Membership and program fees	7,096	-	7,096
Interest income	18,015	-	18,015
Miscellaneous	7,897	-	7,897
Net assets released from restrictions	337,354	(337,354)	-
Total public support and revenue	2,284,367	25,275	2,309,642
EXPENSES			
Program services	1,698,263	-	1,698,263
Supporting services			
Management and general	509,342	-	509,342
Fund-raising	101,821	-	101,821
Total expenses	2,309,426	-	2,309,426
NON-OPERATING ACTIVITIES			
Investment income	125,131	-	125,131
Proceeds from Paycheck Protection Program loan	334,980	-	334,980
Total non-operating activities	460,111	-	460,111
INCREASE IN NET ASSETS	435,052	25,275	460,327
NET ASSETS			
Beginning	4,855,582	399,979	5,255,561
Ending	$ 5,290,634	$ 425,254	$ 5,715,888

(The accompanying notes are an integral part of these statements.)

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.
STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS
YEAR ENDED DECEMBER 31, 2020

	Without Donor Restrictions	With Donor Restrictions	Total
PUBLIC SUPPORT AND REVENUE			
Operating activities			
Contributions	$ 145,459	$ 207,773	$ 353,232
United Way allocation	343,193	174,509	517,702
Contributed materials	34,472	-	34,472
Government grants	879,374	-	879,374
Other grants	305,200	-	305,200
Special events	275,114	-	275,114
Membership and program fees	475	-	475
Interest income	21,003	-	21,003
Miscellaneous	18,055	-	18,055
Net assets released from restrictions	359,198	(359,198)	-
Total public support and revenue	2,381,543	23,084	2,404,627
EXPENSES			
Program services	1,510,173	-	1,510,173
Supporting services			
Management and general	468,164	-	468,164
Fund-raising	79,052	-	79,052
Total expenses	2,057,389	-	2,057,389
NON-OPERATING ACTIVITIES			
Investment income	94,732	-	94,732
Gain on sale of property and equipment	365,335	-	365,335
Total non-operating activities	460,067	-	460,067
INCREASE IN NET ASSETS	784,221	23,084	807,305
NET ASSETS			
Beginning	4,071,361	376,895	4,448,256
Ending	$ 4,855,582	$ 399,979	$ 5,255,561

(The accompanying notes are an integral part of these statements.)

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.
STATEMENT OF FUNCTIONAL EXPENSES
YEAR ENDED DECEMBER 31, 2021

	Program Services	Management and General	Fund-Raising	Total
PERSONNEL EXPENSES				
Salaries	$ 776,266	$ 176,871	$ 29,478	$ 982,615
Employee benefits	203,638	46,399	7,733	257,770
Payroll taxes	56,879	12,960	2,160	71,999
Contract labor	711	162	27	900
	1,037,494	236,392	39,398	1,313,284
OTHER EXPENSES				
Awards and scholarships	53,854	-	-	53,854
Contract service and professional fees	10,045	90,403	-	100,448
Marketing	88	87	700	875
Meetings	-	3,307	-	3,307
Membership dues	11,287	11,287	-	22,574
Miscellaneous	12,254	-	-	12,254
Occupancy	103,632	23,612	3,936	131,180
Printing and publications	5,914	1,971	-	7,885
Postage and shipping	752	751	-	1,503
Repairs and maintenance	124,120	28,281	4,713	157,114
Special events	-	-	42,984	42,984
Staff development and training	632	1,897	-	2,529
Supplies	152,434	30,903	-	183,337
Telephone	2,278	4,556	2,278	9,112
Program supplies	87,107	-	-	87,107
Transition	473	877	-	1,350
Resource development	8,453	939	-	9,392
Relief expense	12,214	3,053	-	15,267
Transportation	4,206	-	7,812	12,018
	589,743	201,924	62,423	854,090
Total expenses before depreciation	1,627,237	438,316	101,821	2,167,374
Depreciation	71,026	71,026	-	142,052
Total expenses	$ 1,698,263	$ 509,342	$ 101,821	$ 2,309,426

(The accompanying notes are an integral part of these statements.)

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.
STATEMENT OF FUNCTIONAL EXPENSES
YEAR ENDED DECEMBER 31, 2020

	Program Services	Management and General	Fund-Raising	Total
PERSONNEL EXPENSES				
Salaries	$ 627,406	$ 142,953	$ 23,826	$ 794,185
Employee benefits	172,883	39,391	6,565	218,839
Payroll taxes	46,217	10,530	1,755	58,502
	846,506	192,874	32,146	1,071,526
OTHER EXPENSES				
Awards and scholarships	-	47,610	-	47,610
Contract service and professional fees	-	82,397	-	82,397
Interest	-	710	-	710
Marketing	-	807	-	807
Meetings	-	1,956	-	1,956
Membership dues	21,925	-	-	21,925
Miscellaneous	6,652	316	-	6,968
Occupancy	76,088	25,362	-	101,450
Printing and publications	981	980	-	1,961
Postage and shipping	818	817	-	1,635
Repairs and maintenance	93,914	31,304	-	125,218
Special events	-	-	43,460	43,460
Staff development and training	80	242	-	322
Supplies	59,229	10,219	-	69,448
Telephone	2,034	4,069	2,034	8,137
Program supplies	53,552	-	-	53,552
Tutoring	25,536	6,384	-	31,920
Transition	2,955	5,488	-	8,443
Relief expense	262,514	-	-	262,514
Transportation	760	-	1,412	2,172
	607,038	218,661	46,906	872,605
Total expenses before depreciation	1,453,544	411,535	79,052	1,944,131
Depreciation	56,629	56,629	-	113,258
Total expenses	$ 1,510,173	$ 468,164	$ 79,052	$ 2,057,389

(The accompanying notes are an integral part of these statements.)

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.
STATEMENTS OF CASH FLOWS
DECEMBER 31, 2021 AND 2020

	2021	2020
CASH FLOWS FROM OPERATING ACTIVITIES		
Increase in net assets	$ 460,327	$ 807,305
Adjustments to reconcile increase in net assets to net cash provided by operating activities		
Depreciation	142,052	113,258
Net realized and unrealized gain on investments	(109,265)	(81,767)
Gain on sale of property and equipment	-	(365,335)
Forgiveness of Paycheck Protection Program loan	(167,490)	-
Net (increase) decrease in operating assets		
Grants receivable	41,572	(93,788)
Promises to give	75,043	(98,754)
Net increase (decrease) in operating liabilities		
Accounts payable	(30,271)	3,794
Net cash provided by operating activities	411,968	284,713
CASH FLOWS FROM INVESTING ACTIVITIES		
Cash paid for property and equipment	(430,426)	(128,335)
Cash received on sale of property	-	403,841
Purchases of investments	(214,891)	(121,152)
Collections on note receivable	16,667	16,667
Proceeds from sale of investments	202,442	115,482
Net cash provided (used) by investing activities	(426,208)	286,503
CASH FLOWS FROM FINANCING ACTIVITIES		
Proceeds from Paycheck Protection Program Loan	-	167,490
Proceeds from Economic Injury Disaster Loan	-	20,000
Net cash provided by financing activities	-	187,490
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(14,240)	758,706
CASH AND CASH EQUIVALENTS		
Beginning	959,936	201,230
Ending	$ 945,696	$ 959,936

(The accompanying notes are an integral part of these statements.)

	2021	2020
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION		
Cash paid during the year for interest	$ -	$ 710

(The accompanying notes are an integral part of these statements.)

(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization

Boys and Girls Clubs of Chattanooga, Inc. (the Organization) provides services that promote health, develop character, and educate inner city youth at risk (ages 6-18) using principles of behavioral guidance. The Organization is supported primarily through United Way, donor contributions, and grants.

Basis of accounting

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America ("GAAP") and practices within the not-for-profit industry.

Basis of presentation

The financial statements are presented in accordance with Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") 958-205, *Not-for-Profit Entities, Presentation of Financial Statements.* The Organization reports information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions:

Net assets without donor restrictions - Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Organization. These net assets may be designated for specific purposes by action of the Board of Directors.

Net assets with donor restrictions - Net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Organization or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

Board designated net assets - Net assets without donor restrictions subject to self-imposed limits by action of the Organization's board of directors. Board designated net assets may be earmarked for future programs, investments, contingencies, purchase or construction of fixed assets, or other uses.

Donor restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities and changes in net assets as net assets released from restrictions. For contributions restricted to the acquisition of property and equipment, the restrictions are released when the asset is placed in service unless the donor has provided more explicit requirements.

Operating activities

The statements of activities and changes in net assets report all changes in net assets, including changes in net assets from operating and non-operating activities. Operating activities consist of those items attributable to the Organization's ongoing services. Non-operating activities are limited to resources that generate return from investments, interest and dividends from investments, and other activities considered to be of a more unusual or recurring nature.

(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Estimates

Management uses estimates and assumptions in preparing these financial statements in accordance with accounting principles generally accepted in the United States of America. Those estimates and assumptions affect the amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported support, revenues and expenses. Actual results could vary from the estimates that were used.

Cash and cash equivalents

For purposes of reporting cash flows, cash and cash equivalents include cash on hand, cash in checking accounts, and investment instruments with original maturities of three months or less.

Unconditional promises to give

Unconditional promises to give are recognized as support in the period received. An allowance for uncollectible promises to give is maintained, if necessary, at a level adequate to absorb probable losses and is provided based on management's judgment, including such factors as prior collection history, type of contribution and nature of fundraising activity. Conditional promises to give are not recognized as support until the conditions are substantially met. As of December 31, 2021 and 2020, management did not consider an allowance for uncollectible promises to give necessary. Unconditional promises to give that remain outstanding after the Organization has used reasonable collection efforts are written off through a charge to bad debt expense.

Investments

All marketable securities of the Organization are held as board designated reserve funds. There were no donor restricted endowment funds at December 31, 2021 and 2020.

The Organization has adopted investment and spending policies for its investment assets that attempt to provide long-term growth of capital and growth of income. The Organization's spending and investment policies work together to achieve the objectives of the investment program by assuming a moderate level of risk, a long-term investment horizon, and diversification among assets. The funds are invested to maximize total return consistent with a prudent level of risk.

The Organization has requirements and expectations for periodic withdrawals for programs and expenses. Resultant periodic cash needs will fluctuate somewhat, but should usually be deferred for a 30-day period. The Board as part of the annual budget process will establish anticipated withdrawals from the Board Designated Reserve Fund. Withdrawals beyond those approved as part of the annual budget shall be approved by a separate vote of the Board.

The investment committee has established the following asset allocation guidelines: cash and cash equivalents – 0% to 20%, fixed income investments – 20% to 60%, equity securities – 30% to 80%, and alternative investments – 0% to 5%. Any deviation of five percentage points or more of the total portfolio beyond these limits in any asset category requires prior approval from the investment committee.

(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Investments (continued)

The Organization reports its investments in accordance with generally accepted accounting principles for not-for-profit organizations, which establish accounting standards for investments in certain equity and for all debt securities. The guidance prescribes that covered investments be reported in the statement of financial position at fair value with any realized or unrealized gains or losses reported in the statement of activities and changes in net assets. Investment income is recognized as revenue in the period it is earned, and gains and losses are recognized as changes in net assets in the period in which they occur.

Investments in equity securities with readily determinable fair values and all investments in debt securities are classified as available for sale and are reported at fair value based on quoted market prices. Net realized and unrealized gains and losses on investments are reported as increases or decreases in net assets without donor restrictions unless its use is restricted by explicit donor stipulations or by law.

Property and equipment

Property and equipment is stated at cost less accumulated depreciation. Expenditures for equipment in excess of $2,500 are capitalized at cost. Depreciation is provided over the estimated useful life of the asset ranging from five to fifty years using the straight-line method. When assets are retired or otherwise removed from service, the cost and related accumulated depreciation are removed from the accounts, and any resulting gain or loss is recognized in the statements of activities. The cost of maintenance and repairs is charged to expense as incurred.

Contributed land and in-kind donations

The Organization has capitalized $78,600 of contributed land deeded to them by the City of Chattanooga. The land can be used by the Organization indefinitely. However, if the Organization decides at some point in the future that it no longer wishes to use the land, then the deed converts back to the City. As such, the contributed land has been recorded as net asset with donor restrictions at December 31, 2021 and 2020.

For the years ended December 31, 2021 and 2020, the Organization received $68,532 and $34,472, respectively, of donated materials, supplies, and marketing which have been recorded to contributed materials and the related expense accounts on the statements of activities.

Several volunteers have made significant contributions of their time in furtherance of the Organization's mission. These services were not reflected in the accompanying statements of activities because they do not meet the necessary criteria for recognition under US GAAP.

Change in accounting principle

In May 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2014-09, *Revenue from Contracts with Customers Topic (606)*. This ASU supersedes the revenue recognition Topic 605, Revenue Recognition, and most industry-specific guidance. The core principle of the new guidance is that an entity should recognize revenue to reflect the transfer of goods and services to customers in an amount equal to the consideration the entity receives or expects to receive. This guidance also includes expanded disclosure requirements that result in an entity providing users of financial statements with comprehensive information about the nature, amount, timing and uncertainty of revenue and cash flows arising from the entity's contracts with customers. The guidance is effective for the Organization for annual periods beginning after December 15, 2018. The Organization adopted this ASU on January 1, 2019.

(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Change in accounting principle (continued)

The Organization implemented ASU 2014-09 using a full retrospective method of application. The adoption of ASU 2014-09 resulted in changes to the disclosure of revenue. There were no material changes to the recognition or presentation of revenue as a result of the application of ASU 2014-09. As a result, no cumulative effect adjustment was recorded upon adoption.

Revenue recognition

Revenue from Exchange Transactions: The Organization recognizes revenue in accordance with Financial Accounting Standards Board (FASB) Accounting Standards Update (ASU) 2014-09, *Revenue from Contracts with Customers,* as amended. ASU 2014-09 applies to exchange transactions with customers that are bound by contracts or similar arrangements and establishes a performance obligation approach to revenue recognition. The Organization records the following exchange transaction revenue in its statements of activities and changes in net assets for the years ending December 31, 2021 and 2020:

Special fundraising event revenue – The Organization conducts special events in which a portion of the gross proceeds paid by the participant represents payment for the direct cost of the benefits received by the participant of the event – the exchange component, and a portion represents contribution to the Organization. Unless a verifiable objective means exists to demonstrate otherwise, the fair value of meals and entertainment provided at special events is measured at the actual cost to the Organization. The contribution component is the excess of the gross proceeds over the fair value of the direct donor benefit. The direct costs of the special events, which ultimately benefit the donor rather than the Organization, are recorded as event costs in the statement of functional expenses. The performance obligation is delivery of the event, which is usually accompanied by a presentation. The event fee is set by the Organization. FASB ASU 2014-09 requires allocation of the transaction price to the performance obligation. Accordingly, the Organization presents in its notes to the financial statements the exchange and contribution components of the gross proceeds from special events. Special event fees collected by the Organization in advance of its delivery are initially recognized as liabilities (deferred revenue) and recognized as special event revenue after delivery of the event.

Membership dues and program fees – Membership dues and program fees consist of an upfront fee paid by each student to participate in the Organization's programs. The Organization charges a $5 fee at the beginning of each school year for general program activities and a $25 fee for summer camp. The fees are non-refundable. Membership dues and program fees are treated like application fees and recognized when the fee is paid.

Public support

Contributions – The Organization receives contributions to support operating activities. These contributions can be from individuals, foundations, corporations or trusts. Contributions received are recorded as net assets without donor restrictions or net assets with donor restrictions, depending on the existence or nature of any donor restrictions. Although restricted contributions typically are reported as support that increases net assets with donor restrictions, they may be reported as net assets without donor restrictions if the restrictions are met in the same reporting period, the policy is followed consistently, and it is disclosed. All other donor-restricted support is reported as an increase in net assets with donor restrictions. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of changes in net assets as net assets released from restrictions.

(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Public support (continued)

Government grants and contracts – The Organization receives grant and contract funding from various federal, state and local governments to provide a variety of support for programs. Grant and government contract revenues are recognized in revenue when the conditions on which they depend are substantially met (for example, by incurring allowable costs or providing units of service). If there are no conditions, the grant revenue is recognized when the grantor informs the Organization of its promise of the unconditional grant.

Functional allocation of expenses

The costs of providing various programs and other activities for the Organization have been summarized on a functional basis in the statements of activities and changes in net assets. Accordingly, certain costs have been allocated among the programs and supporting services benefited. The method of allocation is determined by management based on the function of the expense. Certain expenses are specific to a function and are categorized as such; whereas other expenses are allocated based on the time and effort related to the function of the expense. Costs not directly attributable to a function, such as depreciation, are allocated based on the location where the cost was incurred. Special events are allocated to program, fundraising or general and administrative based on a time budget of the event and the programs being focused on. See Note 12 for further details on the allocation of special events.

Income taxes

The Organization is exempt from federal income taxes under the provisions of Section 501(c)(3) of the Internal Revenue Code. Similarly, the Organization is registered as a charitable organization in numerous states where it solicits contributions and is exempt from state income taxes.

The Organization follows the requirements of professional literature in accounting for uncertain tax positions. Under this guidance, the Organization must recognize the tax benefit associated with tax taken for tax return purposes when it is more likely than not the position will be sustained. The Organization does not believe there are any material uncertain tax positions and, accordingly, it will not recognize any liability for unrecognized tax benefits. For the years ended December 31, 2021 and 2020, there were no interest or penalties recorded or included in the financial statements related to uncertain tax positions. Information returns for tax years 2018 and beyond remain subject to examinations.

Recent accounting pronouncements

In February 2016, the FASB issued (ASU) 2016-02, *Leases*. This ASU affects any entity that enters into a lease, with some specified scope exemptions. The main difference between previous GAAP and this ASU is the recognition of lease assets and lease liabilities by lessees for those leases classified as operating leases under previous GAAP. The amendments in this ASU are effective for fiscal years beginning after December 15, 2021. The Organization has not yet implemented this ASU and is in the process of assessing the effect on the organization's financial statements.

(2) LINE OF CREDIT

The Organization has $125,000 available under an unsecured line of credit through Pinnacle Bank with interest at Prime with 5.5% floor. As of December 31, 2021, there was no balance on the line of credit. The line of credit matures September 13, 2027.

The Organization also has $609,000 available under a line of credit secured by the Organization's investments through UBS. The UBS variable rate loans are based on 30-day SOFR Average, which is the secured overnight financing rate compounded in arrears over the previous 30 days as published on *newyorkfed.org/markets/reference-rates/sofr-averages-and-index*, plus .11%. The available draw amount changes with the value of the investments. As of December 31, 2021, there was no balance on the line of credit.

(3) LIQUIDITY

The Organization's financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the statement of financial position date, are as follows:

	2021	2020
Cash and cash equivalents	$ 945,696	$ 959,936
Investments in marketable securities	1,097,520	975,806
Grants receivable	85,817	127,388
Promises to give	204,248	279,292
Financial assets available to meet general expenditures within one year	$ 2,333,281	$ 2,342,422

The Organization's goal is generally to maintain financial assets to meet 90 days of operating expenses. As a part of its liquidity plan, excess cash is invested in short-term investments, including a money market. The Organization also has a $125,000 line of credit available to meet cash flow needs.

(4) UNCONDITIONAL PROMISES TO GIVE

The Organization's promises to give consist of receivables from United Way and other donors that will be collected within the upcoming year. United Way promises to give consist of donor designations and general allocations. Although donor designations to the United Way may vary, differences between the amounts allocated and collected from the United Way have historically been insignificant. Accordingly, no provision is made for uncollectible amounts.

(5) NOTE RECEIVABLE

The Organization sold Camp Kiwanis for $1,000,000 in 2019. The Organization owner financed $500,000 at a fixed principal payment of $1,389 plus accrued interest at prime plus .5% over 84 months with a final payment of $385,250 due on July 1, 2026. As of December 31, 2021 and 2020, the note receivable owed to the Organization was $458,333 and $475,000, respectively.

(5) NOTE RECEIVABLE (continued)

Note receivable is payable to the Organization as follows:

Year ending December 31, 2022	$ 16,667
2023	16,667
2024	16,667
2025	16,667
2026	16,667
Thereafter	374,998
	$ 458,333

(6) INVESTMENTS

Investments are presented in the financial statements in the aggregate at fair value. Investments consist of the following:

	2021		2020	
	Cost	Market Value	Cost	Market Value
Fixed income securities	$ 53,225	$ 53,942	$ 52,247	$ 55,714
Equity securities	673,329	974,198	616,845	871,510
Other	69,718	69,380	46,731	48,582
	$ 796,272	$ 1,097,520	$ 715,823	$ 975,806

Return on investments consists of the following:

	2021	2020
Interest and dividend income	$ 24,376	$ 21,673
Realized gains	67,999	7,153
Unrealized gains	41,264	74,615
Investment management fees	(8,508)	(8,709)
	$ 125,131	$ 94,732

(6) INVESTMENTS (continued)

All investments in marketable securities are classified as board designated reserve funds. There were no donor-restricted endowment funds held by the Organization. The following table shows changes in unrestricted board designated reserve net assets for the years ended December 31, 2021 and 2020:

	2021	2020
Board designated net assets, beginning of year	$ 975,806	$ 888,370
Interest and dividend income	24,376	21,673
Net appreciation (depreciation)	41,264	74,615
Investment expenses	(8,508)	(8,709)
Contributions	452,241	315,284
Board designated net assets, end of year	1,485,179	1,291,233
Board designated funds, classified as cash equivalents	(387,659)	(315,427)
Board designated funds, classified as investments	$ 1,097,520	$ 975,806

(7) FAIR VALUE MEASUREMENT

Fair values of assets measured on a recurring basis at December 31, 2021 and 2020, are as follows:

		Fair Value Measurements at Reporting Date Using		
December 31, 2021	Fair Value	Quoted Prices in Active Markets for Identical Asstes (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Fixed income	$ 53,942	$ 53,942	$ -	$ -
Equity securities	974,198	974,198	-	-
Other	69,380	-	69,380	-
Total	$ 1,097,520	$ 1,028,140	$ 69,380	$ -

(7) FAIR VALUE MEASUREMENT (continued)

		Fair Value Measurements at Reporting Date Using		
December 31, 2020	Fair Value	Quoted Prices in Active Markets for Identical Asstes (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Fixed income	$ 55,714	$ 55,714	$ -	$ -
Equity securities	871,510	871,510	-	-
Other	48,582	-	48,582	-
Total	$ 975,806	$ 927,224	$ 48,582	$ -

The Organization's investments are reported at fair value in the accompanying financial statements. The methods used to measure fair value may produce an amount that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the Organization believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The Organization uses professional guidance which establishes a framework for measuring fair value. This guidance defines fair value as the price the Organization would receive upon selling an investment in an orderly transaction to an independent buyer in the principal or most advantageous market for the investment. It establishes a three tier hierarchy of inputs to establish a classification of fair value measurements for disclosure purposes.

The three levels of the fair value hierarchy are described as follows:

Level 1
Inputs are unadjusted and represent quoted prices in active markets for identical assets or liabilities at the measurement date.

Level 2
Inputs (other than quoted prices included in Level 1) are either directly or indirectly observable for the asset or liability through correlation with market data at the measurement date and for the duration of the instrument's anticipated life.

Level 3
Inputs are unobservable and supported by little or no market activity.

(8) PROPERTY AND EQUIPMENT

Property and equipment consist of the following at December 31, 2021 and 2020:

	2021	2020
Land	$ 246,080	$ 246,080
Buildings and improvements	4,149,093	3,777,733
Equipment and furnishings	360,179	315,519
Vehicles	76,000	76,000
Construction in progress	14,408	-
	4,845,760	4,415,332
Less accumulated depreciation	1,880,299	1,738,247
	$ 2,965,461	$ 2,677,085

(9) PAYCHECK PROTECTION PROGRAM LOAN

On April 14, 2020, the Organization was granted a loan from Pinnacle Bank in the amount of $167,490, pursuant to the Paycheck Protection Program of the CARES Act, which was enacted March 27, 2020. On January 25, 2021, the Organization was granted a second Paycheck Protection Program loan from Pinnacle Bank in the amount of $167,490. The Organization used the funds on qualified expenses and as authorized by Section 1106 of the CARES Act. $167,490 was forgiven by the Small Business Administration on May 7, 2021 for the first loan. $167,490 was forgiven by the Small Business Administration on March 16, 2022 for the second loan. The forgiven $334,980 is included in Paycheck Protection Program loan proceeds on the statement of activities and changes in net assets for the year ending December 30, 2021.

(10) BOARD DESIGNATED NET ASSETS

The Board of Directors has designated and placed certain net assets without donor restrictions in investments for the purpose of providing an additional source of continuing operating income, scholarships to qualifying boys and girls, certain capital maintenance projects and assistance in undertaking new ventures. As of December 31, 2021 and 2020, board designated net assets that are reported within net assets without donor restrictions were $1,537,302 and $1,291,233, respectively.

The Organization is governed subject to the Governing Documents of the Organization. Under the terms of the Governing Documents, the Board of Directors has the ability to distribute board designated investment funds as the Board, in its sole discretion, shall determine. The Board has given the Investment Committee the responsibility for implementing the guidelines and policies for the Board Designated Reserve Fund. As a result of the ability to distribute these investment funds, all contributions not classified as net assets with donor restrictions are classified as net assets without donor restrictions for financial statement purposes.

(11) NET ASSETS

Net assets with donor restrictions consist of contributions restricted by the donor for specific purposes with time restrictions. Such contributions are reported as net assets with donor restrictions and are reclassified to net assets without donor restrictions when the restrictions have been satisfied. As of December 31, 2021 and 2020, net assets with donor restrictions are available to be used for the following purposes:

	2021	2020
Specific Purpose - Grants and contributions		
Scholarships	$ 79,277	$ 82,505
Other programs	68,142	64,365
	147,419	146,870
Passage of time		
United Way	199,235	174,509
Permanently restricted		
Land	78,600	78,600
	$ 425,254	$ 399,979

(12) SPECIAL EVENTS REVENUE

Gross receipts from special fundraising events recorded by the Organization consist of exchange transaction revenue and contribution revenue. As a result of adopting FASB ASU 2014-09 during 2019, the Organization is required to separately present the component of this revenue.

	2021	2020
Contributions	$ 329,299	$ 224,292
Special event revenue	49,383	50,822
Special fundraising events - gross	$ 378,682	$ 275,114

(13) PENSION PLAN

The Organization maintains a defined contribution pension plan for the benefit of its full-time employees. Under the plan, all employees who have attained the age of 21 and who, after a calendar year, attain 1,000 hours of service are eligible to participate. The amount of contribution is determined each year by the Board of Directors on a discretionary basis. The Organization's contributions to the plan were $62,650 and $52,154 for the years ending December 31, 2021 and 2020, respectively, and are included in employee benefits on the statements of functional expenses.

