Adult Day Services - Signal Centers, Inc.

Hamilton County, Tennessee

Supported Agencies - Budget Year 2025

1015820 - ADULT DAY SERVICES - SIGNAL CENTERS		Prior Year Actuals					FY 2024 Budget			FY 2025 Budget			
	DESCRIPTION	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Adopted	Amended	YTD Thru 3/31/2024	Requested	Cuts	Proposed	Change from PY Adopted
56003	APPROPRIATION	-	-	-	-	-	-	-	-	21,000		**21,000**	21,000
	Operating Expenditures Subtotal:	-	-	-	-	-	-	-	-	*21,000*		***21,000***	*21,000*
	1015820-ADULT DAY SERVICES - SIGNAL CENTERS Totals:	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	***21,000***		***21,000***	***21,000***

BUDGET REQUEST APPLICATION
FY 2024-2025

A. Cover Form

Organization Name: Signal Centers, Inc.

Organization Legal Name: Signal Centers, Inc.

Project Name(s): Adult Day Services

Federal Tax ID#: 62-0587285

Mailing Address: 109 N Germantown Road, Chattanooga TN 37411

Hamilton County Address: 109 N Germantown Road, Chattanooga TN 37411

Year Established: 1957

Years organization has operated in Hamilton County or served Hamilton County residents: 66

Organization's authorizing official contact: Donna C. McConnico, CEO

Organization's application contact person: Donna C. McConnico, CEO

Fiscal year operating budget: Agency: 53,280,606 Program: 117,100

Current fiscal year start/end date: July 1, 2023/ June 30, 2024

First time applicant: NO

Requested county funds: $ 21,000

The above and following schedules embodying a request for an allocation from Hamilton County, Tennessee for the fiscal year ending June 30, 2025 (fiscal year 2025) were considered and approved by our Board of Directors on 02/21/2024. In the judgment of our Board, it represents the minimum needs of our organization for this fiscal year.

_____Rosemarie Hill_____
Signature of President or Board Chair

_____Donna C. McConnico_____
Signature of Executive Director

THIS ALLOCATION REQUEST IS DUE BY JANUARY 31,2024

B. Grant Application

STATEMENT OF NEED

1. What needs does your program address, and why is it important to the Hamilton County population?

As the population lives longer, issues of accessibility and cost-effectiveness of health services rise. The Signal Centers Adult Day Care (ADC) Services program addresses health services challenges by providing appropriate and low-cost care for seniors, enabling them to age in place, and for a growing demographic group with disabilities. Social isolation decreases, further cognitive decline is

2. Provide data and statistics that support your organization's needs.

Every day until 2030, 10,000 Baby Boomers will turn 65, and 7 out of 10 people will require long term care in their lifetime (Genworth Cost of Living report, https://www.Genworth.com). Comparably, a community facility that provides ADC costs approximately $78 a day as opposed to an assistive living facility which costs approximately $148 per day. In-home care (Home Health Aide and Homemaker services) averages around $166, as a typical stay in a nursing home will costs around $241 per day.

Families are impacted most. If the option for ADS was not available, families must make the difficult decision to pay for skilled care within the home or prematurely place their loved one in long term

OUTCOMES / OUTPUTS / INITIATIVES

3. How do you plan to utilize grant money awarded by Hamilton County?

Funding is required to support the activities of the center, staff development and recruitment. Some funding will be used toward the Program Director's salary but none of the other staff positions. Activities at the Adult Center include arts and crafts, age-appropriate games, daily living skills, music therapy, pet therapy, and skill building in the areas of health, nutrition, and monetary management. Meals are included for participants while at the center, as nutrition is a vital component of maintaining good health. Additionally, there are trips to local points of interest, picnics, and shopping. Transportation is offered and provided for participants so that they may engage in community life. Over the past year, we have diversified and expanded our programming

4. What results are you committed to achieving during the grant period? What key performance measures will you use to evaluate and track those results? (750-word suggestion)

We are committed to providing a safe and vibrant environment in a community-based setting for vulnerable individuals offering socialization, supervision, structured activities, and meals. Our outcomes and initiatives include measuring for the participants:

Social Interaction and Communication Skills- Measured by the Social Interaction and Communication Skills Checklist

Activities of Daily Living- Measured by the Katz Index of Independence in Activities of Daily Living, and the Lawton- Brody Instrumental Activities of Daily Living Scale

Fall Risks- Measured by the Johns Hopkins Fall Risk Assessment

Geriatric Depression- Measured by the Geriatric Depression Scale: Short Form

5. What entities do you collaborate with which could also benefit from monies awarded by Hamilton County?

Signal Centers has collaborated with multiple organizations within the community to provide a varied level of programming and activities for participants enrolled. Agencies that may also benefit from monies from Hamilton County include Retired Seniors Volunteer Program (RSVP), Alzheimer's Association, Orange Grove, Southeast Tennessee Area Agency on Aging and Disability, The Epilepsy Foundation, The Chattanooga Traumatic Brain Injury Association, Chattanooga Autism Center, Down Syndrome Community of Greater Chattanooga, the Signal Centers H*ART Gallery, and the Signal Centers Assistive Technology Center.

6. What is your organization's long-term vision, as it relates to your philanthropy and operations?

We have staff who work in marketing and development. Signal Centers has been establishing an agency endowment. We work with local foundations in trying to gather support for our programming.

C. Evaluation and Sustainability

7. If you utilize any evidence-based programs, please indicate which state and/or federal websites list the program and the rating given.

Signal Centers' ADC is licensed through the Tennessee Department of Human Services and is monitored by the Tennessee Department of Intellectual and Developmental Disabilities. Our Program has been rated positive and approved consistently. Under the review of the Hamilton County Social Services Department and SSBG, no findings were noted in our programming or fiscal reporting.