(14) GRANT FUNDS

Revenues from grants are recognized when qualifying expenditures are made unless otherwise provided by the applicable grant agreements. Revenues from contracts are recognized when qualifying services are provided. Revenues and the related receivables are as follows:

Program	CFDA Number	Revenue Earned	Receivable Balance December 31, 2021
FEDERAL FINANCIAL ASSISTANCE			
U.S. Department of Health and Human Services			
Tennessee Department of Health			
Title V Sexual Risk Avoidance Education	93.787	$ 8,123	$ -
U.S. Department of Agriculture			
Tennessee Department of Agriculture			
Child and Adult Care Food Program	10.558	132,819	14,262
U.S. Department of Justice			
Boys & Girls Clubs of America			
Office of Juvenile Justice and Deliquency Prevention Grant	16.726	35,444	45,324
U.S. Department of the Treasury			
Passed through the State of TN			
Coronavirus Relief Fund	21.019	61,035	-
		237,421	59,586
STATE FINANCIAL ASSISTANCE			
TN Department of Education -			
Tennessee Alliance			
Lottery for Education Afterschool Program	N/A	255,381	26,231
		$ 492,802	$ 85,817

(15) LEASE COMMITMENTS

The Organization leases office space under a noncancelable operating lease which expires April 29, 2023. Future minimum lease payments under the noncancelable operating lease as of December 31, 2021, are as follows:

Year ending December 31,	2022	$ 30,000
	2023	10,000
		$ 40,000

(16) RISKS AND UNCERTAINTIES

During March 2020, a global pandemic was declared related to the rapidly growing outbreak of a novel strain of coronavirus (COVID-19). The pandemic has significantly impacted the economic conditions across the nation as federal, state and local governments react to the public health crisis, creating significant uncertainties in the economy. The situation is rapidly changing, and additional impacts may arise. While the disruption is currently expected to be temporary, there is uncertainty around its duration. The ultimate future impact, if any, of the pandemic on results of operations, financial position, liquidity or capital resources cannot be reasonably estimated at this time.

(17) RECLASSIFICATIONS

Certain items in the 2020 financial statements have been reclassified to conform with the current year presentation.

(18) SUBSEQUENT EVENTS

Management has evaluated subsequent events through September 14, 2022, the date which these financial statements were available for issue.

Boys and Girls Clubs of Greater Chattanooga

2020 Audit

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.

Chattanooga, Tennessee

FINANCIAL STATEMENTS

Years Ended December 31, 2020 and 2019

JOHNSON, HICKEY & MURCHISON, P.C.
Certified Public Accountants
Chattanooga, Tennessee

TABLE OF CONTENTS

	Page
ROSTER OF MANAGEMENT AND BOARD MEMBERS	2
INDEPENDENT AUDITORS' REPORT	3-4
FINANCIAL STATEMENTS	
Statements of financial position	5
Statements of activities and changes in net assets	6-7
Statements of functional expenses	8-9
Statements of cash flows	10-11
Notes to financial statements	12-23
SUPPLEMENTAL DATA	
Schedule of expenditures of federal and state awards	25
Notes to schedule of expenditures of federal and state awards	26
INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*	27-28
INDEPENDENT AUDITORS' REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE	29-30
SCHEDULE OF FINDINGS AND QUESTIONED COSTS	31-32
CORRECTIVE ACTION PLAN	33

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.
ROSTER OF MANAGEMENT AND BOARD MEMBERS
DECEMBER 31, 2020

MANAGEMENT

Jim Morgan	Chief Executive Officer
Russ Barker	Chief Operations Officer
Cheryl Emerson	Director of Accounting

BOARD MEMBERS

Cecil Vaughan III	Board Chair
Barry VanDelinder.	Vice President
Peterson Hostetler	Treasurer
LaTonya Lyons	Secretary
John Bode	Former Board Chair
William Aiken	Director
Doug Baker	Director
Carol Barajas	Director
Montrell Besley	Director
Matt Brandon	Director
Bailey Bullard	Director
Dennis Culver	Director
Roger Dickson	Director
Kyle Eiselstein	Director
Fred Eldorado	Director
Evann Freeman	Director
Charlotte Gregorie	Director
Gail Jenkins	Director
Quincy Jenkins	Director
Joe Johnson	Director
Mark Jones	Director
Carol Mastey	Director
Jay Morgan	Director
Adam Osborne	Director
David Roddy	Director
Dave Tocchini	Director
Courtney Watson	Director
Kirby Yost	Director
Charles Brock	Board of Trustees
Mark Brock	Board of Trustees

JOHNSON HICKEY MURCHISON
CERTIFIED PUBLIC ACCOUNTANTS • SINCE 1977

INDEPENDENT AUDITORS' REPORT

To the Board of Directors of
Boys and Girls Clubs of Chattanooga, Inc.

We have audited the accompanying financial statements of Boys and Girls Clubs of Chattanooga, Inc. (a not-for-profit corporation), which comprise the statements of financial position as of December 31, 2020 and 2019, and the related statements of activities and changes in net assets, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards,* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Organization's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Boys and Girls Clubs of Chattanooga, Inc. as of December 31, 2020 and 2019, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal and state awards, as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

Other Reporting Required by ***Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated July 22, 2021, on our consideration of the Organization's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control over financial reporting and compliance.

Johnson, Nickey & Menchen, P.C.

Chattanooga, Tennessee
July 22, 2021

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.
STATEMENTS OF FINANCIAL POSITION
DECEMBER 31, 2020 AND 2019

ASSETS

	2020	2019
CURRENT ASSETS		
Cash and cash equivalents	$ 959,936	$ 201,230
Investments in marketable securities	975,806	888,370
Grants receivable	127,389	33,602
Promises to give	279,291	180,536
Note receivable	16,667	16,667
Total current assets	2,359,089	1,320,405
PROPERTY AND EQUIPMENT, net	2,677,085	2,700,513
OTHER ASSETS		
Note receivable, less current maturities above	458,333	475,000
	$ 5,494,507	$ 4,495,918

LIABILITIES AND NET ASSETS

CURRENT LIABILITIES		
Accounts payable	$ 51,456	$ 47,662
Total current liabilities	51,456	47,662
PAYCHECK PROTECTION PROGRAM LOAN	187,490	-
NET ASSETS		
Without donor restrictions		
Board designated	1,291,233	1,002,719
Undesignated	3,564,349	3,068,642
With donor restrictions	399,979	376,895
	5,255,561	4,448,256
	$ 5,494,507	$ 4,495,918

(The accompanying notes are an integral part of these statements.)

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.
STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS
YEAR ENDED DECEMBER 31, 2020

	Without Donor Restrictions	With Donor Restrictions	Total
PUBLIC SUPPORT AND REVENUE			
Operating activities			
Contributions	$ 145,459	$ 207,773	$ 353,232
United Way allocation	343,193	174,509	517,702
Contributed materials	34,472	-	34,472
Government grants	879,374	-	879,374
Other grants	305,200	-	305,200
Special events	275,114	-	275,114
Membership and program fees	475	-	475
Interest income	21,003	-	21,003
Miscellaneous	18,055	-	18,055
Net assets released from restrictions	359,198	(359,198)	-
Total public support and revenue	2,381,543	23,084	2,404,627
EXPENSES			
Program services	1,510,173	-	1,510,173
Supporting services			
Management and general	468,164	-	468,164
Fund-raising	79,052	-	79,052
Total expenses	2,057,389	-	2,057,389
NON-OPERATING ACTIVITIES			
Investment income	94,732	-	94,732
Gain on sale of property and equipment	365,335	-	365,335
Total non-operating activities	460,067	-	460,067
INCREASE IN NET ASSETS	784,221	23,084	807,305
NET ASSETS			
Beginning	4,071,361	376,895	4,448,256
Ending	$ 4,855,582	$ 399,979	$ 5,255,561

(The accompanying notes are an integral part of these statements.)

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.
STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS
YEAR ENDED DECEMBER 31, 2019

	Without Donor Restrictions	With Donor Restrictions	Total
PUBLIC SUPPORT AND REVENUE			
Operating activities			
Contributions	$ 77,197	$ 18,500	$ 95,697
United Way allocation	178,869	180,537	359,406
Contributed materials	66,846	-	66,846
Government grants	191,500	-	191,500
Other grants	121,200	70,000	191,200
Special events	348,375	-	348,375
Membership and program fees	9,064	-	9,064
Interest income	13,910	-	13,910
Miscellaneous	1,940	-	1,940
Net assets released from restrictions	451,188	(451,188)	-
Total public support and revenue	1,460,089	(182,151)	1,277,938
EXPENSES			
Program services	1,161,563	-	1,161,563
Supporting services			
Management and general	397,617	-	397,617
Fund-raising	82,165	-	82,165
Total expenses	1,641,345	-	1,641,345
NON-OPERATING ACTIVITIES			
Investment income	128,510	-	128,510
Gain on sale of property and equipment	839,667	-	839,667
Total non-operating activities	968,177	-	968,177
INCREASE (DECREASE) IN NET ASSETS	786,921	(182,151)	604,770
NET ASSETS			
Beginning	3,284,440	559,046	3,843,486
Ending	$ 4,071,361	$ 376,895	$ 4,448,256

(The accompanying notes are an integral part of these statements.)

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.
STATEMENT OF FUNCTIONAL EXPENSES
YEAR ENDED DECEMBER 31, 2020

	Program Services	Management and General	Fund-Raising	Total
PERSONNEL EXPENSES				
Salaries	$ 627,406	$ 142,953	$ 23,826	$ 794,185
Employee benefits	172,883	39,391	6,565	218,839
Payroll taxes	46,217	10,530	1,755	58,502
	846,506	192,874	32,146	1,071,526
OTHER EXPENSES				
Awards and scholarships	-	47,610	-	47,610
Contract service and professional fees	-	82,397	-	82,397
Interest	-	710	-	710
Marketing	-	807	-	807
Meetings	-	1,956	-	1,956
Membership dues	21,925	-	-	21,925
Miscellaneous	6,652	316	-	6,968
Occupancy	76,088	25,362	-	101,450
Printing and publications	981	980	-	1,961
Postage and shipping	818	817	-	1,635
Repairs and maintenance	93,914	31,304	-	125,218
Special events	-	-	43,460	43,460
Staff development and training	80	242	-	322
Summer lunches	12,678	-	-	12,678
Supplies	46,551	10,219	-	56,770
Telephone	2,034	4,069	2,034	8,137
Program supplies	53,552	-	-	53,552
Tutoring	25,536	6,384	-	31,920
Transition	2,955	5,488	-	8,443
Relief expense	262,514	-	-	262,514
Transportation	760	-	1,412	2,172
	607,038	218,661	46,906	872,605
Total expenses before depreciation	1,453,544	411,535	79,052	1,944,131
Depreciation	56,629	56,629	-	113,258
Total expenses	$ 1,510,173	$ 468,164	$ 79,052	$ 2,057,389

(The accompanying notes are an integral part of these statements.)

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.
STATEMENT OF FUNCTIONAL EXPENSES
YEAR ENDED DECEMBER 31, 2019

	Program Services	Management and General	Fund-Raising	Total
PERSONNEL EXPENSES				
Salaries	$ 545,719	$ 124,341	$ 20,723	$ 690,783
Employee benefits	133,309	30,374	5,062	168,745
Payroll taxes	40,712	9,276	1,546	51,534
Contract labor	-	6,260	-	6,260
	719,740	170,251	27,331	917,322
OTHER EXPENSES				
Awards and scholarships	33,255	-	-	33,255
Contract service and professional fees	-	83,967	-	83,967
Interest	-	1,992	-	1,992
Marketing	-	1,241	-	1,241
Meetings	-	4,962	-	4,962
Membership dues	20,632	-	-	20,632
Miscellaneous	4,833	-	-	4,833
Occupancy	75,219	25,073	-	100,292
Printing and publications	662	662	-	1,324
Postage and shipping	577	1,154	577	2,308
Repairs and maintenance	81,998	27,332	-	109,330
Special events	-	-	49,555	49,555
Staff development and training	2,805	8,414	-	11,219
Summer lunches	84,526	-	-	84,526
Supplies	38,902	8,539	-	47,441
Telephone	1,763	3,526	1,763	7,052
Transition	34,564	-	-	34,564
Transportation	1,583	-	2,939	4,522
	381,319	166,862	54,834	603,015
Total expenses before depreciation	1,101,059	337,113	82,165	1,520,337
Depreciation	60,504	60,504	-	121,008
Total expenses	$ 1,161,563	$ 397,617	$ 82,165	$ 1,641,345

(The accompanying notes are an integral part of these statements.)

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.
STATEMENTS OF CASH FLOWS
DECEMBER 31, 2020 AND 2019

	2020	2019
CASH FLOWS FROM OPERATING ACTIVITIES		
Increase in net assets	$ 807,305	$ 604,770
Adjustments to reconcile increase in net assets to net cash provided (used) by operating activities		
Depreciation	113,258	121,008
Net realized and unrealized gain on investments	(81,767)	(121,910)
Gain on sale of property and equipment	(365,335)	(839,667)
Net (increase) decrease in operating assets		
Grants receivable	(93,788)	(33,601)
Promises to give	(98,754)	(4,398)
Net increase (decrease) in operating liabilities		
Accounts payable	3,794	(13,547)
Net cash provided (used) by operating activities	284,713	(287,345)
CASH FLOWS FROM INVESTING ACTIVITIES		
Cash paid for property and equipment	(128,335)	(26,780)
Cash received on sale of property	403,841	436,506
Purchases of investments	(121,152)	(147,296)
Collections on note receivable	16,667	8,333
Proceeds from sale of investments	115,482	167,860
Net cash provided by investing activities	286,503	438,623
CASH FLOWS FROM FINANCING ACTIVITIES		
Proceeds from Paycheck Protection Program Loan	167,490	-
Proceeds from Economic Injury Disaster Loan	20,000	-
Net change on line of credit	-	(123,000)
Net cash provided (used) by financing activities	187,490	(123,000)
NET INCREASE IN CASH AND CASH EQUIVALENTS	758,706	28,278
CASH AND CASH EQUIVALENTS		
Beginning	201,230	172,952
Ending	$ 959,936	$ 201,230

(The accompanying notes are an integral part of these statements.)

	2020	2019
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION		
Cash paid during the year for interest	$ 710	$ 1,992
NONCASH INVESTING AND FINANCING TRANSACTIONS		
Sale of property	$ 403,841	$ 936,506
Note receivable	-	(500,000)
Cash received on sale of property	$ 403,841	$ 436,506

(The accompanying notes are an integral part of these statements.)

(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization

Boys and Girls Clubs of Chattanooga, Inc. (the Organization) provides services that promote health, develop character, and educate inner city youth at risk (ages 6-18) using principles of behavioral guidance. The Organization is supported primarily through United Way, donor contributions, and grants.

Basis of accounting

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America ("GAAP") and practices within the not-for-profit industry.

Basis of presentation

The financial statements are presented in accordance with Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") 958-205, *Not-for-Profit Entities, Presentation of Financial Statements.* The Organization reports information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions:

Net assets without donor restrictions - Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Organization. These net assets may be designated for specific purposes by action of the Board of Directors.

Net assets with donor restrictions - Net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Organization or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

Board designated net assets - Net assets without donor restrictions subject to self-imposed limits by action of the Organization's board of directors. Board designated net assets may be earmarked for future programs, investments, contingencies, purchase or construction of fixed assets, or other uses.

Donor restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions. For contributions restricted to the acquisition of property and equipment, the restrictions are released when the asset is placed in service unless the donor has provided more explicit requirements.

Operating activities

The statements of activities report all changes in net assets, including changes in net assets from operating and non-operating activities. Operating activities consist of those items attributable to the Organization's ongoing services. Non-operating activities are limited to resources that generate return from investments, interest and dividends from investments, and other activities considered to be of a more unusual or recurring nature.

(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Estimates

Management uses estimates and assumptions in preparing these financial statements in accordance with accounting principles generally accepted in the United States of America. Those estimates and assumptions affect the amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported support, revenues and expenses. Actual results could vary from the estimates that were used.

Cash and cash equivalents

For purposes of reporting cash flows, cash and cash equivalents include cash on hand, cash in checking accounts, and investment instruments with original maturities of three months or less.

Unconditional promises to give

Unconditional promises to give are recognized as support in the period received. An allowance for uncollectible promises to give is maintained, if necessary, at a level adequate to absorb probable losses and is provided based on management's judgment, including such factors as prior collection history, type of contribution and nature of fundraising activity. Conditional promises to give are not recognized as support until the conditions are substantially met. As of December 31, 2020 and 2019, management did not consider an allowance for uncollectible promises to give necessary. Unconditional promises to give that remain outstanding after the Organization has used reasonable collection efforts are written off through a charge to bad debt expense.

Investments

All marketable securities of the Organization are held as board designated reserve funds. There were no donor restricted endowment funds at December 31, 2020 and 2019.

The Organization has adopted investment and spending policies for its investment assets that attempt to provide long-term growth of capital and growth of income. The Organization's spending and investment policies work together to achieve the objectives of the investment program by assuming a moderate level of risk, a long-term investment horizon, and diversification among assets. The funds are invested to maximize total return consistent with a prudent level of risk.

The Organization has requirements and expectations for periodic withdrawals for programs and expenses. Resultant periodic cash needs will fluctuate somewhat, but should usually be deferred for a 30-day period. The Board as part of the annual budget process will establish anticipated withdrawals from the Board Designated Reserve Fund. Withdrawals beyond those approved as part of the annual budget shall be approved by a separate vote of the Board.

The investment committee has established the following asset allocation guidelines: cash and cash equivalents – 0% to 20%, fixed income investments – 20% to 60%, equity securities – 30% to 80%, and alternative investments – 0% to 5%. Any deviation of five percentage points or more of the total portfolio beyond these limits in any asset category requires prior approval from the investment committee.

(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Investments (continued)

The Organization reports its investments in accordance with generally accepted accounting principles for not-for-profit organizations, which establish accounting standards for investments in certain equity and for all debt securities. The guidance prescribes that covered investments be reported in the statement of financial position at fair value with any realized or unrealized gains or losses reported in the statement of activities. Investment income is recognized as revenue in the period it is earned, and gains and losses are recognized as changes in net assets in the period in which they occur.

Investments in equity securities with readily determinable fair values and all investments in debt securities are classified as available for sale and are reported at fair value based on quoted market prices. Net realized and unrealized gains and losses on investments are reported as increases or decreases in net assets without donor restrictions unless its use is restricted by explicit donor stipulations or by law.

Property and equipment

Property and equipment is stated at cost less accumulated depreciation. Expenditures for equipment in excess of $2,500 are capitalized at cost. Depreciation is provided over the estimated useful life of the asset ranging from five to fifty years using the straight-line method. When assets are retired or otherwise removed from service, the cost and related accumulated depreciation are removed from the accounts, and any resulting gain or loss is recognized in the statements of activities. The cost of maintenance and repairs is charged to expense as incurred.

Contributed land and in-kind donations

The Organization has capitalized $78,600 of contributed land deeded to them by the City of Chattanooga. The land can be used by the Organization indefinitely. However, if the Organization decides at some point in the future that it no longer wishes to use the land, then the deed converts back to the City. As such, the contributed land has been recorded as net asset with donor restrictions at December 31, 2020 and 2019.

For the years ended December 31, 2020 and 2019, the Organization received $34,472 and $66,846, respectively, of donated materials, supplies, and marketing which have been recorded to contributed materials and the related expense accounts on the statements of activities.

Several volunteers have made significant contributions of their time in furtherance of the Organization's mission. These services were not reflected in the accompanying statements of activities because they do not meet the necessary criteria for recognition under US GAAP.

Change in accounting principle

In May 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2014-09, *Revenue from Contracts with Customers Topic (606)*. This ASU supersedes the revenue recognition Topic 605, Revenue Recognition, and most industry-specific guidance. The core principle of the new guidance is that an entity should recognize revenue to reflect the transfer of goods and services to customers in an amount equal to the consideration the entity receives or expects to receive. This guidance also includes expanded disclosure requirements that result in an entity providing users of financial statements with comprehensive information about the nature, amount, timing and uncertainty of revenue and cash flows arising from the entity's contracts with customers. The guidance is effective for the Organization for annual periods beginning after December 15, 2018. The Organization adopted this ASU on January 1, 2019.

(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Change in accounting principle (continued)

The Organization implemented ASU 2014-09 using a full retrospective method of application. The adoption of ASU 2014-09 resulted in changes to the disclosure of revenue. There were no material changes to the recognition or presentation of revenue as a result of the application of ASU 2014-09. As a result, no cumulative effect adjustment was recorded upon adoption.

Revenue recognition

Revenue from Exchange Transactions: The Organization recognizes revenue in accordance with Financial Accounting Standards Board (FASB) Accounting Standards Update (ASU) 2014-09, *Revenue from Contracts with Customers,* as amended. ASU 2014-09 applies to exchange transactions with customers that are bound by contracts or similar arrangements and establishes a performance obligation approach to revenue recognition. The Organization records the following exchange transaction revenue in its statements of activities and changes in net assets for the years ending December 31, 2020 and 2019:

Special fundraising event revenue – The Organization conducts special events in which a portion of the gross proceeds paid by the participant represents payment for the direct cost of the benefits received by the participant of the event – the exchange component, and a portion represents contribution to the Organization. Unless a verifiable objective means exists to demonstrate otherwise, the fair value of meals and entertainment provided at special events is measured at the actual cost to the Organization. The contribution component is the excess of the gross proceeds over the fair value of the direct donor benefit. The direct costs of the special events, which ultimately benefit the donor rather than the Organization, are recorded as event costs in the statement of functional expenses. The performance obligation is delivery of the event, which is usually accompanied by a presentation. The event fee is set by the Organization. FASB ASU 2014-09 requires allocation of the transaction price to the performance obligation. Accordingly, the Organization presents in its notes to the financial statements the exchange and contribution components of the gross proceeds from special events. Special event fees collected by the Organization in advance of its delivery are initially recognized as liabilities (deferred revenue) and recognized as special event revenue after delivery of the event.

Membership dues and program fees – Membership dues and program fees consist of an upfront fee paid by each student to participate in the Organization's programs. The Organization charges a $5 fee at the beginning of each school year for general program activities and a $25 fee for summer camp. The fees are non-refundable. Membership dues and program fees are treated like application fees and recognized when the fee is paid.

Public support

Contributions – The Organization receives contributions to support operating activities. These contributions can be from individuals, foundations, corporations or trusts. Contributions received are recorded as net assets without donor restrictions or net assets with donor restrictions, depending on the existence or nature of any donor restrictions. Although restricted contributions typically are reported as support that increases net assets with donor restrictions, they may be reported as net assets without donor restrictions if the restrictions are met in the same reporting period, the policy is followed consistently, and it is disclosed. All other donor-restricted support is reported as an increase in net assets with donor restrictions. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of changes in net assets as net assets released from restrictions.

(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Public support (continued)

Government grants and contracts – The Organization receives grant and contract funding from various federal, state and local governments to provide a variety of support for programs. Grant and government contract revenues are recognized in revenue when the conditions on which they depend are substantially met (for example, by incurring allowable costs or providing units of service). If there are no conditions, the grant revenue is recognized when the grantor informs the Organization of its promise of the unconditional grant.

Functional allocation of expenses

The costs of providing various programs and other activities for the Organization have been summarized on a functional basis in the statements of activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited. The method of allocation is determined by management based on the function of the expense. Certain expenses are specific to a function and are categorized as such; whereas other expenses are allocated based on the time and effort related to the function of the expense. Costs not directly attributable to a function, such as depreciation, are allocated based on the location where the cost was incurred. Special events are allocated to program, fundraising or general and administrative based on a time budget of the event and the programs being focused on. See Note 12 for further details on the allocation of special events.

Income taxes

The Organization is exempt from federal income taxes under the provisions of Section 501(c)(3) of the Internal Revenue Code. Similarly, the Organization is registered as a charitable organization in numerous states where it solicits contributions and is exempt from state income taxes.

The Organization follows the requirements of professional literature in accounting for uncertain tax positions. Under this guidance, the Organization must recognize the tax benefit associated with tax taken for tax return purposes when it is more likely than not the position will be sustained. The Organization does not believe there are any material uncertain tax positions and, accordingly, it will not recognize any liability for unrecognized tax benefits. For the years ended December 31, 2020 and 2019, there were no interest or penalties recorded or included in the financial statements related to uncertain tax positions. Information returns for tax years 2017 and beyond remain subject to examinations.

Recent accounting pronouncements

In February 2016, the FASB issued (ASU) 2016-02, *Leases*. This ASU affects any entity that enters into a lease, with some specified scope exemptions. The main difference between previous GAAP and this ASU is the recognition of lease assets and lease liabilities by lessees for those leases classified as operating leases under previous GAAP. The amendments in this ASU are effective for fiscal years beginning after December 15, 2021. The Organization has not yet implemented this ASU and is in the process of assessing the effect on the organization's financial statements.

(2) LINE OF CREDIT

The Organization has $125,000 available under an unsecured line of credit through Pinnacle Bank with interest at Prime with 5.5% floor. As of December 31, 2020, there was no balance on the line of credit. The line of credit matures September 13, 2027.

The Organization also has $609,000 available under a line of credit secured by the Organization's investments through UBS with interest at 1 month LIBOR plus 3.519%. The available draw amount changes with the value of the investments. As of December 31, 2020, there was no balance on the line of credit.

(3) LIQUIDITY

The Organization's financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the statement of financial position date, are as follows:

	2020	2019
Cash and cash equivalents	$ 959,936	$ 201,230
Investments in marketable securities	975,806	888,370
Grants receivable	127,389	33,601
Promises to give	279,291	180,537
Financial assets available to meet general expenditures within one year	$ 2,342,422	$ 1,303,738

The Organization's goal is generally to maintain financial assets to meet 90 days of operating expenses. As a part of its liquidity plan, excess cash is invested in short-term investments, including a money market. The Organization also has a $125,000 line of credit available to meet cash flow needs.

(4) UNCONDITIONAL PROMISES TO GIVE

The Organization's promises to give consist of receivables from United Way and other donors that will be collected within the upcoming year. United Way promises to give consist of donor designations and general allocations. Although donor designations to the United Way may vary, differences between the amounts allocated and collected from the United Way have historically been insignificant. Accordingly, no provision is made for uncollectible amounts.

(5) NOTE RECEIVABLE

The Organization sold Camp Kiwanis for $1,000,000, resulting in a gain on the sale of $839,667 in 2019. The Organization owner financed $500,000 at a fixed principal payment of $1,389 plus accrued interest at prime plus .5% over 84 months with a final payment of $385,250 due on July 1, 2026. As of December 31, 2020 and 2019, the note receivable owed to the Organization was $475,000 and $491,667, respectively.

(5) NOTE RECEIVABLE (continued)

Note receivable is payable to the Organization as follows:

Year ending December 31, 2021	$ 16,667
2022	16,667
2023	16,667
2024	16,667
2025	16,667
Thereafter	391,665
	$ 475,000

(6) INVESTMENTS

Investments are presented in the financial statements in the aggregate at fair value. Investments consist of the following:

	2020		2019	
	Cost	Market Value	Cost	Market Value
Fixed income securities	$ 52,247	$ 55,714	$ 60,191	$ 61,705
Equity securities	616,845	871,510	602,726	786,420
Other	46,731	48,582	39,525	40,245
	$ 715,823	$ 975,806	$ 702,442	$ 888,370

Return on investments consists of the following:

	2020	2019
Interest and dividend income	$ 21,673	$ 24,068
Realized gains (losses)	7,153	(1,573)
Unrealized gains	74,615	123,483
Investment management fees	(8,709)	(17,468)
	$ 94,732	$ 128,510

(6) INVESTMENTS (continued)

All investments in marketable securities are classified as board designated reserve funds. There were no donor-restricted endowment funds held by the Organization. The following table shows changes in unrestricted board designated reserve net assets for the years ended December 31, 2020 and 2019:

	2020	2019
Board designated net assets, beginning of year	$ 888,370	$ 787,026
Interest and dividend income	21,673	24,068
Net appreciation (depreciation)	74,615	113,897
Investment expenses	(8,709)	(17,468)
Contributions	315,284	97,351
Amounts appropriated for expenditure	-	(40,000)
Board designated net assets, end of year	1,291,233	964,874
Board designated funds, classified as cash equivalents	(315,427)	(76,504)
Board designated funds, classified as investments	$ 975,806	$ 888,370

(7) FAIR VALUE MEASUREMENT

Fair values of assets measured on a recurring basis at December 31, 2020 and 2019, are as follows:

		Fair Value Measurements at Reporting Date Using		
December 31, 2020	Fair Value	Quoted Prices in Active Markets for Identical Asstes (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Fixed income	$ 55,714	$ 55,714	$ -	$ -
Equity securities	871,510	871,510	-	-
Other	48,582	-	48,582	-
Total	$ 975,806	$ 927,224	$ 48,582	$ -

(7) FAIR VALUE MEASUREMENT (continued)

		Fair Value Measurements at Reporting Date Using		
December 31, 2019	**Fair Value**	**Quoted Prices in Active Markets for Identical Asstes (Level 1)**	**Significant Other Observable Inputs (Level 2)**	**Significant Unobservable Inputs (Level 3)**
Fixed income	$ 61,705	$ 61,705	$ -	$ -
Equity securities	786,420	786,420	-	-
Other	40,245	-	40,245	-
Total	$ 888,370	$ 848,125	$ 40,245	$ -

The Organization's investments are reported at fair value in the accompanying financial statements. The methods used to measure fair value may produce an amount that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the Organization believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The Organization uses professional guidance which establishes a framework for measuring fair value. This guidance defines fair value as the price the Organization would receive upon selling an investment in an orderly transaction to an independent buyer in the principal or most advantageous market for the investment. It establishes a three tier hierarchy of inputs to establish a classification of fair value measurements for disclosure purposes.

The three levels of the fair value hierarchy are described as follows:

Level 1
Inputs are unadjusted and represent quoted prices in active markets for identical assets or liabilities at the measurement date.

Level 2
Inputs (other than quoted prices included in Level 1) are either directly or indirectly observable for the asset or liability through correlation with market data at the measurement date and for the duration of the instrument's anticipated life.

Level 3
Inputs are unobservable and supported by little or no market activity.

(8) PROPERTY AND EQUIPMENT

Property and equipment consist of the following at December 31, 2020 and 2019:

	2020	2019
Land	$ 246,080	$ 250,132
Buildings and improvements	3,777,733	3,959,144
Equipment and furnishings	315,519	197,943
Vehicles	76,000	76,000
	4,415,332	4,483,219
Less accumulated depreciation	1,738,247	1,782,706
	$ 2,677,085	$ 2,700,513

(9) PAYCHECK PROTECTION PROGRAM LOAN

On April 14, 2020, the Organization was granted a loan from Pinnacle Bank in the amount of $167,490, pursuant to the Paycheck Protection Program of the CARES Act, which was enacted March 27, 2020. This balance is included in long-term liabilities on the accompanying statement of financial position. The Organization used the funds on qualifying expenses and as authorized by Section 1106 of the CARES Act. The Organization obtained forgiveness on May 7, 2021, from the Small Business Administration. In accordance with generally accepted accounting principles, this amount will be recognized as revenue in the year it is forgiven. This balance is included in long-term liabilities on the statement of financial position.

The Organization also received an Economic Injury Disaster Loan (EIDL) from the Small Business Administration in the amount of $20,000. The Organization expects the entire amount to be forgiven by the Small Business Administration. This balance is included in long-term liabilities on the statement of financial position.

(10) BOARD DESIGNATED NET ASSETS

The Board of Directors has designated and placed certain net assets without donor restrictions in investments for the purpose of providing an additional source of continuing operating income, scholarships to qualifying boys and girls, certain capital maintenance projects and assistance in undertaking new ventures. As of December 31, 2020 and 2019, board designated net assets that are reported within net assets without donor restrictions were $1,291,233 and $1,002,719, respectively.

The Organization is governed subject to the Governing Documents of the Organization. Under the terms of the Governing Documents, the Board of Directors has the ability to distribute board designated investment funds as the Board, in its sole discretion, shall determine. The Board has given the Investment Committee the responsibility for implementing the guidelines and policies for the Board Designated Reserve Fund. As a result of the ability to distribute these investment funds, all contributions not classified as net assets with donor restrictions are classified as net assets without donor restrictions for financial statement purposes.

(11) NET ASSETS

Net assets with donor restrictions consist of contributions restricted by the donor for specific purposes with time restrictions. Such contributions are reported as net assets with donor restrictions and are reclassified to net assets without donor restrictions when the restrictions have been satisfied. As of December 31, 2020 and 2019, net assets with donor restrictions are available to be used for the following purposes:

	2020	2019
Specific Purpose - Grants and contributions		
Scholarships	$ 82,505	$ 117,759
Other programs	64,365	-
	146,870	117,759
Passage of time		
United Way	174,509	180,536
Permanently restricted		
Land	78,600	78,600
	$ 399,979	$ 376,895

(12) SPECIAL EVENTS REVENUE

Gross receipts from special fundraising events recorded by the Organization consist of exchange transaction revenue and contribution revenue. As a result of adopting FASB ASU 2014-09 during 2019, the Organization is required to separately present the component of this revenue.

	2020	2019
Contributions	$ 224,292	$ 298,820
Special event revenue	50,822	49,555
Special fundraising events - gross	$ 275,114	$ 348,375

(13) PENSION PLAN

The Organization maintains a defined contribution pension plan for the benefit of its full-time employees. Under the plan, all employees who have attained the age of 21 and who, after a calendar year, attain 1,000 hours of service are eligible to participate. The amount of contribution is determined each year by the Board of Directors on a discretionary basis. The Organization's contributions to the plan were $52,154 and $13,974 for the years ending December 31, 2020 and 2019, respectively, and are included in employee benefits on the statements of functional expenses.

(14) LEASE COMMITMENTS

The Organization leases office space under a noncancelable operating lease which expires April 29, 2023.

Future minimum lease payments under the noncancelable operating lease as of December 31, 2020, are as follows:

Year ending December 31,	2021	$ 30,000
	2022	30,000
	2023	10,000
		$ 70,000

(15) RISKS AND UNCERTAINITIES

During March 2020, a global pandemic was declared related to the rapidly growing outbreak of a novel strain of coronavirus (COVID-19). The pandemic has significantly impacted the economic conditions across the nation as federal, state and local governments react to the public health crisis, creating significant uncertainties in the economy. The situation is rapidly changing, and additional impacts may arise. While the disruption is currently expected to be temporary, there is uncertainty around its duration. The ultimate future impact, if any, of the pandemic on results of operations, financial position, liquidity or capital resources cannot be reasonably estimated at this time.

(16) SUBSEQUENT EVENTS

The Organization was awarded a Paycheck Protection Program loan for $167,490 on January 28, 2021, in conjunction with the Coronavirus Aid, Relief, and Economic Security (CARES) Act. The Organization expects to meet the stated criteria in the CARES Act to have the loan largely forgiven in 2021.

Management has evaluated subsequent events through July 22, 2021, the date which these financial statements were available for issue.

SUPPLEMENTAL DATA

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.
SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS
YEAR ENDED DECEMBER 31, 2020

Program	CFDA Number	Contract Number	Receivable Balance 12/31/19	Cash Receipts	Expenditures	Receivable Balance 12/31/20
FEDERAL FINANCIAL ASSISTANCE						
U.S. Department of Health and Human Services						
Passed through the State of Tennessee Department of Health						
Title V Sexual Risk Avoidance Education	93.787	n/a	$ 367	$ 5,133	$ 5,904	$ 1,138
Passed through the State of Tennessee, Volunteer Tennessee						
Youth Civic Engagaement	94.003	90240	-	3,883	10,000	6,117
Total U.S. Department of Health and Human Services			367	9,016	15,904	7,255
U.S. Department of Agriculture						
Passed through the State of Tennessee Department of Agriculture						
Child and Adult Care Food Program (CACFP)	10.558	n/a	6,122	39,404	36,074	2,792
U.S. Department of Justice						
Passed through Boys & Girls Clubs of America						
Office of Justice Program (OJP)	16.726	n/a	6,428	6,428	21,332	21,332
U.S. Department of the Treasury						
Passed through the State of Tennessee						
Passed through the United Way of Greater Chattanooga						
Coronavirus Relief Fund	21.019	n/a	-	626,113	687,148	61,035
Total federal awards			12,917	680,961	760,458	92,414
STATE FINANCIAL ASSISTANCE						
Statae of Tennessee Department of Education -						
Passed through the Tennessee Alliance						
Lottery for Education Afterschool Program	n/a	n/a	20,684	104,625	118,916	34,975
Total state awards			20,684	104,625	118,916	34,975
Total federal and state awards			$ 33,601	$ 785,586	$ 879,374	$ 127,389

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.
NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS
YEAR ENDED DECEMBER 31, 2020

(1) BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal and state awards includes the federal and state grant activity of Boys and Girls Clubs of Chattanooga, Inc. and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal* Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (*Uniform Guidance). Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

(2) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Boys and Girls Clubs of Chattanooga, Inc. has elected not to use the 10-percent de minimis indirect cost rate allowed under the Uniform Guidance.

INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

To the Board of Directors of
Boys and Girls Clubs of Chattanooga, Inc.

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Boys and Girls Clubs of Chattanooga, Inc. (a nonprofit organization), which comprise the statement of financial position as of December 31, 2020 and 2019, and the related statements of activities, changes in net assets, functional expenses and cash flows for the years then ended, and the related notes to the financial statements, and have issued our report thereon dated July 22, 2021.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Organization's internal control over financial reporting (internal control) as a basis for designing the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified. We did identify a certain deficiency in internal control, described in the accompanying schedule of findings and questioned costs as item 2020-001 that we consider to be a material weakness.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Organization's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Organization's Response to Findings

The Organization's response to the finding identified in our audit is described in the accompanying schedule of findings and questioned costs. The Organization's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Johnson, Nickey & Meacham, P.C.

Chattanooga, Tennessee
July 22, 2021

INDEPENDENT AUDITORS' REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

To the Board of Directors of
Boys and Girls Clubs of Chattanooga, Inc.

Report on Compliance for Each Major Federal Program

We have audited Boys and Girls Clubs of Chattanooga, Inc.'s compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the Organization's major federal programs for the year ended December 31, 2020. The Organization's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of the Organization's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards,* issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Organization's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Organization's compliance.

Opinion on Each Major Federal Program

In our opinion, Boys and Girls Clubs of Chattanooga, Inc. complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2020.

Report on Internal Control Over Compliance

Management of Boys and Girls Clubs of Chattanooga, Inc. is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Organization's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Johnson, Nickey & Meacham, P.C.

Chattanooga, Tennessee
July 22, 2021

BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
DECEMBER 31, 2020 AND 2019

A. SUMMARY OF AUDITORS' RESULTS

1. The independent auditors' report expresses an unmodified opinion on whether the financial statements of Boys and Girls Clubs of Chattanooga, Inc. were prepared in accordance with GAAP.

2. A material weakness was identified during the audit of the financial statements.

3. No instances of noncompliance material to the financial statements of Boys and Girls Clubs of Chattanooga, Inc. were disclosed by the audit.

4. No material weaknesses were identified during the audit of the major federal award program.

5. The auditors' report on the major federal awards program for Boys and Girls Clubs of Chattanooga, Inc. expresses an unmodified opinion.

6. Audit findings that are required to be reported in accordance with 2 CFR Section 200.516(a) are reported in this schedule.

7. The program tested as a major program was:
   U.S. Department of the Treasury
   Coronavirus Relief Fund – CFDA #21.019

8. The threshold level for distinguishing Type A and B programs was $750,000.

9. Boys and Girls Clubs of Chattanooga, Inc. was determined to be a high-risk auditee.

B. FINDINGS – FINANCIAL STATEMENT AUDIT

Current year

2020-001 Material journal entries to accounts receivable and accounts payable:

Condition:

During the audit, the auditors had to make material adjustments to the accounting records in order to present fairly the financial statements in accordance with generally accepted accounting principles. The material adjustments relate primarily to booking accounts receivable and accounts payable in the proper year.

Criteria:

Current standards relating to internal control require an entity to make all material adjustments to their records before giving it to the auditors, or to provide the auditors with any material adjustments that need to be made to the records.

Effect:

Management may lack the controls necessary to present financial statements and footnotes in accordance with generally accepted accounting principles.

Recommendation:

When closing the year, management should ensure expenses and deposits are being recorded in the year in which they relate.

B. FINDINGS – FINANCIAL STATEMENT AUDIT (continued)

Response:

Management will obtain all information necessary for the accurate and consistent recording of accounts payable and accounts receivables.

Prior year

None

C. FINDINGS AND QUESTIONED COSTS – FEDERAL AWARDS

Current year

None

Prior year

None

BOYS & GIRLS CLUBS
OF CHATTANOOGA

Administrative Office
P.O. Box 11567
Chattanooga, TN 37401
Tel 423-266-6131
Fax 423-756-5781
www.bgccha.org

Officers

LaTonya Lyons
Chair

Adam Osborne
Treasurer

Montrell Besley
Secretary

Evann Freeman
Vice President External Affairs

Barry VanDelinder, Jr.
Vice President Internal Affairs

Trae Vaughan
Former Board Chair

Board of Directors

Doug Baker
Carol Barajas
John Bode
Matt Brandon
Bailey Bullard
Dennis Culver
Kyle Eiselstein
Fred Eldorado
Charlotte Gregorie
Peterson Hostetler
Gail Jenkins
Quincy Jenkins
Mark Jones
Carol Mastey
Jay Morgan
Greg Oswald
David Roddy
Dave Tocchini
Courtney Watson
LaMarlon Wynn
Kirby Yost

Trustees

William Aiken
Charlie Brock
Mark Brock
Roger Dickson
Joe Johnson

Chief Executive Officer
James Morgan

CORRECTIVE ACTION PLAN

Name of auditee: Boys and Girls Clubs of Chattanooga, Inc.

Name of audit firm: Johnson, Hickey, & Murchison, P.C.

Period covered by the audit: January 1, 2020 to December 31, 2020

Corrective Action Plan prepared by:
Name: Jim Morgan
Position: Executive Director
Telephone number: 773-396-3851

Findings – Financial Statement Audit

Finding Reference Number: 2020-001

Management's response: Management concurs with the finding.

Corrective Action Plan: Management will correct this issue going forward ensuring all revenues and expenses are recorded in the correct year.

Implementation Date: Immediately.

Jim Morgan, Executive Director
July 22, 2021

Boys and Girls Clubs of Chattanooga

2022 IRS 990

Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ **Go to *www.irs.gov/Form990* for instructions and the latest information.**

OMB No. 1545-0047

2022

Open to Public Inspection

A For the 2022 calendar year, or tax year beginning 01-01-2022 , and ending 12-31-2022

B Check if applicable:
- ☐ Address change
- ☐ Name change
- ☐ Initial return
- ☐ Final return/terminated
- ☐ Amended return
- ☐ Application pending

C Name of organization
BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Doing business as

Number and street (or P.O. box if mail is not delivered to street address) | Room/suite
1307 EAST MAIN STREET

City or town, state or province, country, and ZIP or foreign postal code
CHATTANOOGA, TN 37404

D Employer identification number
62-0557179

E Telephone number
(423) 266-6131

G Gross receipts $ 2,926,106

F Name and address of principal officer:
JAMES J MORGAN
1307 EAST MAIN STREET
CHATTANOOGA, TN 37404

H(a) Is this a group return for subordinates? ☐ Yes ☑ No

H(b) Are all subordinates included? ☐ Yes ☐ No
If "No," attach a list. See instructions.

H(c) Group exemption number ▶

I Tax-exempt status: ☑ 501(c)(3) ☐ 501(c) ( ) ◀ (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: ▶ WWW.BGCCHA.ORG

K Form of organization: ☑ Corporation ☐ Trust ☐ Association ☐ Other ▶

L Year of formation: 1955

M State of legal domicile: TN

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities:
TO ENABLE ALL YOUNG PEOPLE, ESPECIALLY THOSE WHO NEED US MOST, TO REALIZE THEIR FULL POTENTIAL AS PRODUCTIVE, RESPONSIBLE, AND CARING CITIZENS.

2 Check this box ▶ ☐

3	Number of voting members of the governing body (Part VI, line 1a)	**3**	32
4	Number of independent voting members of the governing body (Part VI, line 1b)	**4**	32
5	Total number of individuals employed in calendar year 2021 (Part V, line 2a)	**5**	92
6	Total number of volunteers (estimate if necessary)	**6**	127
7a	Total unrelated business revenue from Part VIII, column (C), line 12	**7a**	0
b	Net unrelated business taxable income from Form 990-T, Part I, line 11	**7b**	0

		Prior Year	Current Year
Revenue			
8	Contributions and grants (Part VIII, line 1h)	2,605,214	2,462,182
9	Program service revenue (Part VIII, line 2g)	7,096	10,685
10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	110,390	49,354
11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	-28,686	-44,028
12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	2,694,014	2,478,193
Expenses			
13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	0	0
14	Benefits paid to or for members (Part IX, column (A), line 4)	0	0
15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	1,312,384	1,816,557
16a	Professional fundraising fees (Part IX, column (A), line 11e)	0	0
b	Total fundraising expenses (Part IX, column (D), line 25) ▶63,434		
17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	962,567	1,218,014
18	Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)	2,274,951	3,034,571
19	Revenue less expenses. Subtract line 18 from line 12	419,063	-556,378
Net Assets or Fund Balances		**Beginning of Current Year**	**End of Year**
20	Total assets (Part X, line 16)	5,925,676	5,194,752
21	Total liabilities (Part X, line 26)	210,737	216,940

22	Net assets or fund balances. Subtract line 21 from line 20	5,714,939	4,977,812

Part II **Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

▶ Signature of officer — Date 2023-11-10

▶ JAMES J MORGAN CHIEF EXECUTIVE OFFICER
Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date 2023-11-10	Check ☐ if self-employed	PTIN P01228421
Firm's name ▶ JOHNSON HICKEY & MURCHISON PC			Firm's EIN ▶ 62-1046406	
Firm's address ▶ 2215 OLAN MILLS DRIVE CHATTANOOGA, TN 37421			Phone no. (423) 756-0052	

May the IRS discuss this return with the preparer shown above? (see instructions) . . . . . ☐ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions. Cat. No. 11282Y Form **990** (2021)

Part III **Statement of Program Service Accomplishments**

Check if Schedule O contains a response or note to any line in this Part III . . . . . ☐

1 Briefly describe the organization's mission:

TO ENABLE ALL YOUNG PEOPLE TO REALIZE THEIR FULL POTENTIAL

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? . . . . . ☐ Yes ☑ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? . . . . . ☐ Yes ☑ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses $ 793,939 including grants of $) (Revenue $ 13,139)

EDUCATION - OUR EDUCATIONAL ENHANCEMENT AFTER SCHOOL PROGRAMS ENABLE OUR YOUNG PEOPLE TO REACH THEIR FULL POTENTIAL VIA TUTORING, HOMEWORK HELP, AND OTHER EDUCATIONAL SUPPORT. THESE ACCOMPLISHMENTS ARE RECORDED THROUGH THE IMPROVEMENT IN GRADE PERFORMANCE AS WELL AS IMPROVEMENTS IN BEHANVIOR AS A RESULT OF HIGHER SELF ESTEEM.

4b (Code:) (Expenses $ 793,938 including grants of $) (Revenue $)

LEADERSHIP - OUR YOUTH ARE PREPARED FOR ADULTHOOD AS WELL AS POST-SECONDARY EDUCATION THROUGH VOLUNTEERING, MENTORING, AND RESUME AND CAREER DEVELOPMENT WORKSHOPS. THESE ACCOMPLISHMENTS ARE SEEN WITH MORE AND MORE OF OUR MEMBERS ENROLLING IN POST-SECONDARY SCHOOLS, HEADING COMMUNITY SERVICE PROJECTS, AND VOLUNTEERING WITHIN THE ORGANIZATION.

4c (Code:) (Expenses $ 793,938 including grants of $) (Revenue $)

PREVENTION AND HEALTHY LIFESTYLE - WE TEACH AGAINST THE DANGERS OF NEGATIVE OR QUESTIONABLE LIFESTYLES AND BEHAVIORS AND TEACH OUR YOUTH THE IMPORTANCE OF MAKING BETTER LIFESTYLE CHOICES REGARDING ALCOHOL, TOBACCO, DRUGS, GANGS, AND PREMATURE SEXUAL ACTIVITY. WE ALSO STRESS THE IMPORTANCE OF MAKING HEALTHY AND NUTRITIOUS FOOD CHOICES, OBESITY AWARENESS, AND THE IMPORTANCE OF EXERCISE AND STAYING ACTIVE.

4d Other program services (Describe in Schedule O.)
(Expenses $ including grants of $) (Revenue $)

4e **Total program service expenses** ▶ 2,381,815

Part IV **Checklist of Required Schedules**

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	Yes	
2	Is the organization required to complete *Schedule B, Schedule of Contributors*? See instructions.	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		No
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? *If "Yes," complete Schedule C, Part III*	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D,* Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II*	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D,* Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi endowments? *If "Yes," complete Schedule D, Part V*	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? *If "Yes," complete Schedule D,* Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII*	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII*	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX*	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X*	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X*	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI and XII*	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional*	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? *If "Yes," complete Schedule F, Parts I and IV*	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or other assistance to or for any foreign organization? *If "Yes," complete Schedule F, Parts II and IV*	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or other assistance to or for foreign individuals? *If "Yes," complete Schedule F, Parts III and IV*	16		No
17	Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I.* See instructions.	17		No
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18	Yes	
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		No
20a	Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H*	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than $5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	21		No

Part IV **Checklist of Required Schedules** *(continued)*

			Yes	No
22	Did the organization report more than $5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	**22**		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	**23**	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a*	**24a**		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	**24b**		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	**24c**		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	**24d**		
25a	**Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L,* Part I	**25a**		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L,* Part I	**25b**		No
26	Did the organization report any amount on Part X, line 5 or 22 for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? *If "Yes," complete Schedule L, Part II*	**26**		No
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? *If "Yes," complete Schedule L,* Part III	**27**		No
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? *If "Yes," complete Schedule L, Part IV*	**28a**		No
b	A family member of any individual described in line 28a? *If "Yes," complete Schedule L, Part IV*	**28b**		No
c	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? *If "Yes," complete Schedule L, Part IV*	**28c**		No
29	Did the organization receive more than $25,000 in non-cash contributions? *If "Yes," complete Schedule M*	**29**	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	**30**		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	**31**		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	**32**		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? *If "Yes," complete Schedule R, Part I*	**33**		No
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1*	**34**		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	**35a**		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	**35b**		
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	**36**		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	**37**		No
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? **Note.** All Form 990 filers are required to complete Schedule O.	**38**	Yes	

Part V **Statements Regarding Other IRS Filings and Tax Compliance**

Check if Schedule O contains a response or note to any line in this Part V 108 ☐

	Yes	No

1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	**1a**	17		
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	**1b**	0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?			**1c**	Yes

Part V **Statements Regarding Other IRS Filings and Tax Compliance** *(continued)*

2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	**2a**	92			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? **Note.** If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.			**2b**	Yes	
3a	Did the organization have unrelated business gross income of $1,000 or more during the year?			**3a**		No
b	If "Yes," has it filed a Form 990-T for this year? *If "No" to line 3b, provide an explanation in Schedule O*			**3b**		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?			**4a**		No
b	If "Yes," enter the name of the foreign country: ▶ _____ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).					
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			**5a**		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			**5b**		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			**5c**		
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?			**6a**		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?			**6b**		
7	**Organizations that may receive deductible contributions under section 170(c).**					
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?			**7a**		No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			**7b**		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?			**7c**		No
d	If "Yes," indicate the number of Forms 8282 filed during the year	**7d**				
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			**7e**		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?			**7f**		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?			**7g**		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?			**7h**		
8	**Sponsoring organizations maintaining donor advised funds.** Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?			**8**		
9	**Sponsoring organizations maintaining donor advised funds.**					
a	Did the sponsoring organization make any taxable distributions under section 4966?			**9a**		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			**9b**		
10	**Section 501(c)(7) organizations.** Enter:					
a	Initiation fees and capital contributions included on Part VIII, line 12	**10a**				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	**10b**				
11	**Section 501(c)(12) organizations.** Enter:					
a	Gross income from members or shareholders	**11a**				
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	**11b**				
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?			**12a**		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	**12b**				

13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**				
a	Is the organization licensed to issue qualified health plans in more than one state? **Note.** See the instructions for additional information the organization must report on Schedule O.		**13a**		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	**13b**			
c	Enter the amount of reserves on hand	**13c**			
14a	Did the organization receive any payments for indoor tanning services during the tax year?		**14a**		No
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation in Schedule O*		**14b**		
15	Is the organization subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see the instructions and file Form 4720, Schedule N.		**15**		No
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.		**16**		No
17	**Section 501(c)(21) organizations.** Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953? If "Yes," complete Form 6069.		**17**		

Part VI **Governance, Management, and Disclosure.** *For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.*

Check if Schedule O contains a response or note to any line in this Part VI ☑

Section A. Governing Body and Management

				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	**1a**	32		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.				
b	Enter the number of voting members included in line 1a, above, who are independent	**1b**	32		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		**2**		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?		**3**		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		**4**		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		**5**		No
6	Did the organization have members or stockholders?		**6**		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		**7a**		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		**7b**		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
a	The governing body?		**8a**	Yes	
b	Each committee with authority to act on behalf of the governing body?		**8b**	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses in Schedule O*		**9**		No

Section B. Policies (*This Section B requests information about policies not required by the Internal Revenue Code.*)

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	**10a**		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	**10b**		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	**11a**	Yes	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? *If "No," go to line 13*	**12a**	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	**12b**	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe on Schedule O how this was done*	**12c**	Yes	

13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed▶ TN

18 Section 6104 requires an organization to make its Form 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

☐ Own website ☐ Another's website ☑ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records:
▶JAMES J MORGAN 1307 EAST MAIN STREET CHATTANOOGA, TN 37404 (423) 266-6131

Part VII **Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII ☐

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than $100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee): Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
(1) WILLIAM P AIKEN TRUSTEE	1.00	X						0	0	0
(2) DOUG BAKER DIRECTOR	1.00	X						0	0	0 111
(3) CAROL BARAJAS	1.00									

(3) CAROL BARAJAS DIRECTOR	1.00	X						0	0	0
(4) MONTRELL BESLEY SECRETARY	1.00	X		X				0	0	0
(5) JOHN R BODE DIRECTOR	1.00	X						0	0	0
(6) MATTHEW R BRANDON DIRECTOR	1.00	X						0	0	0
(7) CHARLES BROCK TRUSTEE	1.00	X						0	0	0
(8) MARK BROCK TRUSTEE	1.00	X						0	0	0
(9) DOMINIQUE BRANDT DIRECTOR	1.00	X						0	0	0
(10) DENNIS CULVER DIRECTOR	1.00	X						0	0	0
(11) ROGER W DICKSON TRUSTEE	1.00	X						0	0	0
(12) FRED ELDORADO DIRECTOR	1.00	X						0	0	0
(13) KYLE EISELSTEIN DIRECTOR	1.00	X						0	0	0
(14) EVANN FREEMAN VICE PRESIDENT	1.00	X		X				0	0	0
(15) CHARLOTTE GREGORIE DIRECTOR	1.00	X						0	0	0
(16) EDWARD PETERSON HOSTETLER DIRECTOR	1.00	X						0	0	0
(17) GAIL JENKINS DIRECTOR	1.00	X						0	0	0

Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee): Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
(18) QUINCY JENKINS DIRECTOR	1.00	X						0	0	112 0

(19) JOE JOHNSON TRUSTEE	1.00	X						0	0	0
(20) MARK JONES DIRECTOR	1.00	X						0	0	0
(21) LATONYA LYONS CHAIR	1.00	X		X				0	0	0
(22) CAROL MASTEY DIRECTOR	1.00	X						0	0	0
(23) JAY MORGAN DIRECTOR	1.00	X						0	0	0
(24) ADAM OSBORNE TREASURER	1.00	X		X				0	0	0
(25) GREG OSWALD DIRECTOR	1.00	X						0	0	0
(26) DAVID RODDY DIRECTOR	1.00	X						0	0	0
(27) EILIER TERUEL DIRECTOR	1.00	X						0	0	0
(28) BARRY VANDELINDER JR VICE PRESIDENT	1.00	X		X				0	0	0
(29) CECIL VAUGHAN III FORMER CHAIR	1.00	X		X				0	0	0
(30) DAVE TOCCHINI DIRECTOR	1.00	X						0	0	0
(31) KIRBY W YOST DIRECTOR	1.00	X						0	0	0
(32) JAMES J MORGAN CHIEF EXECUTIVE OFFICER	40.00			X				165,429	0	25,973
(33) RUSS BARKER COO	40.00			X				99,041	0	33,685
1b Sub-Total . . . . . ▶										
c Total from continuation sheets to Part VII, Section A . . . . ▶										
d Total (add lines 1b and 1c) . . . . . ▶								264,470	0	59,658

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization ▶ 1

			Yes	No
3	Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	**3**		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	**4**	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization?*If "Yes," complete Schedule J for such person*	**5**		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	**(B)** Description of services	**(C)** Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization ▶ 0

Part VIII **Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII . . . . . ☐

		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, gifts, grants, and other similar amounts					
derated campaigns . . **1a** 248,101					
mbership dues . . **1b**					
ndraising events . . **1c** 314,228					
lated organizations **1d**					
vernment grants (contributions) **1e** 1,103,532					
f All other contributions, gifts, grants, and similar amounts not included above **1f** 796,321					
g Noncash contributions included in lines 1a - 1f:$ **1g** 156,190					
h Total. Add lines 1a-1f . . . . . ▶	2,462,182				
Program Service Revenue	Business Code				
2a MEMBERSHIP/PROGRAM FEE	624110	10,685	10,685		
b					
c					
d					
e					
f All other program service revenue.					
g Total. Add lines 2a–2f. . . . . ▶	10,685				
3 Investment income (including dividends, interest, and other similar amounts) . . . . . ▶		44,434			44,434
4 Income from investment of tax-exempt bond proceeds ▶					
5 Royalties . . . . . ▶					

		(i) Real	(ii) Personal
6a Gross rents	**6a**		
b Less: rental expenses	**6b**		
c Rental income or (loss)	**6c**		
d Net rental income or (loss) . . . . . ▶			

		(i) Securities	(ii) Other
7a Gross amount from sales of assets other than inventory	**7a**	406,351	
b Less: cost or other basis and sales expenses	**7b**	401,431	

114

	sales expenses						
c	Gain or (loss)	7c	4,920				
d	Net gain or (loss) ▶			4,920			4,920
8a	Gross income from fundraising events (not including $ 314,228 of contributions reported on line 1c). See Part IV, line 18	8a	0				
b	Less: direct expenses	8b	46,482				
c	Net income or (loss) from fundraising events ▶			-46,482			-46,482
9a	Gross income from gaming activities. See Part IV, line 19	9a					
b	Less: direct expenses	9b					
c	Net income or (loss) from gaming activities ▶						
10a	Gross sales of inventory, less returns and allowances	10a					
b	Less: cost of goods sold	10b					
c	Net income or (loss) from sales of inventory ▶						

Other Revenue

	Miscellaneous Revenue	Business Code				
11a	OTHER INCOME	900099	2,454	2,454		
b						
c						
d	All other revenue					
e	**Total.** Add lines 11a–11d ▶		2,454			
12	**Total revenue.** See instructions ▶		2,478,193	13,139	0	2,872

Part IX **Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	**(A)** Total expenses	**(B)** Program service expenses	**(C)** Management and general expenses	**(D)** Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	324,128	256,061	58,343	9,724
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	1,078,162	851,748	194,069	32,345
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	50,623	39,991	9,113	1,519
9 Other employee benefits	259,937	205,351	46,788	7,798

10 Payroll taxes	103,707	81,929	18,667	3,111
11 Fees for services (non-employees):				
a Management				
b Legal				
c Accounting				
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	9,181		9,181	
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	102,186	10,564	91,607	15
12 Advertising and promotion	15,105		15,105	
13 Office expenses	2,844	1,916	928	
14 Information technology				
15 Royalties				
16 Occupancy	137,045	108,266	24,668	4,111
17 Travel	9,656	9,656		
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	18,622	15,277	3,345	
20 Interest	376	38	38	300
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	178,334	142,667	35,667	
23 Insurance				
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a SUPPLIES	483,189	433,685	49,504	
b REPAIRS & MAINTENANCE	150,360	118,784	27,065	4,511
c AWARDS & SCHOLARSHIPS	57,211	57,211		
d MEMBERSHIP DUES	24,560	24,560		
e All other expenses	29,345	24,111	5,234	
25 **Total functional expenses.** Add lines 1 through 24e	3,034,571	2,381,815	589,322	63,434
26 **Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720).				

Part X **Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part IX ☐

	(A) Beginning of year		(B) End of year
1 Cash–non-interest-bearing	945,696	**1**	468,642
2 Savings and temporary cash investments		**2**	
3 Pledges and grants receivable, net	290,064	**3**	277,803
4 Accounts receivable, net		**4**	
5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		**5**	
6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		**6**	116

Assets	7	Notes and loans receivable, net			458,333	7	441,667
	8	Inventories for sale or use				8	
	9	Prepaid expenses and deferred charges				9	
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a	4,985,271			
	b	Less: accumulated depreciation	10b	2,058,634	2,965,461	10c	2,926,637
	11	Investments—publicly traded securities			1,097,520	11	929,196
	12	Investments—other securities. See Part IV, line 11				12	
	13	Investments—program-related. See Part IV, line 11				13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11			168,602	15	150,807
	16	**Total assets.** Add lines 1 through 15 (must equal line 33)			5,925,676	16	5,194,752
Liabilities	17	Accounts payable and accrued expenses			21,187	17	44,236
	18	Grants payable				18	
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D				21	
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons				22	
	23	Secured mortgages and notes payable to unrelated third parties				23	
	24	Unsecured notes and loans payable to unrelated third parties			169,550	24	152,704
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17 - 24). Complete Part X of Schedule D			20,000	25	20,000
	26	**Total liabilities.** Add lines 17 through 25			210,737	26	216,940
Net Assets or Fund Balances		**Organizations that follow FASB ASC 958, check here ▶ ☑ and complete lines 27, 28, 32, and 33.**					
	27	Net assets without donor restrictions			5,289,685	27	4,628,286
	28	Net assets with donor restrictions			425,254	28	349,526
		Organizations that do not follow FASB ASC 958, check here ▶ ☐ and complete lines 29 through 33.					
	29	Capital stock or trust principal, or current funds				29	
	30	Paid-in or capital surplus, or land, building or equipment fund				30	
	31	Retained earnings, endowment, accumulated income, or other funds				31	
	32	Total net assets or fund balances			5,714,939	32	4,977,812
	33	Total liabilities and net assets/fund balances			5,925,676	33	5,194,752

Part XI **Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	2,478,193
2	Total expenses (must equal Part IX, column (A), line 25)	2	3,034,571
3	Revenue less expenses. Subtract line 2 from line 1	3	-556,378
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	5,714,939
5	Net unrealized gains (losses) on investments	5	-180,749
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	4,977,812

Part XII **Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII . . . . . ☑

			Yes	No
1	Accounting method used to prepare the Form 990: ☐ Cash ☑ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	**2a**		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			
b	Were the organization's financial statements audited by an independent accountant?	**2b**	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: ☑ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	**2c**	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	**3a**		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	**3b**		

Additional Data

Return to Form

Software ID:

Software Version:

Form 990, Special Condition Description:

Special Condition Description

SCHEDULE A
(Form 990)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.
▶ Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

Name of the organization
BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number
62-0557179

Part I **Reason for Public Charity Status** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)

3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 ☑ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

8 ☐ A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)

9 ☐ An agricultural research organization described in **170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land grant college of agriculture. See instructions. Enter the name, city, and state of the college or university:

10 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)

11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**

12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.

a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**

b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**

c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**

d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**

e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.

f Enter the number of supported organizations . . . . . .

g Provide the following information about the supported organization(s).

(i) Name of supported organization	**(ii)** EIN	**(iii)** Type of organization (described on lines 1- 10 above (see instructions))	**(iv)** Is the organization listed in your governing document?		**(v)** Amount of monetary support (see instructions)	**(vi)** Amount of other support (see instructions)
			Yes	**No**		
Total						

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Cat. No. 11285F

Schedule A (Form 990) 2022

Part II **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization failed to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grant.")	1,439,303	1,227,924	2,357,732	2,605,214	2,462,182	10,092,355
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf.						
3 The value of services or facilities furnished by a governmental unit to the organization without charge.						
4 **Total.** Add lines 1 through 3	1,439,303	1,227,924	2,357,732	2,605,214	2,462,182	10,092,355
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 **Public support.** Subtract line 5 from line 4.						10,092,355

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
7 Amounts from line 4.	1,439,303	1,227,924	2,357,732	2,605,214	2,462,182	10,092,355
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.	26,574	41,536	42,676	42,391	44,434	197,611
9 Net income from unrelated business activities, whether or not the business is regularly carried on.						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.).	531	1,940	18,055	7,897	2,454	30,877
11 **Total support.** Add lines 7 through 10						10,320,843

12 Gross receipts from related activities, etc. (see instructions) **12**

13 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** . . . . . ▶ ☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2022 (line 6, column (f) divided by line 11, column (f))	**14**	97.790 %
15 Public support percentage for 2020 Schedule A, Part II, line 14	**15**	97.700 %

16a **33 1/3% support test—2022.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ▶ ☑

b **33 1/3% support test—2021.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ▶ ☐

17a **10%-facts-and-circumstances test—2022.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . . ▶ ☐

b **10%-facts-and-circumstances test—2021.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . . ▶ ☐

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions . . . . . ▶ ☐

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						120

	include any "unusual grants.")					
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose					
3	Gross receipts from activities that are not an unrelated trade or business under section 513					
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf. . .					
5	The value of services or facilities furnished by a governmental unit to the organization without charge					
6	**Total.** Add lines 1 through 5					
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons					
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year.					
c	Add lines 7a and 7b. .					
8	**Public support.** (Subtract line 7c from line 6.)					

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶		**(a)** 2018	**(b)** 2019	**(c)** 2020	**(d)** 2021	**(e)** 2022	**(f)** Total
9	Amounts from line 6. . .						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources. .						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975.						
c	Add lines 10a and 10b.						
11	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on.						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . .						
13	**Total support.** (Add lines 9, 10c, 11, and 12.). .						

14 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**. . . . . ▶ ☐

Section C. Computation of Public Support Percentage

15	Public support percentage for 2022 (line 8, column (f) divided by line 13, column (f))	15	
16	Public support percentage from 2021 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17	Investment income percentage for **2022** (line 10c, column (f) divided by line 13, column (f))	17	
18	Investment income percentage from **2021** Schedule A, Part III, line 17	18	

19a **33 1/3% support tests-2022.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ▶ ☐

b **33 1/3% support tests—2021.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . ▶ ☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions . . . . ▶ ☐

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, of Part I, complete Sections A and B. If you checked box 12b, of Part I, complete Sections A and C. If you checked box 12c, of Part I, complete Sections A, D, and E. If you checked box 12d, of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

		121	**Yes**	**No**
1	Are all of the organization's supported organizations listed by name in the organization's governing documents?			

	*If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.*	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? *If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).*	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If "Yes," answer lines 3b and 3c below.*	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If "Yes," describe in **Part VI** when and how the organization made the determination.*	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? *If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.*	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? *If "Yes" and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.*	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? *If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI,** including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).*	5a		
b	**Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	**Substitutions only.** Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in **Part VI.***	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990) .*	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? *If "Yes," complete Part I of Schedule L (Form 990).*	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in **Part VI.***	9a		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in **Part VI.***	9b		
c	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in **Part VI.***	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If "Yes," answer line 10b below.*	10a		
b	Did the organization have any excess business holdings in the tax year? *(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).*	10b		

Part IV **Supporting Organizations** (continued)

			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
a	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on 11a above?	11b		
c	A 35% controlled entity of a person described on line 11a or 11b above? *If "Yes" to 11a, 11b, or 11c, provide detail in **Part VI.***	11c		

VI.

Section B. Type I Supporting Organizations

			Yes	No
1	Did the officers, directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? *If "No," describe in **Part VI** how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.*	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If "Yes," explain in **Part VI** how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.*	2		

Section C. Type II Supporting Organizations

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? *If "No," describe in **Part VI** how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).*	1		

Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? *If "No," explain in **Part VI** how the organization maintained a close and continuous working relationship with the supported organization(s).*	2		
3	By reason of the relationship described in line 2 above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? *If "Yes," describe in **Part VI** the role the organization's supported organizations played in this regard.*	3		

Section E. Type III Functionally-Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year **(see instructions)**:

a ☐ The organization satisfied the Activities Test. Complete **line 2** below.

b ☐ The organization is the parent of each of its supported organizations. Complete **line 3** below.

c ☐ The organization supported a governmental entity. Describe in **Part VI** how you supported a government entity (see instructions)

2 Activities Test. **Answer lines 2a and 2b below.**

			Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? *If "Yes," then in **Part VI identify those supported organizations and explain** how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.*	2a		
b	Did the activities described on line 2a, above constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If "Yes," explain in **Part VI** the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.*	2b		

3 Parent of Supported Organizations. **Answer lines 3a and 3b below.**

a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations?*If "Yes" or "No", provide details in **Part VI.***	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? *If "Yes," describe in **Part VI.** the role played by the organization in this regard.*	3b		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 *(explain in **Part VI**)*. **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		123

2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	**Adjusted Net Income** (subtract lines 5, 6 and 7 from line 4)	8		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):	1		
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	**Total** (add lines 1a, 1b, and 1c)	1d		
e	**Discount** claimed for blockage or other factors (*explain in detail in* ***Part VI***):			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035	6		
7	Recoveries of prior-year distributions	7		
8	**Minimum Asset Amount** (add line 7 to line 6)	8		

	Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	**Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
7	☐ Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)			

Part V **Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** (continued)

	Section D - Distributions		**Current Year**
1	Amounts paid to supported organizations to accomplish exempt purposes	1	
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3	
4	Amounts paid to acquire exempt-use assets	4	
5	Qualified set-aside amounts (*prior IRS approval required - provide details in* ***Part VI***)	5	
6	Other distributions (*describe in* ***Part VI***). See instructions	6	
7	**Total annual distributions.** Add lines 1 through 6.	7	
8	Distributions to attentive supported organizations to which the organization is responsive (*provide details in* ***Part VI***). See instructions	8	
9	Distributable amount for 2022 from Section C, line 6	9	

10 Line 8 amount divided by Line 9 amount	**10**	

Section E - Distribution Allocations (see instructions)	**(i) Excess Distributions**	**(ii) Underdistributions Pre-2022**	**(iii) Distributable Amount for 2022**
1 Distributable amount for 2022 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2022 (reasonable cause required-- *explain in* ***Part VI***). See instructions.			
3 Excess distributions carryover, if any, to 2022:			
a From 2017.			
b From 2018.			
c From 2019.			
d From 2020.			
e From 2021.			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2022 distributable amount			
i Carryover from 2017 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2022 from Section D, line 7: $			
a Applied to underdistributions of prior years			
b Applied to 2022 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2022, if any. Subtract lines 3g and 4a from line 2. If the amount is greater than zero, *explain in* ***Part VI***. See instructions.			
6 Remaining underdistributions for 2022. Subtract lines 3h and 4b from line 1. If the amount is greater than zero, *explain in* ***Part VI***. See instructions.			
7 Excess distributions carryover to 2023. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2018.			
b Excess from 2019.			
c Excess from 2020.			
d Excess from 2021.			
e Excess from 2022.			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation

Additional Data

Return to Form

Software ID:

Software Version:

Schedule B
(Form 990)
Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ **Attach to Form 990, 990-EZ, or 990-PF.**
▶ **Go to *www.irs.gov/Form990* for the latest information.**

OMB No. 1545-0047

2022

Name of the organization
BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number
62-0557179

Organization type (check one):

Filers of:	**Section:**
Form 990 or 990-EZ	☐ 501(c)( ) (enter number) organization
	☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
	☐ 527 political organization
Form 990-PF	☐ 501(c)(3) exempt private foundation
	☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation
	☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule.**
Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling $5,000 or more (in money or other property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

☐ For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** $5,000 or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than $1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than $1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling $5,000 or more during the year . . . . . ▶ $ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Cat. No. 30613X **Schedule B (Form 990) (2022)**

Name of organization
BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number
62-0557179

Part I
Contributors

Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
RESTRICTED	,	$ RESTRICTED	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
-		$	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
-		$	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
-		$	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
-		$	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
-		$	☐ Person ☐ Payroll ☐ Noncash (Complete Part II for noncash contributions.)

Name of organization
BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number
62-0557179

Part II **Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
-		$	

Name of organization
BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number
62-0557179

Part III ***Exclusively*** **religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than $1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of $1,000 or less for the year. (Enter this information once. See instructions.) ▶ $ _____**

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-			

(e) Transfer of gift

Transferee's name, address, and ZIP 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP 4	Relationship of transferor to transferee

Additional Data

Return to Form

Software ID:

Software Version:

SCHEDULE D (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

Name of the organization
BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number
62-0557179

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (e.g., recreation or education)
☐ Preservation of an historically important land area
☐ Protection of natural habitat
☐ Preservation of a certified historic structure
☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

			Held at the End of the Year
a	Total number of conservation easements	2a	
b	Total acreage restricted by conservation easements	2b	
c	Number of conservation easements on a certified historic structure included in (a)	2c	
d	Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ $ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 ▶ $ _____

(ii) Assets included in Form 990, Part X ▶ $ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 ▶ $

a Revenue included on Form 990, Part VIII, line 1 . . . . . ▶ $

b Assets included in Form 990, Part X . . . . . ▶ $

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

a ☐ Public exhibition

b ☐ Scholarly research

c ☐ Preservation for future generations

d ☐ Loan or exchange programs

e ☐ Other .....

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?. . . ☐ **Yes** ☐ **No**

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? . . . . . ☐ **Yes** ☐ **No**

b If "Yes," explain the arrangement in Part XIII and complete the following table:

		Amount
c	Beginning balance	**1c**
d	Additions during the year	**1d**
e	Distributions during the year	**1e**
f	Ending balance	**1f**

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? . . . ☐ **Yes** ☐ **No**

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII . . . . ☐

Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	1,485,179	1,362,161	964,874	805,751	970,245
b Contributions . . .	152,581	452,241	382,587	97,351	8,882
c Net investment earnings, gains, and losses	-545,662	-320,715	19,786	119,240	-43,397
d Grants or scholarships . . .					
e Other expenditures for facilities and programs . . .				40,000	121,643
f Administrative expenses	9,181	8,508	5,086	17,468	8,336
g End of year balance	1,082,917	1,485,179	1,362,161	964,874	805,751

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a Board designated or quasi-endowment ▶ 100.000 %

b Permanent endowment ▶ .....

c Term endowment ▶ .....

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

		Yes	No
(i) Unrelated organizations	**3a(i)**		No
(ii) Related organizations	**3a(ii)**		No
b If "Yes" on 3a(ii), are the related organizations listed as required on Schedule R?	**3b**		

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		246,080		246,080
b Buildings		4,267,098	1,727,114	132 2,539,984
c Leasehold improvements				

c Leasehold improvements				
d Equipment		381,286	255,520	125,766
e Other		90,807	76,000	14,807
Total. Add lines 1a through 1e. *(Column (d) must equal Form 990, Part X, column (B), line 10(c).)* . . ▶				2,926,637

Schedule D (Form 990) 2021

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b.See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	**(b)** Book value	**(c)** Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. *(Column (b) must equal Form 990, Part X, col. (B) line 12.)* ▶		

Part VIII Investments - Program Related.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	**(b)** Book value	**(c)** Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. *(Column (b) must equal Form 990, Part X, col.(B) line 13.)* ▶		

Part IX Other Assets.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	**(b)** Book value
(1)	
(2)	
(3)	
(4)	
(5)	

(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, col.(B) line 15.)* ▶	

Part X **Other Liabilities.**
Complete if the organization answered 'Yes' on Form 990, Part IV, line 11e or 11f.See Form 990, Part X, line 25.

1.	**(a)** Description of liability	**(b)** Book value
(1) Federal income taxes		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. *(Column (b) must equal Form 990, Part X, col.(B) line 25.)* ▶		20,000

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☑

Part XI **Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements			**1**	2,341,145
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
a	Net unrealized gains (losses) on investments	**2a**	-180,749		
b	Donated services and use of facilities	**2b**	6,400		
c	Recoveries of prior year grants	**2c**			
d	Other (Describe in Part XIII.)	**2d**	46,482		
e	Add lines **2a** through **2d**			**2e**	-127,867
3	Subtract line **2e** from line **1**			**3**	2,469,012
4	Amounts included on Form 990, Part VIII, line 12, but not on line **1**:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	**4a**	9,181		
b	Other (Describe in Part XIII.)	**4b**			
c	Add lines **4a** and **4b**			**4c**	9,181
5	Total revenue. Add lines **3** and **4c.** (This must equal Form 990, Part I, line 12.)			**5**	2,478,193

Part XII **Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements			**1**	3,078,272
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
a	Donated services and use of facilities	**2a**	6,400		
b	Prior year adjustments	**2b**			
c	Other losses	**2c**			
d	Other (Describe in Part XIII.)	**2d**	46,482		
e	Add lines **2a** through **2d**			**2e**	52,882
3	Subtract line **2e** from line **1**			**3**	3,025,390
4	Amounts included on Form 990, Part IX, line 25, but not on line **1:**				
a	Investment expenses not included on Form 990, Part VIII, line 7b	**4a**	9,181		

d	Investment expenses not included on Form 990, Part VIII, line 7b	4a	9,181		
b	Other (Describe in Part XIII.)	4b			
c	Add lines **4a** and **4b**			4c	9,181
5	Total expenses. Add lines **3** and **4c.** (This must equal Form 990, Part I, line 18.)			5	3,034,571

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part lV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
PART X, LINE 2:	THE ORGANIZATION IS EXEMPT FROM FEDERAL INCOME TAXES UNDER THE PROVISIONS OF SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE. SIMILARLY, THE ORGANIZATION IS REGISTERED AS A CHARITABLE ORGANIZATION IN NUMEROUS STATES WHERE IT SOLICITS CONTRIBUTIONS AND IS EXEMPT FROM STATE INCOME TAXES. THE ORGANIZATION FOLLOWS THE REQUIREMENTS OF PROFESSIONAL LITERATURE IN ACCOUNTING FOR UNCERTAIN TAX POSITIONS. UNDER THIS GUIDANCE, THE ORGANIZATION MUST RECOGNIZE THE TAX BENEFIT ASSOCIATED WITH TAX TAKEN FOR TAX RETURN PURPOSES WHEN IT IS MORE LIKELY THAN NOT THE POSITION WILL BE SUSTAINED. THE ORGANIZATION DOES NOT BELIEVE THERE ARE ANY MATERIAL UNCERTAIN TAX POSITIONS AND, ACCORDINGLY, IT WILL NOT RECOGNIZE ANY LIABILITY FOR UNRECOGNIZED TAX BENEFITS. FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021, THERE WERE NO INTEREST OR PENALTIES RECORDED OR INCLUDED IN THE FINANCIAL STATEMENTS RELATED TO UNCERTAIN TAX POSITIONS. INFORMATION RETURNS FOR TAX YEARS 2018 AND BEYOND REMAIN SUBJECT TO EXAMINATIONS.
PART XI, LINE 2D - OTHER ADJUSTMENTS:	FUNDRAISING EXPENSES NET WITH REVENUE 46,482.
PART XII, LINE 2D - OTHER ADJUSTMENTS:	FUNDRAISING EXPENSES NET WITH REVENUE 46,482.

Additional Data

Return to Form

Software ID:

Software Version:

SCHEDULE G (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than $15,000 on Form 990-EZ, line 6a.
▶Attach to Form 990 or Form 990-EZ.
▶Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

Name of the organization
BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number
62-0557179

Part I **Fundraising Activities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.

a ☐ Mail solicitations
b ☐ Internet and email solicitations
c ☐ Phone solicitations
d ☐ In-person solicitations
e ☐ Solicitation of non-government grants
f ☐ Solicitation of government grants
g ☐ Special fundraising events

2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ **Yes** ☐ **No**

b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least $5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	**(ii)** Activity	**(iii)** Did fundraiser have custody or control of contributions?		**(iv)** Gross receipts from activity	**(v)** Amount paid to (or retained by) fundraiser listed in col. **(i)**	**(vi)** Amount paid to (or retained by) organization
		Yes	**No**			
Total . . . . . ▶						

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Part II **Fundraising Events.** Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than $15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than $5,000.

		(a) Event #1 GF LUNCHEON (event type)	(b) Event #2 STAKE & BURGER DINNER (event type)	(c) Other events 1 (total number)	(d) Total events (add col. (a) through col. (c))
Revenue	1 Gross receipts	11,525	285,972	16,731	314,228
	2 Less: Contributions	11,525	285,972	16,731	314,228
	3 Gross income (line 1 minus line 2)				
Direct Expenses	4 Cash prizes				
	5 Noncash prizes				
	6 Rent/facility costs				
	7 Food and beverages	1,186	7,114		8,300
	8 Entertainment				
	9 Other direct expenses	4,552	20,072	13,558	38,182
	10 Direct expense summary. Add lines 4 through 9 in column (d) ▶				46,482
	11 Net income summary. Subtract line 10 from line 3, column (d) ▶				-46,482

Part III **Gaming.** Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than $15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue	1 Gross revenue				
Direct Expenses	2 Cash prizes				
	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	☐ Yes ____ % ☐ No	☐ Yes ____ % ☐ No	☐ Yes ____ % ☐ No	
	7 Direct expense summary. Add lines 2 through 5 in column (d) ▶				
	8 Net gaming income summary. Subtract line 7 from line 1, column (d) ▶				

9 Enter the state(s) in which the organization conducts gaming activities: _____

a Is the organization licensed to conduct gaming activities in each of these states? ☐ Yes ☐ No

b If "No," explain: _____

137

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☐ No

b If "Yes," explain: _____

11 Does the organization conduct gaming activities with nonmembers? ☐ Yes ☐ No

12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? ☐ Yes ☐ No

13 Indicate the percentage of gaming activity conducted in:

a	The organization's facility	13a	%
b	An outside facility	13b	%

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶

Address ▶

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? ☐ Yes ☐ No

b If "Yes," enter the amount of gaming revenue received by the organization ▶ $ _____ and the amount of gaming revenue retained by the third party ▶ $ _____.

c If "Yes," enter name and address of the third party:

Name ▶

Address ▶

16 Gaming manager information:

Name ▶

Gaming manager compensation ▶ $

Description of services provided ▶

☐ Director/officer ☐ Employee ☐ Independent contractor

17 Mandatory distributions:

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ Yes ☐ No

b Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ $

Part IV **Supplemental Information.** Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

Return Reference	Explanation

Additional Data

Return to Form

Software ID:

Software Version:

Schedule J (Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
▶ Attach to Form 990.
▶ Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

Name of the organization
BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number
62-0557179

Part I Questions Regarding Compensation

			Yes	No
1a	Check the appropiate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	☐ First-class or charter travel ☐ Housing allowance or residence for personal use ☐ Travel for companions ☐ Payments for business use of personal residence ☐ Tax idemnification and gross-up payments ☐ Health or social club dues or initiation fees ☐ Discretionary spending account ☐ Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on Line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	**1b**		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked on Line 1a?	**2**		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	☐ Compensation committee ☐ Written employment contract ☐ Independent compensation consultant ☑ Compensation survey or study ☐ Form 990 of other organizations ☑ Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
a	Receive a severance payment or change-of-control payment?	**4a**		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	**4b**		No
c	Participate in, or receive payment from, an equity-based compensation arrangement?	**4c**		No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
a	The organization?	**5a**		No
b	Any related organization?	**5b**		No
	If "Yes," on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
a	The organization?	**6a**		No
b	Any related organization?	**6b**		No
	If "Yes," on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described in lines 5 and 6? If "Yes," describe in Part III	**7**		No
8	Were any amounts reported on Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	**8**		No
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	**9**		

For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 50053T **Schedule J (Form 990) 2022**

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.
Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		**(B)** Breakdown of W-2, 1099-MISC compensation, and/or 1099-NEC			**(C)** Retirement and other deferred compensation	**(D)** Nontaxable benefits	**(E)** Total of columns (B)(i)-(D)	**(F)** Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	**(ii)** Bonus & incentive compensation	**(iii)** Other reportable compensation				
1 JAMES J MORGAN CHIEF EXECUTIVE OFFICER	**(i)**	165,429	0	0	16,583	9,390	191,402	0
	(ii)	0	0	0	0	0	0	0

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation

Additional Data

Return to Form

Software ID:

Software Version:

SCHEDULE M (Form 990)

Department of the Treasury
Internal Revenue Service

Noncash Contributions

▶ **Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.**
▶ **Attach to Form 990.**
▶ **Go to *www.irs.gov/Form990* for the latest information.**

OMB No. 1545-0047

2022

Open to Public Inspection

Name of the organization
BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number
62-0557179

Part I **Types of Property**

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art—Works of art				
2 Art—Historical treasures				
3 Art—Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities—Publicly traded				
10 Securities—Closely held stock				
11 Securities—Partnership, LLC, or trust interests				
12 Securities—Miscellaneous				
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other				
15 Real estate—Residential				
16 Real estate—Commercial	X	1	78,600	APPRAISED VALUE
17 Real estate—Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ▶ (VARIOUS SUPPLIES)	X	125	65,697	FAIR VALUE
26 Other ▶ (MEALS)	X	50	11,893	FAIR VALUE
27 Other ▶ ( )				
28 Other ▶ ( )				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement | **29** |

		Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?	**30a**		No
b If "Yes," describe the arrangement in Part II.			
31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?	**31**		No
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?	**32a**		No
b If "Yes," describe in Part II.			
33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.			

Part II **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference	Explanation

Additional Data

Return to Form

Software ID:

Software Version:

Boys and Girls Clubs of Greater Chattanooga

2021 IRS 990

SCHEDULE O
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.
▶ Go to *www.irs.gov/Form990* for the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization
BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number
62-0557179

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11B	THE FORM 990 IS REVIEWED BY THE CORPORATE OFFICERS BEFORE IT IS FILED.
FORM 990, PART VI, SECTION B, LINE 12C	ANY ISSUES OR CONFLICTS THAT ARISE ARE SUBMITTED IMMEDIATELY TO THE GOVERNANCE COMMITTEE TO REVIEW AND HANDLE AS NECESSARY.
FORM 990, PART VI, SECTION B, LINE 15	THE COMPENSATION PACKAGES FOR THE PRESIDENT AND OTHER KEY PERSONNEL ARE COMPILED USING COMPARABLE DATA COLLECTED THROUGH THE NATIONAL AFFILIATE WHERE IT HAS BEEN COMPARED TO SIMILAR REGIONS ACROSS THE COUNTRY IN TERMS OF SOCIO-ECONOMIC STATUS, POPULATION, ETC. THE RECOMMENDATIONS ARE REVIEWED BY THE BUDGET COMMITTEE AND APPROVED BY THE ENTIRE BOARD.
FORM 990, PART VI, SECTION C, LINE 18	DOCUMENTS ARE AVAILABLE UPON REQUEST.
FORM 990, PART VI, SECTION C, LINE 19	DOCUMENTS ARE AVAILABLE UPON REQUEST.
FORM 990, PART XII, LINE 2C	EXECUTIVE COMMITTEE ASSUMES RESPONSIBILITY FOR OVERSIGHT OF THE AUDIT OF THE ORGANICATION'S FINANCIAL STATEMENTS AND SELECTION OF AN INDEPENDENT ACCOUNTANT. THIS HAS NOT CHANGED FROM THE PRIOR YEAR.
FORM 990, PART VI, SECTION C, LINE 19	THE FINANCIAL STATEMENTS ARE PUBLICIZED IN THE ANNUAL REPORT AND ISSUED UPON REQUEST. THE GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE AVAILABLE UPON REQUEST.

Additional Data

Return to Form

Software ID:
Software Version:

** PUBLIC DISCLOSURE COPY **

Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

A For the 2021 calendar year, or tax year beginning and ending

B Check if applicable: ☐ Address change ☐ Name change ☐ Initial return ☐ Final return/terminated ☐ Amended return ☐ Application pending

C Name of organization: BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Doing business as

Number and street (or P.O. box if mail is not delivered to street address): 1307 EAST MAIN STREET | Room/suite

City or town, state or province, country, and ZIP or foreign postal code: CHATTANOOGA, TN 37404

D Employer identification number: 62-0557179

E Telephone number: 423-266-6131

G Gross receipts $ 2,865,040.

F Name and address of principal officer: JAMES J MORGAN
SAME AS C ABOVE

H(a) Is this a group return for subordinates? ☐ Yes ☒ No

H(b) Are all subordinates included? ☐ Yes ☐ No
If "No," attach a list. See instructions

I Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) ( ) ◀ (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: ▶ WWW.BGCCHA.ORG

H(c) Group exemption number ▶

K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶

L Year of formation: 1955 **M** State of legal domicile: TN

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities: TO ENABLE ALL YOUNG PEOPLE, ESPECIALLY THOSE WHO NEED US MOST, TO REALIZE THEIR FULL POTENTIAL

2 Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.

3	Number of voting members of the governing body (Part VI, line 1a)	3	32
4	Number of independent voting members of the governing body (Part VI, line 1b)	4	32
5	Total number of individuals employed in calendar year 2021 (Part V, line 2a)	5	67
6	Total number of volunteers (estimate if necessary)	6	76
7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	0.
b	Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0.

			Prior Year	Current Year
Revenue	8	Contributions and grants (Part VIII, line 1h)	2,357,732.	2,605,214.
	9	Program service revenue (Part VIII, line 2g)	475.	7,096.
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	415,164.	110,390.
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	-18,043.	-28,686.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	2,755,328.	2,694,014.
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	0.	0.
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	1,071,526.	1,312,384.
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.
	b	Total fundraising expenses (Part IX, column (D), line 25) ▶ 58,838.		
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	951,112.	962,567.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	2,022,638.	2,274,951.
	19	Revenue less expenses. Subtract line 18 from line 12	732,690.	419,063.
			Beginning of Current Year	**End of Year**
Net Assets or Fund Balances	20	Total assets (Part X, line 16)	5,494,507.	5,757,075.
	21	Total liabilities (Part X, line 26)	238,946.	41,187.
	22	Net assets or fund balances. Subtract line 21 from line 20	5,255,561.	5,715,888.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

▶ Signature of officer | Date

▶ JAMES J MORGAN, CHIEF EXECUTIVE OFFICER
Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check ☐ if self-employed	PTIN
DEAN KRECH				P00639050

Firm's name ▶ JOHNSON HICKEY & MURCHISON P.C. | Firm's EIN ▶ 62-1046406

Firm's address ▶ 2215 OLAN MILLS DRIVE
CHATTANOOGA, TN 37421 | Phone no. 423-756-0052

May the IRS discuss this return with the preparer shown above? See instructions ☐ Yes ☐ No

SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III ☐

1 Briefly describe the organization's mission:
TO ENABLE ALL YOUNG PEOPLE TO REALIZE THEIR FULL POTENTIAL

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No
If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No
If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses $ 566,088. including grants of $) (Revenue $ 14,993.)
EDUCATION - OUR EDUCATIONAL ENHANCEMENT AFTER SCHOOL PROGRAMS ENABLE OUR YOUNG PEOPLE TO REACH THEIR FULL POTENTIAL VIA TUTORING, HOMEWORK HELP, AND OTHER EDUCATIONAL SUPPORT. THESE ACCOMPLISHMENTS ARE RECORDED THROUGH THE IMPROVEMENT IN GRADE PERFORMANCE AS WELL AS IMPROVEMENTS IN BEHANVIOR AS A RESULT OF HIGHER SELF ESTEEM.

4b (Code:) (Expenses $ 566,088. including grants of $) (Revenue $)
LEADERSHIP - OUR YOUTH ARE PREPARED FOR ADULTHOOD AS WELL AS POST-SECONDARY EDUCATION THROUGH VOLUNTEERING, MENTORING, AND RESUME AND CAREER DEVELOPMENT WORKSHOPS. THESE ACCOMPLISHMENTS ARE SEEN WITH MORE AND MORE OF OUR MEMBERS ENROLLING IN POST-SECONDARY SCHOOLS, HEADING COMMUNITY SERVICE PROJECTS, AND VOLUNTEERING WITHIN THE ORGANIZATION.

4c (Code:) (Expenses $ 566,087. including grants of $) (Revenue $)
PREVENTION AND HEALTHY LIFESTYLE - WE TEACH AGAINST THE DANGERS OF NEGATIVE OR QUESTIONABLE LIFESTYLES AND BEHAVIORS AND TEACH OUR YOUTH THE IMPORTANCE OF MAKING BETTER LIFESTYLE CHOICES REGARDING ALCOHOL, TOBACCO, DRUGS, GANGS, AND PREMATURE SEXUAL ACTIVITY. WE ALSO STRESS THE IMPORTANCE OF MAKING HEALTHY AND NUTRITIOUS FOOD CHOICES, OBESITY AWARENESS, AND THE IMPORTANCE OF EXERCISE AND STAYING ACTIVE.

4d Other program services (Describe on Schedule O.)
(Expenses $ including grants of $) (Revenue $)

4e Total program service expenses ▶ 1,698,263.

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	X	
2	Is the organization required to complete *Schedule B, Schedule of Contributors*? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		X
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? *If "Yes," complete Schedule C, Part III*	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D, Part I*	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II*	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D, Part III*	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? *If "Yes," complete Schedule D, Part V*	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? *If "Yes," complete Schedule D, Part VI*	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII*	11b		X
c	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII*	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX*	11d		X
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X*	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X*	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI and XII*	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional*	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? *If "Yes," complete Schedule F, Parts I and IV*	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or other assistance to or for any foreign organization? *If "Yes," complete Schedule F, Parts II and IV*	15		X
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or other assistance to or for foreign individuals? *If "Yes," complete Schedule F, Parts III and IV*	16		X
17	Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I.* See instructions	17		X
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18	X	
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		X
20a	Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H*	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than $5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	21		X

Part IV Checklist of Required Schedules *(continued)*

			Yes	No
22	Did the organization report more than $5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a*	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	**Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L, Part I*	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L, Part I*	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? *If "Yes," complete Schedule L, Part II*	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? *If "Yes," complete Schedule L, Part III*	27		X
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):			
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? *If "Yes," complete Schedule L, Part IV*	28a		X
b	A family member of any individual described in line 28a? *If "Yes," complete Schedule L, Part IV*	28b		X
c	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? *If "Yes," complete Schedule L, Part IV*	28c		X
29	Did the organization receive more than $25,000 in non-cash contributions? *If "Yes," complete Schedule M*	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? *If "Yes," complete Schedule R, Part I*	33		X
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1*	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	35b		
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? **Note:** All Form 990 filers are required to complete Schedule O	38	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V ☐

				Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	1a	9		
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1b	0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		X	

Part V Statements Regarding Other IRS Filings and Tax Compliance *(continued)*

				Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a 67			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?		2b	X	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to *e-file.* See instructions.				
3a	Did the organization have unrelated business gross income of $1,000 or more during the year?		3a		X
b	If "Yes," has it filed a Form 990-T for this year? *If "No" to line 3b, provide an explanation on Schedule O*		3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		4a		X
b	If "Yes," enter the name of the foreign country ▶				
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		5b		X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		5c		
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		6b		
7	**Organizations that may receive deductible contributions under section 170(c).**				
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?		7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		7h		
8	**Sponsoring organizations maintaining donor advised funds.** Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		8		
9	**Sponsoring organizations maintaining donor advised funds.**				
a	Did the sponsoring organization make any taxable distributions under section 4966?		9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		9b		
10	**Section 501(c)(7) organizations.** Enter:				
a	Initiation fees and capital contributions included on Part VIII, line 12	10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
11	**Section 501(c)(12) organizations.** Enter:				
a	Gross income from members or shareholders	11a			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b			
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?		12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b			
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**				
a	Is the organization licensed to issue qualified health plans in more than one state?		13a		
	Note: See the instructions for additional information the organization must report on Schedule O.				
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b			
c	Enter the amount of reserves on hand	13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?		14a		X
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation on Schedule O*		14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment(s) during the year?		15		X
	If "Yes," see the instructions and file Form 4720, Schedule N.				
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?		16		X
	If "Yes," complete Form 4720, Schedule O.				
17	**Section 501(c)(21) organizations.** Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?		17		
	If "Yes," complete Form 6069.				

Part VI Governance, Management, and Disclosure. *For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.*

Check if Schedule O contains a response or note to any line in this Part VI ..... [X]

Section A. Governing Body and Management

				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	32		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.				
b	Enter the number of voting members included on line 1a, above, who are independent	1b	32		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2			X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?	3			X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4			X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5			X
6	Did the organization have members or stockholders?	6			X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a			X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b			X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
a	The governing body?	8a		X	
b	Each committee with authority to act on behalf of the governing body?	8b		X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses on Schedule O*	9			X

Section B. Policies *(This Section B requests information about policies not required by the Internal Revenue Code.)*

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? *If "No," go to line 13*	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe on Schedule O how this was done*	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ▶ TN

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

[ ] Own website [ ] Another's website [X] Upon request [ ] Other *(explain on Schedule O)*

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records ▶

JAMES J MORGAN - 423-266-6131
1307 EAST MAIN STREET, CHATTANOOGA, TN 37404

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII ☐

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than $100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee): Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
(1) JAMES J MORGAN CHIEF EXECUTIVE OFFICER	40.00			X				184,579.	0.	26,938.
(2) WILLIAM P AIKEN TRUSTEE	1.00	X						0.	0.	0.
(3) DOUG BAKER DIRECTOR	1.00	X						0.	0.	0.
(4) CAROL BARAJAS DIRECTOR	1.00	X						0.	0.	0.
(5) MONTRELL BESLEY SECRETARY	1.00	X		X				0.	0.	0.
(6) JOHN R. BODE DIRECTOR	1.00	X						0.	0.	0.
(7) MATTHEW R. BRANDON DIRECTOR	1.00	X						0.	0.	0.
(8) CHARLES BROCK TRUSTEE	1.00	X						0.	0.	0.
(9) MARK BROCK TRUSTEE	1.00	X						0.	0.	0.
(10) BAILEY BULLARD DIRECTOR	1.00	X						0.	0.	0.
(11) DENNIS CULVER DIRECTOR	1.00	X						0.	0.	0.
(12) ROGER W DICKSON TRUSTEE	1.00	X						0.	0.	0.
(13) FRED ELDORADO DIRECTOR	1.00	X						0.	0.	0.
(14) KYLE EISELSTEIN DIRECTOR	1.00	X						0.	0.	0.
(15) EVANN FREEMAN VICE PRESIDENT	1.00	X		X				0.	0.	0.
(16) CHARLOTTE GREGORIE DIRECTOR	1.00	X						0.	0.	0.
(17) EDWARD "PETERSON" HOSTETLER DIRECTOR	1.00	X						0.	0.	0.

Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee): Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
(18) GAIL JENKINS DIRECTOR	1.00	X						0.	0.	0.
(19) QUINCY JENKINS DIRECTOR	1.00	X						0.	0.	0.
(20) JOE JOHNSON TRUSTEE	1.00	X						0.	0.	0.
(21) MARK JONES DIRECTOR	1.00	X						0.	0.	0.
(22) LATONYA LYONS CHAIR	1.00	X		X				0.	0.	0.
(23) CAROL MASTEY DIRECTOR	1.00	X						0.	0.	0.
(24) JAY MORGAN DIRECTOR	1.00	X						0.	0.	0.
(25) ADAM OSBORNE TREASURER	1.00	X		X				0.	0.	0.
(26) GREG OSWALD DIRECTOR	1.00	X						0.	0.	0.
1b Subtotal ▶								184,579.	0.	26,938.
c Total from continuation sheets to Part VII, Section A ▶								0.	0.	0.
d Total (add lines 1b and 1c) ▶								184,579.	0.	26,938.

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization ▶ 1

		Yes	No
3 Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	3		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	4	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*	5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
NONE		

2 Total number of independent contractors (including but not listed to those listed above) who received more than $100,000 of compensation from the organization ▶ 0

SEE PART VII, SECTION A CONTINUATION SHEETS

Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (check all that apply): Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(27) DAVID RODDY DIRECTOR	1.00	X						0.	0.	0.
(28) DAVE TOCCHINI DIRECTOR	1.00	X						0.	0.	0.
(29) BARRY VANDELINDER, JR. VICE PRESIDENT	1.00	X		X				0.	0.	0.
(30) CECIL VAUGHAN III FORMER CHAIR	1.00	X		X				0.	0.	0.
(31) COURTNEY WATSON DIRECTOR	1.00	X						0.	0.	0.
(32) LAMARION WYNN DIRECTOR	1.00	X						0.	0.	0.
(33) KIRBY W. YOST DIRECTOR	1.00	X						0.	0.	0.
Total to Part VII, Section A, line 1c										

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	1a Federated campaigns	1a	407,974.				
	b Membership dues	1b					
	c Fundraising events	1c	372,282.				
	d Related organizations	1d					
	e Government grants (contributions)	1e	827,782.				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	997,176.				
	g Noncash contributions included in lines 1a-1f	1g	$ 68,532.				
	h **Total.** Add lines 1a-1f ▶			2,605,214.			
Program Service Revenue			**Business Code**				
	2a MEMBERSHIP/PROGRAM FEE		624110	7,096.	7,096.		
	b						
	c						
	d						
	e						
	f All other program service revenue						
	g **Total.** Add lines 2a-2f ▶			7,096.			
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts) ▶			42,391.			42,391.
	4 Income from investment of tax-exempt bond proceeds ▶						
	5 Royalties ▶						
			(i) Real / (ii) Personal				
	6a Gross rents	6a					
	b Less: rental expenses	6b					
	c Rental income or (loss)	6c					
	d Net rental income or (loss) ▶						
			(i) Securities / (ii) Other				
	7a Gross amount from sales of assets other than inventory	7a	202,442.				
	b Less: cost or other basis and sales expenses	7b	134,443.				
	c Gain or (loss)	7c	67,999.				
	d Net gain or (loss) ▶			67,999.			67,999.
	8a Gross income from fundraising events (not including $ 372,282. of contributions reported on line 1c). See Part IV, line 18	8a	0.				
	b Less: direct expenses	8b	36,583.				
	c Net income or (loss) from fundraising events ▶			-36,583.			-36,583.
	9a Gross income from gaming activities. See Part IV, line 19	9a					
	b Less: direct expenses	9b					
	c Net income or (loss) from gaming activities ▶						
	10a Gross sales of inventory, less returns and allowances	10a					
	b Less: cost of goods sold	10b					
	c Net income or (loss) from sales of inventory ▶						
Miscellaneous Revenue			**Business Code**				
	11a OTHER INCOME		900099	7,897.	7,897.		
	b						
	c						
	d All other revenue						
	e **Total.** Add lines 11a-11d ▶			7,897.			
	12 **Total revenue.** See instructions ▶			2,694,014.	14,993.	0.	73,807.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	211,517.	167,099.	38,073.	6,345.
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	798,037.	630,449.	143,647.	23,941.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	48,690.	38,464.	8,765.	1,461.
9 Other employee benefits	182,141.	143,892.	32,785.	5,464.
10 Payroll taxes	71,999.	56,879.	12,960.	2,160.
11 Fees for services (nonemployees):				
a Management				
b Legal				
c Accounting				
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	8,508.		8,508.	
g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.)	101,348.	10,756.	90,565.	27.
12 Advertising and promotion	875.	88.	87.	700.
13 Office expenses	9,388.	6,666.	2,722.	
14 Information technology				
15 Royalties				
16 Occupancy	131,180.	103,632.	23,612.	3,936.
17 Travel	12,018.	4,206.		7,812.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	12,699.	8,453.	4,246.	
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	142,052.	71,026.	71,026.	
23 Insurance				
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
a SUPPLIES	260,138.	228,358.	31,780.	
b REPAIRS & MAINTENANCE	157,114.	124,120.	28,281.	4,713.
c AWARDS & SCHOLARSHIPS	53,854.	53,854.		
d MEMBERSHIP DUES	22,574.	11,287.	11,287.	
e All other expenses	50,819.	39,034.	9,506.	2,279.
25 **Total functional expenses.** Add lines 1 through 24e	2,274,951.	1,698,263.	517,850.	58,838.
26 **Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X ☐

				(A) Beginning of year		(B) End of year
Assets	1	Cash - non-interest-bearing		959,936.	1	945,696.
	2	Savings and temporary cash investments			2	
	3	Pledges and grants receivable, net		406,680.	3	290,065.
	4	Accounts receivable, net			4	
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)			6	
	7	Notes and loans receivable, net		475,000.	7	458,333.
	8	Inventories for sale or use			8	
	9	Prepaid expenses and deferred charges			9	
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 4,845,760.			
	b	Less: accumulated depreciation	10b 1,880,299.	2,677,085.	10c	2,965,461.
	11	Investments - publicly traded securities		975,806.	11	1,097,520.
	12	Investments - other securities. See Part IV, line 11			12	
	13	Investments - program-related. See Part IV, line 11			13	
	14	Intangible assets			14	
	15	Other assets. See Part IV, line 11			15	
	16	**Total assets.** Add lines 1 through 15 (must equal line 33)		5,494,507.	16	5,757,075.
Liabilities	17	Accounts payable and accrued expenses		51,456.	17	21,187.
	18	Grants payable			18	
	19	Deferred revenue			19	
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D			21	
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			22	
	23	Secured mortgages and notes payable to unrelated third parties			23	
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		187,490.	25	20,000.
	26	**Total liabilities.** Add lines 17 through 25		238,946.	26	41,187.
Net Assets or Fund Balances		**Organizations that follow FASB ASC 958, check here ▶ [X] and complete lines 27, 28, 32, and 33.**				
	27	Net assets without donor restrictions		4,855,582.	27	5,290,634.
	28	Net assets with donor restrictions		399,979.	28	425,254.
		Organizations that do not follow FASB ASC 958, check here ▶ ☐ and complete lines 29 through 33.				
	29	Capital stock or trust principal, or current funds			29	
	30	Paid-in or capital surplus, or land, building, or equipment fund			30	
	31	Retained earnings, endowment, accumulated income, or other funds			31	
	32	Total net assets or fund balances		5,255,561.	32	5,715,888.
	33	Total liabilities and net assets/fund balances		5,494,507.	33	5,757,075.

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	2,694,014.
2	Total expenses (must equal Part IX, column (A), line 25)	2	2,274,951.
3	Revenue less expenses. Subtract line 2 from line 1	3	419,063.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	5,255,561.
5	Net unrealized gains (losses) on investments	5	41,264.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	5,715,888.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII ☒

			Yes	No
1	Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____			
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			
b	Were the organization's financial statements audited by an independent accountant?	2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:			
	☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits	3b		

SCHEDULE A
(Form 990)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number 62-0557179

Part I **Reason for Public Charity Status.** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

1 [ ] A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
2 [ ] A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)
3 [ ] A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
4 [ ] A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: _____
5 [ ] An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
6 [ ] A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
7 [X] An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
8 [ ] A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
9 [ ] An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: _____
10 [ ] An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
11 [ ] An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
12 [ ] An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.

a [ ] **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
b [ ] **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
c [ ] **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
d [ ] **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
e [ ] Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
f Enter the number of supported organizations .....
g Provide the following information about the supported organization(s).

(i) Name of supported organization	**(ii)** EIN	**(iii)** Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document? **Yes**	**No**	**(v)** Amount of monetary support (see instructions)	**(vi)** Amount of other support (see instructions)
Total						

Part II **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	1141119.	1439303.	1227924.	2357732.	2605214.	8771292.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 **Total.** Add lines 1 through 3	1141119.	1439303.	1227924.	2357732.	2605214.	8771292.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 **Public support.** Subtract line 5 from line 4.						8771292.

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7 Amounts from line 4	1141119.	1439303.	1227924.	2357732.	2605214.	8771292.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	21,760.	26,574.	41,536.	42,676.	42,391.	174,937.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	3,539.	531.	1,940.	18,055.	7,897.	31,962.
11 **Total support.** Add lines 7 through 10						8978191.

12 Gross receipts from related activities, etc. (see instructions) 12

13 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ..... ▶ ☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2021 (line 6, column (f), divided by line 11, column (f)) ..... 14 97.70 %

15 Public support percentage from 2020 Schedule A, Part II, line 14 ..... 15 97.56 %

16a **33 1/3% support test - 2021.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ..... ▶ [X]

b **33 1/3% support test - 2020.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ..... ▶ ☐

17a **10% -facts-and-circumstances test - 2021.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and **stop here.** Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization ..... ▶ ☐

b **10% -facts-and-circumstances test - 2020.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and **stop here.** Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization ..... ▶ ☐

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ..... ▶ ☐

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 **Total.** Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 **Public support.** (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 **Total support.** (Add lines 9, 10c, 11, and 12.)						

14 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ▶ ☐

Section C. Computation of Public Support Percentage

15 Public support percentage for 2021 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2020 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for **2021** (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from **2020** Schedule A, Part III, line 17	18	%

19a **33 1/3% support tests - 2021.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

b **33 1/3% support tests - 2020.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶ ☐

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? *If "No," describe in* **Part VI** *how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.*	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? *If "Yes," explain in* **Part VI** *how the organization determined that the supported organization was described in section 509(a)(1) or (2).*	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If "Yes," answer lines 3b and 3c below.*	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If "Yes," describe in* **Part VI** *when and how the organization made the determination.*	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? *If "Yes," explain in* **Part VI** *what controls the organization put in place to ensure such use.*	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? *If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.*	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If "Yes," describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If "Yes," explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? *If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in* **Part VI,** *including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).*	5a		
b	**Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	**Substitutions only.** Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* **Part VI.**	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990).*	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? *If "Yes," complete Part I of Schedule L (Form 990).*	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in* **Part VI.**	9a		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in* **Part VI.**	9b		
c	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in* **Part VI.**	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If "Yes," answer line 10b below.*	10a		
b	Did the organization have any excess business holdings in the tax year? *(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)*	10b		

Part IV **Supporting Organizations** *(continued)*

			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
a	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?	**11a**		
b	A family member of a person described on line 11a above?	**11b**		
c	A 35% controlled entity of a person described on line 11a or 11b above? *If "Yes" to line 11a, 11b, or 11c, provide detail in* **Part VI.**	**11c**		

Section B. Type I Supporting Organizations

			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? *If "No," describe in* **Part VI** *how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.*	**1**		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If "Yes," explain in* **Part VI** *how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.*	**2**		

Section C. Type II Supporting Organizations

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? *If "No," describe in* **Part VI** *how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).*	**1**		

Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	**1**		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? *If "No," explain in* **Part VI** *how the organization maintained a close and continuous working relationship with the supported organization(s).*	**2**		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? *If "Yes," describe in* **Part VI** *the role the organization's supported organizations played in this regard.*	**3**		

Section E. Type III Functionally Integrated Supporting Organizations

1 *Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea* **(see instructions).**

a ☐ The organization satisfied the Activities Test. *Complete* **line 2** *below.*

b ☐ The organization is the parent of each of its supported organizations. *Complete* **line 3** *below.*

c ☐ The organization supported a governmental entity. *Describe in* **Part VI** *how you supported a governmental entity (see instructions).*

			Yes	No
2	Activities Test. **Answer lines 2a and 2b below.**			
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? *If "Yes," then in* **Part VI identify those supported organizations and explain** *how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.*	**2a**		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If "Yes," explain in* **Part VI** *the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.*	**2b**		
3	Parent of Supported Organizations. **Answer lines 3a and 3b below.**			
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If "Yes" or "No" provide details in* **Part VI.**	**3a**		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If "Yes," describe in* **Part VI** *the role played by the organization in this regard.*	**3b**		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in* **Part VI**). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income			(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	**Adjusted Net Income** (subtract lines 5, 6, and 7 from line 4)	8		

Section B - Minimum Asset Amount			(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	**Total** (add lines 1a, 1b, and 1c)	1d		
e	**Discount** claimed for blockage or other factors (*explain in detail in* **Part VI**):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	**Minimum Asset Amount** (add line 7 to line 6)	8		

Section C - Distributable Amount				Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	**Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		

7 ☐ Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Part V **Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** *(continued)*

Section D - Distributions			**Current Year**
1	Amounts paid to supported organizations to accomplish exempt purposes	1	
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3	
4	Amounts paid to acquire exempt-use assets	4	
5	Qualified set-aside amounts (prior IRS approval required - *provide details in* **Part VI**)	5	
6	Other distributions (*describe in* **Part VI**). See instructions.	6	
7	**Total annual distributions.** Add lines 1 through 6.	7	
8	Distributions to attentive supported organizations to which the organization is responsive (*provide details in* **Part VI**). See instructions.	8	
9	Distributable amount for 2021 from Section C, line 6	9	
10	Line 8 amount divided by line 9 amount	10	

	Section E - Distribution Allocations (see instructions)	(i) **Excess Distributions**	(ii) **Underdistributions Pre-2021**	(iii) **Distributable Amount for 2021**
1	Distributable amount for 2021 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2021 (reasonable cause required - *explain in* **Part VI**). See instructions.			
3	Excess distributions carryover, if any, to 2021			
a	From 2016			
b	From 2017			
c	From 2018			
d	From 2019			
e	From 2020			
f	**Total** of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2021 distributable amount			
i	Carryover from 2016 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2021 from Section D, line 7: $			
a	Applied to underdistributions of prior years			
b	Applied to 2021 distributable amount			
c	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, *explain in* **Part VI.** See instructions.			
6	Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, *explain in* **Part VI**. See instructions.			
7	**Excess distributions carryover to 2022.** Add lines 3j and 4c.			
8	Breakdown of line 7:			
a	Excess from 2017			
b	Excess from 2018			
c	Excess from 2019			
d	Excess from 2020			
e	Excess from 2021			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Schedule B
(Form 990)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ **Attach to Form 990 or Form 990-PF.**
▶ **Go to www.irs.gov/Form990 for the latest information.**

OMB No. 1545-0047

2021

Name of the organization	**Employer identification number**
BOYS AND GIRLS CLUBS OF CHATTANOOGA INC	62-0557179

Organization type (check one):

Filers of:	**Section:**
Form 990 or 990-EZ	[X] 501(c)(3) (enter number) organization
	[ ] 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
	[ ] 527 political organization
Form 990-PF	[ ] 501(c)(3) exempt private foundation
	[ ] 4947(a)(1) nonexempt charitable trust treated as a private foundation
	[ ] 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule.**
Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

[ ] For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling $5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

[X] For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** $5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

[ ] For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than $1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

[ ] For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than $1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling $5,000 or more during the year ..... ▶ $ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

LHA **For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.**

Schedule B (Form 990) (2021)

123451 11-11-21

Name of organization: BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number: 62-0557179

Part I **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		$ 93,194.	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
2		$ 334,980.	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
3		$ 100,000.	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
4		$ 62,500.	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
5		$ 150,000.	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
		$	Person [ ] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)

Name of organization: BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number: 62-0557179

Part II **Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	

Name of organization: BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number: 62-0557179

Part III **Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than $1,000 for the year from any one contributor.** Complete columns **(a)** through **(e) and** the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of **$1,000 or less** for the year. (Enter this info. once.) ▶ $

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2021
Open to Public Inspection

Name of the organization BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number 62-0557179

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).
- ☐ Preservation of land for public use (for example, recreation or education)
- ☐ Preservation of a historically important land area
- ☐ Protection of natural habitat
- ☐ Preservation of a certified historic structure
- ☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

			Held at the End of the Tax Year
a	Total number of conservation easements	2a	
b	Total acreage restricted by conservation easements	2b	
c	Number of conservation easements on a certified historic structure included in (a)	2c	
d	Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ $ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 ▶ $ _____

(ii) Assets included in Form 990, Part X ▶ $ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 ▶ $ _____

b Assets included in Form 990, Part X ▶ $ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):

a ☐ Public exhibition
b ☐ Scholarly research
c ☐ Preservation for future generations
d ☐ Loan or exchange program
e ☐ Other _____

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

		Amount
c Beginning balance	1c	
d Additions during the year	1d	
e Distributions during the year	1e	
f Ending balance	1f	

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII ☐

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	1,362,161.	964,874.	805,751.	970,245.	995,326.
b Contributions	452,241.	382,587.	97,351.	8,882.	10,038.
c Net investment earnings, gains, and losses	-320,715.	19,786.	119,240.	-43,397.	122,793.
d Grants or scholarships					
e Other expenditures for facilities and programs			40,000.	121,643.	149,111.
f Administrative expenses	8,508.	5,086.	17,468.	8,336.	8,801.
g End of year balance	1,485,179.	1,362,161.	964,874.	805,751.	970,245.

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a Board designated or quasi-endowment ▶ 100 %
b Permanent endowment ▶ _____ %
c Term endowment ▶ _____ %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

		Yes	No
(i) Unrelated organizations	3a(i)		X
(ii) Related organizations	3a(ii)		X
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?	3b		

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		246,080.		246,080.
b Buildings		4,149,093.	1,590,764.	2,558,329.
c Leasehold improvements				
d Equipment		360,179.	213,535.	146,644.
e Other		90,408.	76,000.	14,408.
Total. Add lines 1a through 1e. *(Column (d) must equal Form 990, Part X, column (B), line 10c.)* ▶				2,965,461.

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, col. (B) line 15.)* ▶	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) ECONOMIC INJURY DISASTER LOAN	20,000.
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, col. (B) line 25.)* ▶	20,000.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ... [X]

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements			1	2,769,753.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
a	Net unrealized gains (losses) on investments	2a	41,264.		
b	Donated services and use of facilities	2b	6,400.		
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d	36,583.		
e	Add lines **2a** through **2d**			2e	84,247.
3	Subtract line **2e** from line **1**			3	2,685,506.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	8,508.		
b	Other (Describe in Part XIII.)	4b			
c	Add lines **4a** and **4b**			4c	8,508.
5	Total revenue. Add lines **3** and **4c.** *(This must equal Form 990, Part I, line 12.)*			5	2,694,014.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements			1	2,309,426.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
a	Donated services and use of facilities	2a	6,400.		
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIII.)	2d	36,583.		
e	Add lines **2a** through **2d**			2e	42,983.
3	Subtract line **2e** from line **1**			3	2,266,443.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	8,508.		
b	Other (Describe in Part XIII.)	4b			
c	Add lines **4a** and **4b**			4c	8,508.
5	Total expenses. Add lines **3** and **4c.** *(This must equal Form 990, Part I, line 18.)*			5	2,274,951.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

THE ORGANIZATION IS EXEMPT FROM FEDERAL INCOME TAXES UNDER THE PROVISIONS OF SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE. SIMILARLY, THE ORGANIZATION IS REGISTERED AS A CHARITABLE ORGANIZATION IN NUMEROUS STATES WHERE IT SOLICITS CONTRIBUTIONS AND IS EXEMPT FROM STATE INCOME TAXES. THE ORGANIZATION FOLLOWS THE REQUIREMENTS OF PROFESSIONAL LITERATURE IN ACCOUNTING FOR UNCERTAIN TAX POSITIONS. UNDER THIS GUIDANCE, THE ORGANIZATION MUST RECOGNIZE THE TAX BENEFIT ASSOCIATED WITH TAX TAKEN FOR TAX RETURN PURPOSES WHEN IT IS MORE LIKELY THAN NOT THE POSITION WILL BE SUSTAINED. THE ORGANIZATION DOES NOT BELIEVE THERE ARE ANY MATERIAL UNCERTAIN TAX POSITIONS AND, ACCORDINGLY, IT WILL NOT RECOGNIZE ANY LIABILITY FOR UNRECOGNIZED TAX BENEFITS. FOR THE YEARS ENDED DECEMBER 31,

Part XIII Supplemental Information *(continued)*

2021 AND 2020, THERE WERE NO INTEREST OR PENALTIES RECORDED OR INCLUDED IN THE FINANCIAL STATEMENTS RELATED TO UNCERTAIN TAX POSITIONS. INFORMATION RETURNS FOR TAX YEARS 2018 AND BEYOND REMAIN SUBJECT TO EXAMINATIONS.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

FUNDRAISING EXPENSES NET WITH REVENUE	36,583.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

FUNDRAISING EXPENSES NET WITH REVENUE	36,583.

SCHEDULE G (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than $15,000 on Form 990-EZ, line 6a.

▶ **Attach to Form 990 or Form 990-EZ.**

▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization: BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number: 62-0557179

Part I **Fundraising Activities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.

- **a** ☐ Mail solicitations
- **b** ☐ Internet and email solicitations
- **c** ☐ Phone solicitations
- **d** ☐ In-person solicitations
- **e** ☐ Solicitation of non-government grants
- **f** ☐ Solicitation of government grants
- **g** ☐ Special fundraising events

2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ **Yes** ☐ **No**

b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least $5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	**(ii)** Activity	**(iii)** Did fundraiser have custody or control of contributions? Yes	No	**(iv)** Gross receipts from activity	**(v)** Amount paid to (or retained by) fundraiser listed in col. **(i)**	**(vi)** Amount paid to (or retained by) organization
Total ..... ▶						

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Part II **Fundraising Events.** Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than $15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than $5,000.

		(a) Event #1 GF LUNCHEON (event type)	(b) Event #2 STAKE & BURGER DINNE (event type)	(c) Other events NONE (total number)	(d) Total events (add col. (a) through col. (c))
Revenue	1 Gross receipts	24,208.	348,074.		372,282.
	2 Less: Contributions	24,208.	348,074.		372,282.
	3 Gross income (line 1 minus line 2)				
Direct Expenses	4 Cash prizes				
	5 Noncash prizes				
	6 Rent/facility costs				
	7 Food and beverages	4,827.	6,976.		11,803.
	8 Entertainment				
	9 Other direct expenses	11,409.	13,371.		24,780.
	10 Direct expense summary. Add lines 4 through 9 in column (d) ▶				36,583.
	11 Net income summary. Subtract line 10 from line 3, column (d) ▶				-36,583.

Part III **Gaming.** Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than $15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue	1 Gross revenue				
Direct Expenses	2 Cash prizes				
	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	☐ Yes ____ % ☐ No	☐ Yes ____ % ☐ No	☐ Yes ____ % ☐ No	
	7 Direct expense summary. Add lines 2 through 5 in column (d) ▶				
	8 Net gaming income summary. Subtract line 7 from line 1, column (d) ▶				

9 Enter the state(s) in which the organization conducts gaming activities: _____

a Is the organization licensed to conduct gaming activities in each of these states? ☐ Yes ☐ No

b If "No," explain: _____

10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? ☐ Yes ☐ No

b If "Yes," explain: _____

11 Does the organization conduct gaming activities with nonmembers? ☐ Yes ☐ No

12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming? ☐ Yes ☐ No

13 Indicate the percentage of gaming activity conducted in:

a The organization's facility **13a** %

b An outside facility **13b** %

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶

Address ▶

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? ☐ Yes ☐ No

b If "Yes," enter the amount of gaming revenue received by the organization ▶ $ _____ and the amount of gaming revenue retained by the third party ▶ $ _____

c If "Yes," enter name and address of the third party:

Name ▶

Address ▶

16 Gaming manager information:

Name ▶

Gaming manager compensation ▶ $ _____

Description of services provided ▶

☐ Director/officer ☐ Employee ☐ Independent contractor

17 Mandatory distributions:

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ Yes ☐ No

b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ $

Part IV **Supplemental Information.** Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

Part IV **Supplemental Information** *(continued)*

SCHEDULE J (Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization: BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number: 62-0557179

Part I Questions Regarding Compensation

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. ☐ First-class or charter travel ☐ Housing allowance or residence for personal use ☐ Travel for companions ☐ Payments for business use of personal residence ☐ Tax indemnification and gross-up payments ☐ Health or social club dues or initiation fees ☐ Discretionary spending account ☐ Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. ☐ Compensation committee ☐ Written employment contract ☐ Independent compensation consultant ☒ Compensation survey or study ☐ Form 990 of other organizations ☒ Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
a	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		X
c	Participate in or receive payment from an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
a	The organization?	5a		X
b	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
a	The organization?	6a		X
b	Any related organization?	6b		X
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9		

LHA **For Paperwork Reduction Act Notice, see the Instructions for Form 990.**

Schedule J (Form 990) 2021

132111 11-02-21

Part II **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) JAMES J MORGAN	(i)	184,579.	0.	0.	18,512.	8,426.	211,517.	0.
CHIEF EXECUTIVE OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III **Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE M (Form 990)

Department of the Treasury
Internal Revenue Service

Noncash Contributions

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization: BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number: 62-0557179

Part I Types of Property

		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1	Art - Works of art				
2	Art - Historical treasures				
3	Art - Fractional interests				
4	Books and publications				
5	Clothing and household goods				
6	Cars and other vehicles				
7	Boats and planes				
8	Intellectual property				
9	Securities - Publicly traded				
10	Securities - Closely held stock				
11	Securities - Partnership, LLC, or trust interests				
12	Securities - Miscellaneous				
13	Qualified conservation contribution - Historic structures				
14	Qualified conservation contribution - Other				
15	Real estate - Residential				
16	Real estate - Commercial				
17	Real estate - Other				
18	Collectibles				
19	Food inventory				
20	Drugs and medical supplies				
21	Taxidermy				
22	Historical artifacts				
23	Scientific specimens				
24	Archeological artifacts				
25	Other ▶ (VARIOUS SUPPL)	X	125	34,166.	FAIR VALUE
26	Other ▶ (MEALS)	X	50	11,656.	FAIR VALUE
27	Other ▶ (PICNIC TABLES)	X	16	9,062.	FAIR VALUE
28	Other ▶ (DISNEY BOOKS)	X	695	7,302.	FAIR VALUE

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part V, Donee Acknowledgement 29

			Yes	No
30a	During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?	30a		X
b	If "Yes," describe the arrangement in Part II.			
31	Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?	31		X
32a	Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?	32a		X
b	If "Yes," describe in Part II.			
33	If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.			

LHA **For Paperwork Reduction Act Notice, see the Instructions for Form 990.**

Schedule M (Form 990) 2021

132141 11-17-21

Part II **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

PART I, OTHER TYPES OF PROPERTY:

BIKE STORAGE SPACE SAVER

(A) CHECK IF APPLICABLE = X

(B) NUMBER OF CONTRIBUTIONS = 20

(C) REVENUE REPORTED ON FORM 990, PART VIII $ 6346.

(D) METHOD OF DETERMINING REVENUE: FAIR VALUE

SCHEDULE O (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.
▶ Attach to Form 990 or Form 990-EZ.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization: BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number: 62-0557179

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

AS PRODUCTIVE, RESPONSIBLE, AND CARING CITIZENS.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM 990 IS REVIEWED BY THE CORPORATE OFFICERS BEFORE IT IS FILED.

FORM 990, PART VI, SECTION B, LINE 12C:

ANY ISSUES OR CONFLICTS THAT ARISE ARE SUBMITTED IMMEDIATELY TO THE GOVERNANCE COMMITTEE TO REVIEW AND HANDLE AS NECESSARY.

FORM 990, PART VI, SECTION B, LINE 15:

THE COMPENSATION PACKAGES FOR THE PRESIDENT AND OTHER KEY PERSONNEL ARE COMPILED USING COMPARABLE DATA COLLECTED THROUGH THE NATIONAL AFFILIATE WHERE IT HAS BEEN COMPARED TO SIMILAR REGIONS ACROSS THE COUNTRY IN TERMS OF SOCIO-ECONOMIC STATUS, POPULATION, ETC. THE RECOMMENDATIONS ARE REVIEWED BY THE BUDGET COMMITTEE AND APPROVED BY THE ENTIRE BOARD.

FORM 990, PART VI, SECTION C, LINE 18:

DOCUMENTS ARE AVAILABLE UPON REQUEST.

FORM 990, PART VI, SECTION C, LINE 19:

DOCUMENTS ARE AVAILABLE UPON REQUEST.

FORM 990, PART XII, LINE 2C

EXECUTIVE COMMITTEE ASSUMES RESPONSIBILITY FOR OVERSIGHT OF THE AUDIT OF THE ORGANICATION'S FINANCIAL STATEMENTS AND SELECTION OF AN

Name of the organization: BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number: 62-0557179

INDEPENDENT ACCOUNTANT. THIS HAS NOT CHANGED FROM THE PRIOR YEAR.

FORM 990, PART VI, SECTION C, LINE 19

THE FINANCIAL STATEMENTS ARE PUBLICIZED IN THE ANNUAL REPORT AND ISSUED UPON REQUEST. THE GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE AVAILABLE UPON REQUEST.

Form **8868**
(Rev. January 2022)

Department of the Treasury
Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

▶ **File a separate application for each return.**
▶ **Go to www.irs.gov/Form8868 for the latest information.**

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit *www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.*

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Type or print

File by the due date for filing your return. See instructions.

Name of exempt organization or other filer, see instructions.
BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Taxpayer identification number (TIN)
62-0557179

Number, street, and room or suite no. If a P.O. box, see instructions.
1307 EAST MAIN STREET

City, town or post office, state, and ZIP code. For a foreign address, see instructions.
CHATTANOOGA, TN 37404

Enter the Return Code for the return that this application is for (file a separate application for each return) 0 1

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12
Form 990-T (corporation)	07		

- The books are in the care of ▶ JAMES J MORGAN 1307 EAST MAIN STREET - CHATTANOOGA, TN 37404

Telephone No. ▶ 423-266-6131 Fax No. ▶

- If the organization does not have an office or place of business in the United States, check this box ▶ ☐
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box ▶ ☐. If it is for part of the group, check this box ▶ ☐ and attach a list with the names and TINs of all members the extension is for.

1 I request an automatic 6-month extension of time until NOVEMBER 15, 2022, to file the exempt organization return for the organization named above. The extension is for the organization's return for:
▶ [X] calendar year 2021 or
▶ ☐ tax year beginning _____, and ending _____.

2 If the tax year entered in line 1 is for less than 12 months, check reason: ☐ Initial return ☐ Final return ☐ Change in accounting period

3a	If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	**3a**	$ 0.
b	If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	**3b**	$ 0.
c	**Balance due.** Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	**3c**	$ 0.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

LHA **For Privacy Act and Paperwork Reduction Act Notice, see instructions.**

Boys and Girls Clubs of Chattanooga

2020 IRS 990

423-756-0052

August 23, 2021

Boys and Girls Clubs of Chattanooga Inc
1307 East Main Street
Chattanooga, TN 37404

Boys and Girls Clubs of Chattanooga Inc:

Enclosed is the organization's 2020 Exempt Organization return.

Specific filing instructions are as follows.

FORM 990 RETURN:

This return has been prepared for electronic filing. If you wish to have it transmitted electronically to the IRS, please sign, date, and return Form 8879-EO to our office. We will then submit the electronic return to the IRS. Do not mail a paper copy of the return to the IRS.

A copy of the return is enclosed for your files. We suggest that you retain this copy indefinitely.

Very truly yours,

Dean Krech

Form **8868**
(Rev. January 2020)

Department of the Treasury
Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

▶ **File a separate application for each return.**
▶ **Go to www.irs.gov/Form8868 for the latest information.**

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit *www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.*

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Type or print

File by the due date for filing your return. See instructions.

Name of exempt organization or other filer, see instructions.
BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Taxpayer identification number (TIN)
62-0557179

Number, street, and room or suite no. If a P.O. box, see instructions.
1307 EAST MAIN STREET

City, town or post office, state, and ZIP code. For a foreign address, see instructions.
CHATTANOOGA, TN 37404

Enter the Return Code for the return that this application is for (file a separate application for each return) 0 1

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 990-T (corporation)	07
Form 990-BL	02	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

- The books are in the care of ▶ JAMES J MORGAN 1307 EAST MAIN STREET - CHATTANOOGA, TN 37404
  Telephone No. ▶ 423-266-6131 Fax No. ▶
- If the organization does not have an office or place of business in the United States, check this box ▶ ☐
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box ▶ ☐. If it is for part of the group, check this box ▶ ☐ and attach a list with the names and TINs of all members the extension is for.

1 I request an automatic 6-month extension of time until NOVEMBER 15, 2021, to file the exempt organization return for the organization named above. The extension is for the organization's return for:
▶ [X] calendar year 2020 or
▶ ☐ tax year beginning _____, and ending _____.

2 If the tax year entered in line 1 is for less than 12 months, check reason: ☐ Initial return ☐ Final return ☐ Change in accounting period

3a	If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	**3a**	$ 0.
b	If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	**3b**	$ 0.
c	**Balance due.** Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	**3c**	$ 0.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

LHA **For Privacy Act and Paperwork Reduction Act Notice, see instructions.** Form **8868** (Rev. 1-2020)

023841 04-01-20

** PUBLIC DISCLOSURE COPY **

Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

A For the 2020 calendar year, or tax year beginning and ending

B Check if applicable: ☐ Address change ☐ Name change ☐ Initial return ☐ Final return/terminated ☐ Amended return ☐ Application pending

C Name of organization: BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Doing business as

Number and street (or P.O. box if mail is not delivered to street address): 1307 EAST MAIN STREET | Room/suite

City or town, state or province, country, and ZIP or foreign postal code: CHATTANOOGA, TN 37404

D Employer identification number: 62-0557179

E Telephone number: 423-266-6131

G Gross receipts $ 2944584.

F Name and address of principal officer: JAMES J MORGAN
SAME AS C ABOVE

H(a) Is this a group return for subordinates? ☐ Yes ☒ No

H(b) Are all subordinates included? ☐ Yes ☐ No
If "No," attach a list. See instructions

I Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) ( ) ◀ (insert no.) ☐ 4947(a)(1) or ☐ 527

J Website: ▶ WWW.BGCCHA.ORG

H(c) Group exemption number ▶

K Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶

L Year of formation: 1955 **M** State of legal domicile: TN

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities: TO ENABLE ALL YOUNG PEOPLE, ESPECIALLY THOSE WHO NEED US MOST, TO REALIZE THEIR FULL POTENTIAL

2 Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.

3	Number of voting members of the governing body (Part VI, line 1a)	3	30
4	Number of independent voting members of the governing body (Part VI, line 1b)	4	30
5	Total number of individuals employed in calendar year 2020 (Part V, line 2a)	5	29
6	Total number of volunteers (estimate if necessary)	6	80
7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	0.
b	Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0.

			Prior Year	Current Year
Revenue	8	Contributions and grants (Part VIII, line 1h)	1227924.	2357732.
	9	Program service revenue (Part VIII, line 2g)	9064.	475.
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	876073.	415164.
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	-22369.	-18043.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	2090692.	2755328.
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	0.	0.
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	911062.	1071526.
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.
	b	Total fundraising expenses (Part IX, column (D), line 25) ▶ 35592.		
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	698196.	951112.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	1609258.	2022638.
	19	Revenue less expenses. Subtract line 18 from line 12	481434.	732690.
			Beginning of Current Year	**End of Year**
Net Assets or Fund Balances	20	Total assets (Part X, line 16)	4495918.	5494507.
	21	Total liabilities (Part X, line 26)	47662.	238946.
	22	Net assets or fund balances. Subtract line 21 from line 20	4448256.	5255561.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

▶ Signature of officer | Date

▶ JAMES J MORGAN, CHIEF EXECUTIVE OFFICER
Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check ☐ if self-employed	PTIN
DEAN KRECH				P00639050

Firm's name ▶ JOHNSON HICKEY & MURCHISON P.C. | Firm's EIN ▶ 62-1046406

Firm's address ▶ 2215 OLAN MILLS DRIVE
CHATTANOOGA, TN 37421 | Phone no. 423-756-0052

May the IRS discuss this return with the preparer shown above? See instructions ☐ Yes ☐ No

SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III ☐

1 Briefly describe the organization's mission:
TO ENABLE ALL YOUNG PEOPLE TO REALIZE THEIR FULL POTENTIAL

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No
If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No
If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses $ 503391. including grants of $) (Revenue $ 18530.)
EDUCATION - OUR EDUCATIONAL ENHANCEMENT AFTER SCHOOL PROGRAMS ENABLE OUR YOUNG PEOPLE TO REACH THEIR FULL POTENTIAL VIA TUTORING, HOMEWORK HELP, AND OTHER EDUCATIONAL SUPPORT. THESE ACCOMPLISHMENTS ARE RECORDED THROUGH THE IMPROVEMENT IN GRADE PERFORMANCE AS WELL AS IMPROVEMENTS IN BEHANVIOR AS A RESULT OF HIGHER SELF ESTEEM.

4b (Code:) (Expenses $ 503391. including grants of $) (Revenue $)
LEADERSHIP - OUR YOUTH ARE PREPARED FOR ADULTHOOD AS WELL AS POST-SECONDARY EDUCATION THROUGH VOLUNTEERING, MENTORING, AND RESUME AND CAREER DEVELOPMENT WORKSHOPS. THESE ACCOMPLISHMENTS ARE SEEN WITH MORE AND MORE OF OUR MEMBERS ENROLLING IN POST-SECONDARY SCHOOLS, HEADING COMMUNITY SERVICE PROJECTS, AND VOLUNTEERING WITHIN THE ORGANIZATION.

4c (Code:) (Expenses $ 503391. including grants of $) (Revenue $)
PREVENTION AND HEALTHY LIFESTYLE - WE TEACH AGAINST THE DANGERS OF NEGATIVE OR QUESTIONABLE LIFESTYLES AND BEHAVIORS AND TEACH OUR YOUTH THE IMPORTANCE OF MAKING BETTER LIFESTYLE CHOICES REGARDING ALCOHOL, TOBACCO DRUGS, GANGS, AND PREMATURE SEXUAL ACTIVITY. WE ALSO STRESS THE IMPORTANCE OF MAKING HEALTHY AND NUTRITIOUS FOOD CHOICES, OBESITY AWARENESS, AND THE IMPORTANCE OF EXERCISE AND STAYING ACTIVE.

4d Other program services (Describe on Schedule O.)
(Expenses $ including grants of $) (Revenue $)

4e Total program service expenses ▶ 1510173.

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	X	
2	Is the organization required to complete *Schedule B, Schedule of Contributors*?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		X
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? *If "Yes," complete Schedule C, Part III*	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D, Part I*	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II*	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D, Part III*	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? *If "Yes," complete Schedule D, Part V*	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? *If "Yes," complete Schedule D, Part VI*	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII*	11b		X
c	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII*	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX*	11d		X
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X*	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X*	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI and XII*	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional*	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? *If "Yes," complete Schedule F, Parts I and IV*	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or other assistance to or for any foreign organization? *If "Yes," complete Schedule F, Parts II and IV*	15		X
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or other assistance to or for foreign individuals? *If "Yes," complete Schedule F, Parts III and IV*	16		X
17	Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I*	17		X
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18	X	
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		X
20a	Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H*	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than $5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	21		X

Part IV Checklist of Required Schedules *(continued)*

			Yes	No
22	Did the organization report more than $5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a*	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	**Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L, Part I*	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L, Part I*	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? *If "Yes," complete Schedule L, Part II*	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? *If "Yes," complete Schedule L, Part III*	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? *If "Yes," complete Schedule L, Part IV*	28a		X
b	A family member of any individual described in line 28a? *If "Yes," complete Schedule L, Part IV*	28b		X
c	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? *If "Yes," complete Schedule L, Part IV*	28c		X
29	Did the organization receive more than $25,000 in non-cash contributions? *If "Yes," complete Schedule M*	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? *If "Yes," complete Schedule R, Part I*	33		X
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1*	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	35b		
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? **Note:** All Form 990 filers are required to complete Schedule O	38	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V ☐

				Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	38		
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c			

Part V Statements Regarding Other IRS Filings and Tax Compliance *(continued)*

				Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a 29			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?		2b	X	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to *e-file* (see instructions)				
3a	Did the organization have unrelated business gross income of $1,000 or more during the year?		3a		X
b	If "Yes," has it filed a Form 990-T for this year? *If "No" to line 3b, provide an explanation on Schedule O*		3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		4a		X
b	If "Yes," enter the name of the foreign country ▶ _____ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		5b		X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		5c		
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		6b		
7	**Organizations that may receive deductible contributions under section 170(c).**				
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?		7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		7h		
8	**Sponsoring organizations maintaining donor advised funds.** Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		8		
9	**Sponsoring organizations maintaining donor advised funds.**				
a	Did the sponsoring organization make any taxable distributions under section 4966?		9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		9b		
10	**Section 501(c)(7) organizations.** Enter:				
a	Initiation fees and capital contributions included on Part VIII, line 12	10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
11	**Section 501(c)(12) organizations.** Enter:				
a	Gross income from members or shareholders	11a			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b			
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?		12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b			
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**				
a	Is the organization licensed to issue qualified health plans in more than one state?		13a		
	Note: See the instructions for additional information the organization must report on Schedule O.				
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b			
c	Enter the amount of reserves on hand	13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?		14a		X
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation on Schedule O*		14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N.		15		X
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.		16		X

Part VI Governance, Management, and Disclosure *For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.*

Check if Schedule O contains a response or note to any line in this Part VI [X]

Section A. Governing Body and Management

				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	30		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.				
b	Enter the number of voting members included on line 1a, above, who are independent	1b	30		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2			X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?	3			X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4			X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5			X
6	Did the organization have members or stockholders?	6			X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a			X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b			X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
a	The governing body?	8a		X	
b	Each committee with authority to act on behalf of the governing body?	8b		X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses on Schedule O*	9			X

Section B. Policies *(This Section B requests information about policies not required by the Internal Revenue Code.)*

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? *If "No," go to line 13*	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe in Schedule O how this was done*	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ▶ TN

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

[ ] Own website [ ] Another's website [X] Upon request [ ] Other *(explain on Schedule O)*

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records ▶

JAMES J MORGAN - 423-266-6131
1307 EAST MAIN STREET, CHATTANOOGA, TN 37404

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII ☐

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee): Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(1) JAMES J MORGAN CHIEF EXECUTIVE OFFICER	40.00			X				170051.	0.	25279.
(2) JOHN R BODE PREVIOUS CHAIR	1.00	X		X				0.	0.	0.
(3) CECIL VAUGHAN III CHAIR	1.00	X		X				0.	0.	0.
(4) EDWARD "PETERSON" HOSTETLER TREASURER	1.00	X		X				0.	0.	0.
(5) LATONYA LYONS SECRETARY	1.00	X		X				0.	0.	0.
(6) WILLIAM P AIKEN DIRECTOR	1.00	X						0.	0.	0.
(7) DOUG BAKER DIRECTOR	1.00	X						0.	0.	0.
(8) CAROL BARAJAS DIRECTOR	1.00	X						0.	0.	0.
(9) BAILEY BULLARD DIRECTOR	1.00	X						0.	0.	0.
(10) DENNIS CULVER DIRECTOR	1.00	X						0.	0.	0.
(11) ROGER W DICKSON DIRECTOR	1.00	X						0.	0.	0.
(12) CHARLOTTE GREGORIE DIRECTOR	1.00	X						0.	0.	0.
(13) GAIL JENKINS DIRECTOR	1.00	X						0.	0.	0.
(14) JOE JOHNSON DIRECTOR	1.00	X						0.	0.	0.
(15) MARK JONES DIRECTOR	1.00	X						0.	0.	0.
(16) CAROL MASTEY DIRECTOR	1.00	X						0.	0.	0.
(17) JAY MORGAN DIRECTOR	1.00	X						0.	0.	0.

Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee): Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(18) COURTNEY WATSON DIRECTOR	1.00	X						0.	0.	0.
(19) CHARLES BROCK TRUSTEE	1.00	X						0.	0.	0.
(20) MARK BROCK TRUSTEE	1.00	X						0.	0.	0.
(21) MONTRELL BESLEY DIRECTOR	1.00	X						0.	0.	0.
(22) DAVE TOCCHINI ADVISORY BOARD	1.00	X						0.	0.	0.
(23) BARRY VANDELINDER, JR. VICE PRESIDENT	1.00	X						0.	0.	0.
(24) FRED ELDORADO DIRECTOR	1.00	X						0.	0.	0.
(25) EVANN FREEMAN DIRECTOR	1.00	X						0.	0.	0.
(26) QUINCY JENKINS DIRECTOR	1.00	X						0.	0.	0.
1b Subtotal ▶								170051.	0.	25279.
c Total from continuation sheets to Part VII, Section A ▶								0.	0.	0.
d Total (add lines 1b and 1c) ▶								170051.	0.	25279.

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization ▶ 1

		Yes	No
3 Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	3		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	4	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*	5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
NONE		

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization ▶ 0

SEE PART VII, SECTION A CONTINUATION SHEETS

Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (check all that apply): Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(27) ADAM OSBORNE DIRECTOR	1.00	X						0.	0.	0.
(28) DAVID RODDY DIRECTOR	1.00	X						0.	0.	0.
(29) KIRBY YOST DIRECTOR	1.00	X						0.	0.	0.
(30) MATT BRANDON DIRECTOR	1.00	X						0.	0.	0.
(31) KYLE EISELSTEIN DIRECTOR	1.00	X						0.	0.	0.
Total to Part VII, Section A, line 1c										

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1a	517702.				
	b Membership dues	1b					
	c Fundraising events	1c	267752.				
	d Related organizations	1d					
	e Government grants (contributions)	1e	879374.				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	692904.				
	g Noncash contributions included in lines 1a-1f	1g	$ 34472.				
	h **Total.** Add lines 1a-1f ▶			2357732.			
Program Service Revenue			Business Code				
	2 a MEMBERSHIP/PROGRAM FEE		624110	475.	475.		
	b						
	c						
	d						
	e						
	f All other program service revenue						
	g **Total.** Add lines 2a-2f ▶			475.			
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts) ▶			42676.			42676.
	4 Income from investment of tax-exempt bond proceeds ▶						
	5 Royalties ▶						
			(i) Real / (ii) Personal				
	6 a Gross rents	6a					
	b Less: rental expenses	6b					
	c Rental income or (loss)	6c					
	d Net rental income or (loss) ▶						
			(i) Securities / (ii) Other				
	7 a Gross amount from sales of assets other than inventory	7a	121805. / 403841.				
	b Less: cost or other basis and sales expenses	7b	114652. / 38506.				
	c Gain or (loss)	7c	7153. / 365335.				
	d Net gain or (loss) ▶			372488.			372488.
	8 a Gross income from fundraising events (not including $ 267752. of contributions reported on line 1c). See Part IV, line 18	8a	0.				
	b Less: direct expenses	8b	36098.				
	c Net income or (loss) from fundraising events ▶			-36098.			-36098.
	9 a Gross income from gaming activities. See Part IV, line 19	9a					
	b Less: direct expenses	9b					
	c Net income or (loss) from gaming activities ▶						
	10 a Gross sales of inventory, less returns and allowances	10a					
	b Less: cost of goods sold	10b					
	c Net income or (loss) from sales of inventory ▶						
Miscellaneous Revenue			Business Code				
	11 a OTHER INCOME		900099	18055.	18055.		
	b						
	c						
	d All other revenue						
	e **Total.** Add lines 11a-11d ▶			18055.			
	12 **Total revenue.** See instructions ▶			2755328.	18530.	0.	379066.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	195330.	154310.	35160.	5860.
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	624134.	493066.	112344.	18724.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9 Other employee benefits	193560.	152913.	34840.	5807.
10 Payroll taxes	58502.	46217.	10530.	1755.
11 Fees for services (nonemployees):				
a Management				
b Legal				
c Accounting				
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	8709.		8709.	
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	82397.		82397.	
12 Advertising and promotion	807.		807.	
13 Office expenses	3596.	1799.	1797.	
14 Information technology				
15 Royalties				
16 Occupancy	101450.	76088.	25362.	
17 Travel	2172.	760.		1412.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	1956.		1956.	
20 Interest	710.		710.	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	113258.	56629.	56629.	
23 Insurance				
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a RELIEF EXPENSE	262514.	262514.		
b REPAIRS & MAINTENANCE	125218.	93914.	31304.	
c SUPPLIES	118765.	103058.	15707.	
d AWARDS & SCHOLARSHIPS	47610.		47610.	
e All other expenses	81950.	68905.	11011.	2034.
25 **Total functional expenses.** Add lines 1 through 24e	2022638.	1510173.	476873.	35592.
26 **Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X ☐

				(A) Beginning of year		(B) End of year
Assets	1	Cash - non-interest-bearing		201230.	1	959936.
	2	Savings and temporary cash investments			2	
	3	Pledges and grants receivable, net		214138.	3	406680.
	4	Accounts receivable, net			4	
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)			6	
	7	Notes and loans receivable, net		491667.	7	475000.
	8	Inventories for sale or use			8	
	9	Prepaid expenses and deferred charges			9	
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 4415332.			
	b	Less: accumulated depreciation	10b 1738247.	2700513.	10c	2677085.
	11	Investments - publicly traded securities		888370.	11	975806.
	12	Investments - other securities. See Part IV, line 11			12	
	13	Investments - program-related. See Part IV, line 11			13	
	14	Intangible assets			14	
	15	Other assets. See Part IV, line 11			15	
	16	**Total assets.** Add lines 1 through 15 (must equal line 33)		4495918.	16	5494507.
Liabilities	17	Accounts payable and accrued expenses		47662.	17	51456.
	18	Grants payable			18	
	19	Deferred revenue			19	
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D			21	
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			22	
	23	Secured mortgages and notes payable to unrelated third parties			23	
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		0.	25	187490.
	26	**Total liabilities.** Add lines 17 through 25		47662.	26	238946.
Net Assets or Fund Balances		**Organizations that follow FASB ASC 958, check here ▶ [X] and complete lines 27, 28, 32, and 33.**				
	27	Net assets without donor restrictions		4071361.	27	4855582.
	28	Net assets with donor restrictions		376895.	28	399979.
		Organizations that do not follow FASB ASC 958, check here ▶ ☐ and complete lines 29 through 33.				
	29	Capital stock or trust principal, or current funds			29	
	30	Paid-in or capital surplus, or land, building, or equipment fund			30	
	31	Retained earnings, endowment, accumulated income, or other funds			31	
	32	Total net assets or fund balances		4448256.	32	5255561.
	33	Total liabilities and net assets/fund balances		4495918.	33	5494507.

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	2755328.
2	Total expenses (must equal Part IX, column (A), line 25)	2	2022638.
3	Revenue less expenses. Subtract line 2 from line 1	3	732690.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	4448256.
5	Net unrealized gains (losses) on investments	5	74615.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	5255561.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII ☒

			Yes	No
1	Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			
b	Were the organization's financial statements audited by an independent accountant?	2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: ☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits	3b		

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number 62-0557179

Part I **Reason for Public Charity Status.** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

1 [ ] A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
2 [ ] A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ).)
3 [ ] A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
4 [ ] A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: _____
5 [ ] An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
6 [ ] A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
7 [X] An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
8 [ ] A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
9 [ ] An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: _____
10 [ ] An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
11 [ ] An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
12 [ ] An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.

a [ ] **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
b [ ] **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
c [ ] **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
d [ ] **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
e [ ] Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
f Enter the number of supported organizations .....
g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document? Yes	No	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
Total						

LHA **For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.** 032021 01-25-21 **Schedule A (Form 990 or 990-EZ) 2020**

Part II **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	1158643.	1141119.	1439303.	1227924.	2357732.	7324721.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 **Total.** Add lines 1 through 3	1158643.	1141119.	1439303.	1227924.	2357732.	7324721.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 **Public support.** Subtract line 5 from line 4.						7324721.

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7 Amounts from line 4	1158643.	1141119.	1439303.	1227924.	2357732.	7324721.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	26695.	21760.	26574.	41536.	42676.	159241.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	48.	3539.	531.	1940.	18055.	24113.
11 **Total support.** Add lines 7 through 10						7508075.

12 Gross receipts from related activities, etc. (see instructions) 12

13 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ..... ▶ ☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2020 (line 6, column (f), divided by line 11, column (f)) ..... 14 97.56 %

15 Public support percentage from 2019 Schedule A, Part II, line 14 ..... 15 97.57 %

16a **33 1/3% support test - 2020.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ..... ▶ [X]

b **33 1/3% support test - 2019.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ..... ▶ ☐

17a **10% -facts-and-circumstances test - 2020.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and **stop here.** Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization ..... ▶ ☐

b **10% -facts-and-circumstances test - 2019.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and **stop here.** Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization ..... ▶ ☐

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ..... ▶ ☐

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 **Total.** Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 **Public support.** (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 **Total support.** (Add lines 9, 10c, 11, and 12.)						

14 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ▶ ☐

Section C. Computation of Public Support Percentage

15 Public support percentage for 2020 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2019 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for **2020** (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from **2019** Schedule A, Part III, line 17	18	%

19a **33 1/3% support tests - 2020.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

b **33 1/3% support tests - 2019.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶ ☐

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? *If "No," describe in* **Part VI** *how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.*	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? *If "Yes," explain in* **Part VI** *how the organization determined that the supported organization was described in section 509(a)(1) or (2).*	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If "Yes," answer lines 3b and 3c below.*	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If "Yes," describe in* **Part VI** *when and how the organization made the determination.*	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? *If "Yes," explain in* **Part VI** *what controls the organization put in place to ensure such use.*	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? *If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.*	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If "Yes," describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If "Yes," explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? *If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in* **Part VI,** *including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).*	5a		
b	**Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	**Substitutions only.** Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* **Part VI.**	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in* **Part VI.**	9a		
b	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in* **Part VI.**	9b		
c	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in* **Part VI.**	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If "Yes," answer line 10b below.*	10a		
b	Did the organization have any excess business holdings in the tax year? *(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)*	10b		

Part IV **Supporting Organizations** *(continued)*

			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
a	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below, the governing body of a supported organization?	**11a**		
b	A family member of a person described in line 11a above?	**11b**		
c	A 35% controlled entity of a person described in line 11a or 11b above? *If "Yes" to line 11a, 11b, or 11c, provide detail in* **Part VI.**	**11c**		

Section B. Type I Supporting Organizations

			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? *If "No," describe in* **Part VI** *how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.*	**1**		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If "Yes," explain in* **Part VI** *how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.*	**2**		

Section C. Type II Supporting Organizations

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? *If "No," describe in* **Part VI** *how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).*	**1**		

Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	**1**		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? *If "No," explain in* **Part VI** *how the organization maintained a close and continuous working relationship with the supported organization(s).*	**2**		
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? *If "Yes," describe in* **Part VI** *the role the organization's supported organizations played in this regard.*	**3**		

Section E. Type III Functionally Integrated Supporting Organizations

1 *Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea* **(see instructions).**

a ☐ The organization satisfied the Activities Test. *Complete* **line 2** *below.*

b ☐ The organization is the parent of each of its supported organizations. *Complete* **line 3** *below.*

c ☐ The organization supported a governmental entity. *Describe in* **Part VI** *how you supported a governmental entity (see instructions).*

			Yes	No
2	Activities Test. **Answer lines 2a and 2b below.**			
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? *If "Yes," then in* **Part VI identify those supported organizations and explain** *how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.*	**2a**		
b	Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If "Yes," explain in* **Part VI** *the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.*	**2b**		
3	Parent of Supported Organizations. **Answer lines 3a and 3b below.**			
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If "Yes" or "No" provide details in* **Part VI.**	**3a**		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If "Yes," describe in* **Part VI** *the role played by the organization in this regard.*	**3b**		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in* **Part VI**). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income			(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	**Adjusted Net Income** (subtract lines 5, 6, and 7 from line 4)	8		

Section B - Minimum Asset Amount			(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	**Total** (add lines 1a, 1b, and 1c)	1d		
e	**Discount** claimed for blockage or other factors (*explain in detail in* **Part VI**):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	**Minimum Asset Amount** (add line 7 to line 6)	8		

Section C - Distributable Amount				Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	**Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		

7 ☐ Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Part V **Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** *(continued)*

Section D - Distributions			**Current Year**
1	Amounts paid to supported organizations to accomplish exempt purposes	1	
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3	
4	Amounts paid to acquire exempt-use assets	4	
5	Qualified set-aside amounts (prior IRS approval required - *provide details in* **Part VI**)	5	
6	Other distributions (*describe in* **Part VI**). See instructions.	6	
7	**Total annual distributions.** Add lines 1 through 6.	7	
8	Distributions to attentive supported organizations to which the organization is responsive (*provide details in* **Part VI**). See instructions.	8	
9	Distributable amount for 2020 from Section C, line 6	9	
10	Line 8 amount divided by line 9 amount	10	

	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2020	(iii) Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2020 (reasonable cause required - *explain in* **Part VI**). See instructions.			
3	Excess distributions carryover, if any, to 2020			
a	From 2015			
b	From 2016			
c	From 2017			
d	From 2018			
e	From 2019			
f	**Total** of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2020 distributable amount			
i	Carryover from 2015 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2020 from Section D, line 7: $			
a	Applied to underdistributions of prior years			
b	Applied to 2020 distributable amount			
c	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, *explain in* **Part VI.** See instructions.			
6	Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. For result greater than zero, *explain in* **Part VI**. See instructions.			
7	**Excess distributions carryover to 2021.** Add lines 3j and 4c.			
8	Breakdown of line 7:			
a	Excess from 2016			
b	Excess from 2017			
c	Excess from 2018			
d	Excess from 2019			
e	Excess from 2020			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Schedule B
(Form 990, 990-EZ, or 990-PF)
Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ **Attach to Form 990, Form 990-EZ, or Form 990-PF.**
▶ **Go to www.irs.gov/Form990 for the latest information.**

OMB No. 1545-0047

2020

Name of the organization	**Employer identification number**
BOYS AND GIRLS CLUBS OF CHATTANOOGA INC	62-0557179

Organization type (check one):

Filers of:	**Section:**
Form 990 or 990-EZ	[X] 501(c)(3) (enter number) organization
	[ ] 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
	[ ] 527 political organization
Form 990-PF	[ ] 501(c)(3) exempt private foundation
	[ ] 4947(a)(1) nonexempt charitable trust treated as a private foundation
	[ ] 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule.**
Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

[ ] For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling $5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

[X] For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** $5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

[ ] For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than $1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

[ ] For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than $1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling $5,000 or more during the year ..... ▶ $ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA **For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.**

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Name of organization: BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number: 62-0557179

Part I **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		$ 50000.	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
2		$ 75000.	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
		$	Person [ ] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
		$	Person [ ] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
		$	Person [ ] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
		$	Person [ ] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)

Name of organization: BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number: 62-0557179

Part II **Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		$	

Name of organization: BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number: 62-0557179

Part III **Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than $1,000 for the year from any one contributor.** Complete columns **(a)** through **(e) and** the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of **$1,000 or less** for the year. (Enter this info. once.) ▶ $

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4	Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2020
Open to Public Inspection

Name of the organization BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number 62-0557179

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (for example, recreation or education)
☐ Preservation of a historically important land area
☐ Protection of natural habitat
☐ Preservation of a certified historic structure
☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

			Held at the End of the Tax Year
a	Total number of conservation easements	2a	
b	Total acreage restricted by conservation easements	2b	
c	Number of conservation easements on a certified historic structure included in (a)	2c	
d	Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ $ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 ▶ $ _____

(ii) Assets included in Form 990, Part X ▶ $ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 ▶ $ _____

b Assets included in Form 990, Part X ▶ $ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):

a ☐ Public exhibition
b ☐ Scholarly research
c ☐ Preservation for future generations
d ☐ Loan or exchange program
e ☐ Other _____

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

		Amount
c Beginning balance	1c	
d Additions during the year	1d	
e Distributions during the year	1e	
f Ending balance	1f	

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII ☐

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	964874.	805751.	970245.	995326.	1010952.
b Contributions	382587.	97351.	8882.	10038.	5126.
c Net investment earnings, gains, and losses	19786.	119240.	-43397.	122793.	69644.
d Grants or scholarships					
e Other expenditures for facilities and programs	0.	40000.	121643.	149111.	81448.
f Administrative expenses	5086.	17468.	8336.	8801.	8948.
g End of year balance	1362161.	964874.	805751.	970245.	995326.

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a Board designated or quasi-endowment ▶ 100 %
b Permanent endowment ▶ _____ %
c Term endowment ▶ _____ %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

		Yes	No
(i) Unrelated organizations	3a(i)		X
(ii) Related organizations	3a(ii)		X
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?	3b		

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		246080.		246080.
b Buildings		3777733.	1482763.	2294970.
c Leasehold improvements				
d Equipment		315519.	179484.	136035.
e Other		76000.	76000.	0.
Total. Add lines 1a through 1e. *(Column (d) must equal Form 990, Part X, column (B), line 10c.)* ▶				2677085.

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, col. (B) line 15.)* ▶	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) PAYCHECK PROTECTION PROGRAM LOAN	187490.
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, col. (B) line 25.)* ▶	187490.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ... [X]

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements			1	2864694.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
a	Net unrealized gains (losses) on investments	2a	74615.		
b	Donated services and use of facilities	2b	7362.		
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d	36098.		
e	Add lines **2a** through **2d**			2e	118075.
3	Subtract line **2e** from line **1**			3	2746619.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	8709.		
b	Other (Describe in Part XIII.)	4b			
c	Add lines **4a** and **4b**			4c	8709.
5	Total revenue. Add lines **3** and **4c.** *(This must equal Form 990, Part I, line 12.)*			5	2755328.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements			1	2057389.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
a	Donated services and use of facilities	2a	7362.		
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIII.)	2d	36098.		
e	Add lines **2a** through **2d**			2e	43460.
3	Subtract line **2e** from line **1**			3	2013929.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	8709.		
b	Other (Describe in Part XIII.)	4b			
c	Add lines **4a** and **4b**			4c	8709.
5	Total expenses. Add lines **3** and **4c.** *(This must equal Form 990, Part I, line 18.)*			5	2022638.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

THE ORGANIZATION IS EXEMPT FROM FEDERAL INCOME TAXES UNDER THE PROVISIONS OF SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE. SIMILARLY, THE ORGANIZATION IS REGISTERED AS A CHARITABLE ORGANIZATION IN NUMEROUS STATES WHERE IT SOLICITS CONTRIBUTIONS AND IS EXEMPT FROM STATE INCOME TAXES. THE ORGANIZATION FOLLOWS THE REQUIREMENTS OF PROFESSIONAL LITERATURE IN ACCOUNTING FOR UNCERTAIN TAX POSITIONS. UNDER THIS GUIDANCE, THE ORGANIZATION MUST RECOGNIZE THE TAX BENEFIT ASSOCIATED WITH TAX TAKEN FOR TAX RETURN PURPOSES WHEN IT IS MORE LIKELY THAN NOT THE POSITION WILL BE SUSTAINED. THE ORGANIZATION DOES NOT BELIEVE THERE ARE ANY MATERIAL UNCERTAIN TAX POSITIONS AND, ACCORDINGLY, IT WILL NOT RECOGNIZE ANY LIABILITY FOR UNRECOGNIZED TAX BENEFITS. FOR THE YEARS ENDED DECEMBER 31,

Part XIII Supplemental Information *(continued)*

2020 AND 2019, THERE WERE NO INTEREST OR PENALTIES RECORDED OR INCLUDED IN THE FINANCIAL STATEMENTS RELATED TO UNCERTAIN TAX POSITIONS. INFORMATION RETURNS FOR TAX YEARS 2017 AND BEYOND REMAIN SUBJECT TO EXAMINATIONS.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

FUNDRAISING EXPENSES NET WITH REVENUE 36098.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

FUNDRAISING EXPENSES NET WITH REVENUE 36098.

SCHEDULE G
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than $15,000 on Form 990-EZ, line 6a.

▶ **Attach to Form 990 or Form 990-EZ.**

▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization: BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number: 62-0557179

Part I **Fundraising Activities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.

- **a** ☐ Mail solicitations
- **b** ☐ Internet and email solicitations
- **c** ☐ Phone solicitations
- **d** ☐ In-person solicitations
- **e** ☐ Solicitation of non-government grants
- **f** ☐ Solicitation of government grants
- **g** ☐ Special fundraising events

2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ **Yes** ☐ **No**

b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least $5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	**(ii)** Activity	**(iii)** Did fundraiser have custody or control of contributions? Yes	No	**(iv)** Gross receipts from activity	**(v)** Amount paid to (or retained by) fundraiser listed in col. **(i)**	**(vi)** Amount paid to (or retained by) organization
Total ▶						

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

LHA **For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.**

Schedule G (Form 990 or 990-EZ) 2020

032081 11-25-20

Part II **Fundraising Events.** Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than $15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than $5,000.

		(a) Event #1 GF LUNCHEON (event type)	(b) Event #2 STAKE & BURGER DINNE (event type)	(c) Other events NONE (total number)	(d) Total events (add col. (a) through col. (c))
Revenue	1 Gross receipts	1235.	266517.		267752.
	2 Less: Contributions	1235.	266517.		267752.
	3 Gross income (line 1 minus line 2)				
Direct Expenses	4 Cash prizes				
	5 Noncash prizes				
	6 Rent/facility costs	6476.	500.		6976.
	7 Food and beverages		1741.		1741.
	8 Entertainment				
	9 Other direct expenses	1523.	25858.		27381.
	10 Direct expense summary. Add lines 4 through 9 in column (d) ▶				36098.
	11 Net income summary. Subtract line 10 from line 3, column (d) ▶				-36098.

Part III **Gaming.** Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than $15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue	1 Gross revenue				
Direct Expenses	2 Cash prizes				
	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	☐ Yes ____ % ☐ No	☐ Yes ____ % ☐ No	☐ Yes ____ % ☐ No	
	7 Direct expense summary. Add lines 2 through 5 in column (d) ▶				
	8 Net gaming income summary. Subtract line 7 from line 1, column (d) ▶				

9 Enter the state(s) in which the organization conducts gaming activities: _____

a Is the organization licensed to conduct gaming activities in each of these states? ☐ Yes ☐ No

b If "No," explain: _____

10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? ☐ Yes ☐ No

b If "Yes," explain: _____

11 Does the organization conduct gaming activities with nonmembers? ☐ Yes ☐ No

12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming? ☐ Yes ☐ No

13 Indicate the percentage of gaming activity conducted in:

a The organization's facility **13a** %

b An outside facility **13b** %

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶

Address ▶

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? ☐ Yes ☐ No

b If "Yes," enter the amount of gaming revenue received by the organization ▶ $ _____ and the amount of gaming revenue retained by the third party ▶ $ _____

c If "Yes," enter name and address of the third party:

Name ▶

Address ▶

16 Gaming manager information:

Name ▶

Gaming manager compensation ▶ $ _____

Description of services provided ▶

☐ Director/officer ☐ Employee ☐ Independent contractor

17 Mandatory distributions:

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ Yes ☐ No

b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ $

Part IV **Supplemental Information.** Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

Part IV **Supplemental Information** *(continued)*

SCHEDULE J (Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization: BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number: 62-0557179

Part I Questions Regarding Compensation

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. ☐ First-class or charter travel ☐ Housing allowance or residence for personal use ☐ Travel for companions ☐ Payments for business use of personal residence ☐ Tax indemnification and gross-up payments ☐ Health or social club dues or initiation fees ☐ Discretionary spending account ☐ Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. ☐ Compensation committee ☐ Written employment contract ☐ Independent compensation consultant ☒ Compensation survey or study ☐ Form 990 of other organizations ☒ Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
a	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		X
c	Participate in or receive payment from an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
a	The organization?	5a		X
b	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
a	The organization?	6a		X
b	Any related organization?	6b		X
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9		

LHA **For Paperwork Reduction Act Notice, see the Instructions for Form 990.**

Schedule J (Form 990) 2020

Part II **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) JAMES J MORGAN	(i)	170051.	0.	0.	17000.	8279.	195330.	0.
CHIEF EXECUTIVE OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III **Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE M (Form 990)

Department of the Treasury
Internal Revenue Service

Noncash Contributions

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization: BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number: 62-0557179

Part I Types of Property

		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1	Art - Works of art				
2	Art - Historical treasures				
3	Art - Fractional interests				
4	Books and publications				
5	Clothing and household goods				
6	Cars and other vehicles				
7	Boats and planes				
8	Intellectual property				
9	Securities - Publicly traded				
10	Securities - Closely held stock				
11	Securities - Partnership, LLC, or trust interests				
12	Securities - Miscellaneous				
13	Qualified conservation contribution - Historic structures				
14	Qualified conservation contribution - Other				
15	Real estate - Residential				
16	Real estate - Commercial				
17	Real estate - Other				
18	Collectibles				
19	Food inventory				
20	Drugs and medical supplies				
21	Taxidermy				
22	Historical artifacts				
23	Scientific specimens				
24	Archeological artifacts				
25	Other ▶ (VARIOUS SUPPL)	X	78	21794.	FAIR VALUE
26	Other ▶ (MEALS)	X	41	12678.	FAIR VALUE
27	Other ▶ ( )				
28	Other ▶ ( )				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part V, Donee Acknowledgement 29

			Yes	No
30a	During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?	30a		X
b	If "Yes," describe the arrangement in Part II.			
31	Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?	31		X
32a	Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?	32a		X
b	If "Yes," describe in Part II.			
33	If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.			

LHA **For Paperwork Reduction Act Notice, see the Instructions for Form 990.**

Schedule M (Form 990) 2020

032141 11-23-20

Part II **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047
2020
Open to Public Inspection

Name of the organization: BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number: 62-0557179

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

AS PRODUCTIVE, RESPONSIBLE, AND CARING CITIZENS.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM 990 IS REVIEWED BY THE CORPORATE OFFICERS BEFORE IT IS FILED.

FORM 990, PART VI, SECTION B, LINE 12C:

ANY ISSUES OR CONFLICTS THAT ARISE ARE SUBMITTED IMMEDIATELY TO THE GOVERNANCE COMMITTEE TO REVIEW AND HANDLE AS NECESSARY.

FORM 990, PART VI, SECTION B, LINE 15:

THE COMPENSATION PACKAGES FOR THE PRESIDENT AND OTHER KEY PERSONNEL ARE COMPILED USING COMPARABLE DATA COLLECTED THROUGH THE NATIONAL AFFILIATE WHERE IT HAS BEEN COMPARED TO SIMILAR REGIONS ACROSS THE COUNTRY IN TERMS OF SOCIO-ECONOMIC STATUS, POPULATION, ETC. THE RECOMMENDATIONS ARE REVIEWED BY THE BUDGET COMMITTEE AND APPROVED BY THE ENTIRE BOARD.

FORM 990, PART VI, SECTION C, LINE 18:

DOCUMENTS ARE AVAILABLE UPON REQUEST.

FORM 990, PART VI, SECTION C, LINE 19:

DOCUMENTS ARE AVAILABLE UPON REQUEST.

FORM 990, PART XII, LINE 2C

EXECUTIVE COMMITTEE ASSUMES RESPONSIBILITY FOR OVERSIGHT OF THE AUDIT OF THE ORGANICATION'S FINANCIAL STATEMENTS AND SELECTION OF AN

Name of the organization: BOYS AND GIRLS CLUBS OF CHATTANOOGA INC

Employer identification number: 62-0557179

INDEPENDENT ACCOUNTANT. THIS HAS NOT CHANGED FROM THE PRIOR YEAR.

FORM 990, PART VI, SECTION C, LINE 19

THE FINANCIAL STATEMENTS ARE PUBLICIZED IN THE ANNUAL REPORT AND ISSUED UPON REQUEST. THE GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE AVAILABLE UPON REQUEST.

Boys and Girls Clubs of Chattanooga

IRS Letter of Determination

IRS Department of the Treasury
Internal Revenue Service
P.O. Box 2508, Room 4010
Cincinnati OH 45201

In reply refer to: 4077552646
Nov. 22, 2010 LTR 4168C 0
62-0557179 000000 00
00030627
BODC: TE

BOYS AND GIRLS CLUBS OF CHATTANOOGA
610 LINDSAY ST
CHATTANOOGA TN 37403-3405

046312

Employer Identification Number: 62-0557179
Person to Contact: Gregory Renier
Toll Free Telephone Number: 1-877-829-5500

Dear Taxpayer:

This is in response to your Aug. 24, 2010, request for information regarding your tax-exempt status.

Our records indicate that you were recognized as exempt under section 501(c)(3) of the Internal Revenue Code in a determination letter issued in April 1957.

Our records also indicate that you are not a private foundation within the meaning of section 509(a) of the Code because you are described in section(s) 509(a)(1) and 170(b)(1)(A)(vi).

Donors may deduct contributions to you as provided in section 170 of the Code. Bequests, legacies, devises, transfers, or gifts to you or for your use are deductible for Federal estate and gift tax purposes if they meet the applicable provisions of sections 2055, 2106, and 2522 of the Code.

Please refer to our website www.irs.gov/eo for information regarding filing requirements. Specifically, section 6033(j) of the Code provides that failure to file an annual information return for three consecutive years results in revocation of tax-exempt status as of the filing due date of the third return for organizations required to file. We will publish a list of organizations whose tax-exempt status was revoked under section 6033(j) of the Code on our website beginning in early 2011.

4077552646
Nov. 22, 2010 LTR 4168C 0
62-0557179 000000 00
00030628

BOYS AND GIRLS CLUBS OF CHATTANOOGA
610 LINDSAY ST
CHATTANOOGA TN 37403-3405

If you have any questions, please call us at the telephone number shown in the heading of this letter.

Sincerely yours,

Cindy Thomas

Cindy Thomas
Manager, EO Determinations

Boys and Girls Clubs of Greater Chattanooga

Secretary of State Filing Information

Tre Hargett
Secretary of State

Division of Business Services
Department of State
State of Tennessee
312 Rosa L. Parks AVE, 6th FL
Nashville, TN 37243-1102

Filing Information

Name: BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.

General Information

SOS Control #	000069035	Formation Locale:	TENNESSEE
Filing Type:	Nonprofit Corporation - Domestic	Date Formed:	10/27/1955
	10/27/1955 4:30 PM	Fiscal Year Close	12
Status:	Active		
Duration Term:	Perpetual		
Public/Mutual Benefit:	Public		

Registered Agent Address	Principal Address
JAMES J MORGAN	STE 101
610 LINDSAY ST	1307 E MAIN ST
CHATTANOOGA, TN 37403-3405	CHATTANOOGA, TN 37404-4945

The following document(s) was/were filed in this office on the date(s) indicated below:

Date Filed	Filing Description	Image #
09/07/2023	Application for Reinstatement	B1451-1903
Filing Status Changed From: Inactive - Dissolved (Administrative) To: ACTIVE		
Inactive Date Changed From: 08/08/2023 To: No Value		
09/06/2023	2022 Annual Report	B1451-0542
08/08/2023	Dissolution/Revocation - Administrative	B1433-0491
Filing Status Changed From: Active To: Inactive - Dissolved (Administrative)		
Inactive Date Changed From: No Value To: 08/08/2023		
06/02/2023	Notice of Determination	B1391-0981
03/29/2022	2021 Annual Report	B1189-5342
03/29/2021	2020 Annual Report	B1008-3384
Principal Address 2 Changed From: No value To: STE 101		
Principal Postal Code Changed From: 37404-4944 To: 37404-4945		
07/23/2020	2019 Annual Report	B0895-3608
Principal Address 1 Changed From: 610 LINDSAY ST To: 1307 E MAIN ST		
Principal Postal Code Changed From: 37403-3405 To: 37404-4944		
03/29/2019	2018 Annual Report	B0682-8328
02/05/2019	Articles of Amendment	B0646-4229

Filing Information

Name: BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.

Registered Agent First Name Changed From: MICHAEL To: JAMES

Registered Agent Last Name Changed From: CRANFORD To: MORGAN

Registered Agent Middle Name Changed From: E To: J

03/29/2018	2017 Annual Report	B0525-1675
03/21/2017	2016 Annual Report	B0366-2476
03/17/2016	2015 Annual Report	B0217-1140
03/26/2015	2014 Annual Report	B0075-5973
03/18/2014	2013 Annual Report	A0222-2983
06/10/2013	2012 Annual Report	A0188-2266
06/04/2013	Notice of Determination	A0177-3155
03/29/2012	2011 Annual Report	A0113-2496

Principal Address 1 Changed From: 610 LINDSAY STREET To: 610 LINDSAY ST

Principal Postal Code Changed From: 37403 To: 37403-3405

Principal County Changed From: No value To: HAMILTON COUNTY

03/18/2011	2010 Annual Report	A0062-0188
03/16/2010	2009 Annual Report	A0010-2009
03/27/2009	2008 Annual Report	6491-1998
04/28/2008	2007 Annual Report	6305-0546
03/26/2007	2006 Annual Report	6000-2219
03/30/2006	2005 Annual Report	5745-1335
03/22/2005	2004 Annual Report	5399-2575
03/29/2004	2003 Annual Report	5088-1337
03/28/2003	2002 Annual Report	4771-1002
07/16/2002	2001 Annual Report	4552-0111
06/21/2002	Notice of Determination	ROLL 4538
05/21/2002	Amended and Restated Formation Documents	4509-0230

Name Changed

07/03/2001	2000 Annual Report	4241-0369
06/15/2001	Notice of Determination	ROLL 4229
02/11/2000	1999 Annual Report	3826-0525
04/15/1996	CMS Annual Report Update	3160-3267

Registered Agent Physical Address Changed

Registered Agent Changed

Mail Address Changed

01/30/1991	CMS Annual Report Update	2063-0245

Fiscal Year Close Changed

Filing Information

Name: BOYS AND GIRLS CLUBS OF CHATTANOOGA, INC.

05/19/1989	Administrative Amendment	1285-0021
Mail Address Changed		
04/25/1989	Notice of Determination	ROLL 1253
12/20/1988	Restated Formation Documents	1088-1536
Registered Agent Changed		
05/21/1984	Articles of Amendment	477 00512
Name Changed		
Principal Address Changed		
05/21/1984	Registered Agent Change (by Entity)	477 00513
Registered Agent Physical Address Changed		
Registered Agent Changed		
10/27/1955	Initial Filing	BO20P0058

Active Assumed Names (if any)	Date	Expires

Boys and Girls Clubs of Chattanooga

Strategic Plan

Boys and Girls Clubs of Chattanooga – 2023 Strategic Plan

BOYS & GIRLS CLUB OF CHATTANOOGA

Mission

To enable all young people, especially those who need us most, to reach their full potential as productive, caring, responsible citizens.

Vision

To inspire and empower Chattanooga area youth through impactful programs, educational resources, and leadership opportunities to create an inclusive and vibrant community.

Values

1. Safety & Security
2. Hope & Opportunity
3. Inspiration & Achievement
4. Inclusion & Empowerment

Strategic Priorities / Objectives / Strategic Initiatives

Mission Vision & Values	Increase Capacity	Growth	Expand Board Capabilities
To articulate the club's objectives in strategy, implementation and in community impact.	To grow, diversity and sustain resources in order to align with our strategic priorities.	To serve more youth in the Chattanooga area by enhancing existing programs and establishing presence in new areas.	To increase the Board's contributions to the organization via improving governance, diversity and financial outcomes
-Develop annual survey assessment regarding mission, vision and values -Create internal and external communications plan -Measure Impact	-People: Hire key staff positions & improve staff recruiting & training capabilities -Process: Improve key operational processes supporting the organization's strategic priorities -Technology: Review and upgrade organization's technology platform -Funding: Diversify & expand funding streams necessary to achieve 2023 Plan	-Implement club member recruiting plan -Provide robust programming -Expand geographic footprint -Innovate programming	-Increase Board member involvement -Increase Board diversity representation -Increase Board accountability by providing financial and operational transparency -Develop Board member on / off boarding pathways

Progress Indicators

-Community impact survey results -Board and Staff survey results -NYOI results (National Youth Outcomes Initiative)	-Employee tenure & staff survey results -Reduced operating expenses -Successful implementations -2026 funding objectives achieved	-Increase in total number of youth served, 2026 target: 5,000 -Increase in club membership 2026 target: 3,000 -Increase in ADA, 2020 target: 600 -Increase in # new programs & utilization rates	-Board demographics -Board committee membership & activity -Board and Staff survey results -Community survey results

Boys and Girls Clubs of Chattanooga

Letters of Support

CHATTANOOGA HOUSING AUTHORITY

BOARD OF COMMISSIONERS

JAMES H. LEVINE, CHAIRPERSON
EDNA E. VARNER, VICE-CHAIRPERSON
CARL W, HENDERSON
NICOLE HEYMAN
EDDIE F. HOLMES
ADAM KINSEY
JEFFERY McCLENDON

801 N. HOLTZCLAW AVENUE
CHATTANOOGA, TN 37404-1236
TEL (423) 668-2374
FAX (423) 668-2374
TN Relay Svc 711
www.chahousing.org

ELIZABETH F. MCCRIGHT
EXECUTIVE DIRECTOR

January 30, 2024

Mayor Weston Wamp
Hamilton County, TN
625 Georgia Avenue
Chattanooga, TN 37402

Re: Boys & Girls Clubs of Chattanooga, Letter of Support

Dear Mayor Wamp:

I am pleased to provide you with this letter of support of the Boys & Girls Clubs of Chattanooga (BGCC), mailing address of PO Box 11567, Chattanooga, TN 37401, and physical address of 1307 East Main Street, Chattanooga, TN 37404.

BGCC and the Chattanooga Housing Authority (CHA) have been successfully working together for many years. BGCC's East Lake location has been providing support to the 300+ school age children residing in the East Lake Courts Development. BGCC and CHA have recently collaborated to open a new BGCC Club location serving the Emma Wheeler Development.

BGCC is one of Chattanooga's largest children's' social service agency supporting 4,000+ school age children ages six to eighteen. The majority of the children served attend Hamilton County, TN public schools located in the inner-city neighborhoods of Chattanooga. 95% of the students served are African American, and 90% qualify for free and reduced lunches.

BGCC's service offering includes academic enrichment programming, individual tutoring, healthy lifestyles, feeding and nutrition, teen mentoring, character and leadership and workforce development, college and career pathways.

BGCC leadership is personally know to our agency and are held in high regard.

Any courtesies you can provide to BGCC will be greatly appreciated.

Sincerely,

Elizabeth F. McCright

Elizabeth F. McCright
Executive Director

CHATTANOOGA STATE
COMMUNITY COLLEGE

Office of the President

Phone: 423.697.4455
E-mail: rebecca.ashford@chattanoogastate.edu
www.chattanoogastate.edu

January 30, 2024

Mayor Weston Wamp
Hamilton County, TN
625 Georgia Avenue
Chattanooga, TN 37402

Re: Boys & Girls Clubs of Chattanooga, Letter of Support

Dear Mayor Wamp:

I am pleased to provide you with this letter of support of the Boys & Girls Clubs of Chattanooga (BGCC), mailing address of PO Box 11567, Chattanooga, TN 37401, and physical address of 1307 East Main Street, Chattanooga, TN 37404.

BGCC is one of Chattanooga's largest children's' social service agency supporting 4,000+ school age children ages six to eighteen. The majority of the children served attend Hamilton County, TN public schools located in the inner-city neighborhoods of Chattanooga. 95% of the students served are African American, and 90% qualify for free and reduced lunches.

BGCC's service offering includes academic enrichment programming, individual tutoring, healthy lifestyles, feeding and nutrition, teen mentoring, character and leadership and workforce development, college and career pathways.

The executive leadership of BGCC is personally known and trusted within our institution and BGCC has always handled its affairs in a professional manner.

Feel free to contact me if you have any questions.

Sincerely,

Rebecca L. Ashford, Ed.D.
President

Chattanooga State does not discriminate on the basis of race, color, religion, creed, ethnicity or national origin, sex, disability, age, status as a protected veteran, or any other protected class.

January 30, 2024

Mayor Weston Wamp

Hamilton County, TN

625 Georgia Avenue

Chattanooga, TN 37402

Re: Boys & Girls Clubs of Chattanooga, Letter of Support

Dear Mayor Wamp:

I am pleased to provide you with this letter of support of the Boys & Girls Clubs of Chattanooga (BGCC), mailing address of PO Box 11567, Chattanooga, TN 37401, and physical address of 1307 East Main Street, Chattanooga, TN 37404.

BGCC is one of Chattanooga's largest children's social service agencies supporting over 4,000 school age children ages six to eighteen. The majority of the children served attend Hamilton County Schools located in the urban-core of Chattanooga; 95% of the students served are African American, and 90% qualify for free and reduced lunches.

BGCC and Hamilton County Schools have a documented partnership that provides much needed support to school age students. BGCC's service offering includes academic enrichment programming, individual tutoring, healthy lifestyles, feeding and nutrition, teen mentoring, character and leadership and workforce development, and college and career pathways, which includes BGCC's work-based learning internship program.

The executive leadership of BGCC is personally known and trusted within our institution and BGCC has always handled its affairs in a professional manner.

Feel free to contact me if you have any questions.

Sincerely,

Caitlyne Steward, Ed.D.
District Coordinator of Community Schools

UNITED WE FIGHT.
UNITED WE WIN.
LIVE UNITED

United Way
United Way
of Greater Chattanooga

January 30, 2024

Mayor Weston Wamp
Hamilton County, TN
625 Georgia Avenue
Chattanooga, TN 37402

Re: Boys & Girls Clubs of Chattanooga, Letter of Support

Dear Mayor Wamp:

I am pleased to provide you with this letter of support of the Boys & Girls Clubs of Chattanooga (BGCC), mailing address of PO Box 11567, Chattanooga, TN 37401, and physical address of 1307 East Main Street, Chattanooga, TN 37404.

BGCC is a longtime partner and funded agency of the United Way of Greater Chattanooga. The organization is in good standing with our agency and is held in high regard. The executive management of BGCC is personally known and trusted amount our agency and BGCC has always handled its affairs in a professional manner.

BGCC is one of Chattanooga's largest children's' social service agency supporting 4,000+ school age children ages six to eighteen. The majority of the children served attend Hamilton County, TN public schools located in the inner-city neighborhoods of Chattanooga. 95% of the students served are African American, and 90% qualify for free and reduced lunches.

BGCC's service offering includes academic enrichment programming, individual tutoring, healthy lifestyles, feeding and nutrition, teen mentoring, character and leadership and workforce development, college, and career pathways.

Feel free to contact me if you have any questions.

United,

Lesley S. Scearce

Lesley Scearce, *CEO*
United Way of Greater Chattanooga

Boys and Girls Clubs of Chattanooga

Current Operating Budget
FY (Calendar Year) 2024

Boys & Girls Clubs of Chattanooga
2024 Operating Budget

	2024 Budget
Income	
4002 · Contributions Unrestricted	78,000
4051 · Restricted Contributions / Scholarships	88,500
4075 · Grants - Non Government	1,234,400
4200 · Special Event	532,500
4801 · United Way Allocation	266,796
5000 · Gov't. Grants	1,680,776
6000 · Membership	11,000
6400 · Great Futures Earned Income	112,640
6900 · Miscellaeous Income	36,000
Total Income	4,040,612
Expense	
7000 · Salary	1,869,053
7100 · Benefits	347,000
7200 · Employment Taxes - 7.65%	142,983
7300 · Employee Expense	55,250
7350 · Contract Labor	0
8010 · Professional. Fees	75,000
8100 · Supplies / Food	371,072
8200 · Telephone	12,000
8300 · Postage & Shipping	1,500
8400 · Occupancy	236,700
8500 · Lease/Maint Equip	9,492
8601 · Printing & Publications	2,100
8700 · Trans/Trips (includes $200/month RB & JM)	25,000
8806 · Staff Development/Conference	19,000
8807 - Board Development/Conference	2,100
8810 - Resource Development	24,000
8900 · Sp. Assist Members	3,996
8910 · Trust Admin Exp	7,000
9000 · Indiv/Org Dues (TN Alliance $15,096)	18,560
9100 · Awards/Grants (OJP Stipends)	10,000
9200 · Special Events Expenses	103,000
9300 · Insurance	62,344
9401 · Misc. exp.	18,000
9502 · Scholarships Awarded	62,000
9691 · BGCA Natl Dues	9,500
9700 · Equip Purchase	30,000
Total Expense	3,516,649
Ordinary / Operating Income	523,963