The program maintains membership in the national organization NADSA (https://www.nadsa.org) and state organization, Tennessee Association for Adult Daycare Services (TAADS) who both support ADCs at national and state policy and legislative tables. NADSA's accomplishments have included the development of national recommended operating standards and guidelines, and the initiation of nationwide surveys and national accreditation, as well as the development of curricula

8. Describe how your organization plans to sustain services financially if Hamilton County funds do not extend past the awarded fiscal year

Sustainability depends on a variety of issues. Naturally, we want diversify funding streams, but there are other factors at play which make diversifying a challenge. It is essential that Adult Day Care services are recognized. Building collaborative partnerships, especially support through legislation on the local, state and federal level for expanded funding for ADCs within the context of healthcare is vital.

Signal Centers Adult Day Services was supported by Hamilton County Social Services since its

D. Budget, Supporting Financial Documents and Attachments

Submit each of the following and complete the schedules that follow. If a document is not attached to your submission, please select N/A in the appropriate dropdown box:

- Your most recent audit (and previous two audits for organizations with a budget of $750,000 or more)

  Document Attached
- The organization's current operating budget - Schedule I

  Document Attached
- A Form 990 from the previous three (3) years

  Document Attached
- IRS Letter of Determination

  Document Attached
- Current Certificate of Existence with the State of Tennessee

  Document Attached
- Demographic information for clients served - Schedule II

  Document Attached
- Board & Staff Information - Schedule III

  Document Attached
- Grants, Contracts, MOU Table - Schedule IV

  Document Attached
- Strategic Plan

  Document Attached
- Letters of Support

  Document Attached

PROGRAM BUDGET SUPPORT REVENUE

Schedule I

NAME OF AGENCY BUDGET BY SERVICES FOR	FY 2024 Approved Budget	FY 2025 Proposed Budget	REVENUES Support/ Revenues	EXPENSES/EXPENDITURES PROGRAM SERVICES Program 1	Program 2	Program 3	Total Prog. Servs.	SUPPORT SERVICES Mgmt & General	Fund Raising	Total Supp. Serv.
SUPPORT/REVENUE FOR CURRENT OPERATIONS:										
Contributions		0								
Net Proceeds Special Events		0								
Designations		0								
United Way	20,000	10,000	10,000							
Fees/Grants from Governmental Agencies	97,100	89,000	89,000							
Membership Dues		0								
Program Income		0								
Sales to Public		0								
Investment Income		0								
Transfers to Operating Budget		0								
Income from Previous Year		0								
Miscellaneous		0								
*Support Requested from Hamilton County		21,000	21,000							
TOTAL SUPPORT/REVENUES	117,100	120,000	120,000							
EXPENDITURES FOR CURRENT OPERATIONS:										
Salaries Only (No Benefits)	33,192	35,500		35,500			35,500	0		0
Employee Health & Retirement Benefits	7,252	7,300		7,300			7,300	0		0
Employment Taxes, etc.	2,881	3,000		3,000			3,000	0		0
Professional Fees/Contract Service Payments		0					0			0
Supplies	12,343	12,500		12,500			12,500	0		0
Telephone	2,400	2,400		2,400			2,400	0		0
Postage and Shipping		0					0	0		0
Occupancy	29,168	29,200		29,200			29,200	0		0
Equipment Rental and Maintenance		0					0			0
Outside printing, art work, etc.		0					0			0
Local Transportation	200	400		400			400	0		0
Conferences, Conventions, etc.		0					0			0
Special Assistance to Individuals	21,600	21,600		21,600			21,600	0		0
Organization Dues		0					0			0
Awards and Grants		0					0			0
Fund Raising/Self-Support Activities		0					0			0
Insurance		0					0			0
Miscellaneous	8,064	8,100		8,100			8,100	0		0
Depreciation		0					0			0
National Dues/Support Payments		0					0			0
Equipment Purchases		0					0			0
TOTAL EXPENSES/EXPENDITURES	117,100	120,000		120,000	0	0	120,000	0	0	0
REVENUES OVER (UNDER) EXPENDITURES	0	0								

SIGNAL CENTERS, INC
ANNUAL OPERATING BUDGET
FYE 6/30/2024

	TOTAL BUDGET 2023-2024
REVENUES	
Total Contributions	631,000
Total Fundraising	50,000
Total United Way	100,000
Total Fees & Grants	51,141,606
Total Program Income	1,353,000
Total Other Income	5,000
Total Revenues	53,280,606
EXPENDITURES	-
Total Salaries	19,016,584
Total Employee Benefits	3,685,431
Total Employee Taxes	1,726,998
Total Personnel Costs	24,429,013
Total Contracted Services	1,784,600
Total Supplies	2,959,172
Total Communications	450,215
Total Postage & Shipping	37,430
Total Occupancy	1,355,970
Total Equipment Maintenance	25,500
Total Printing & Publications	507,800
Total Travel	2,533,737
Total Conferences & Meetings	2,500,000
Total Board Liability Insurance	5,000
Total Grants & Awards	16,248,170
Total Other Nonpersonnel Costs	441,600
Total Depreciation	2,400
Total Direct Expenditures	53,280,606
* Transfer from Restricted	-
Net Profit / (Loss)	0

SIGNAL CENTERS, INC
PROJECTED
ANNUAL OPERATING BUDGET
FYE 6/30/2025

	TOTAL BUDGET 2024-2025
REVENUES	
Total Contributions	631,000
Total Fundraising	50,000
Total United Way	100,000
Total Fees & Grants	51,141,606
Total Program Income	1,353,000
Total Other Income	5,000
Total Revenues	53,280,606
EXPENDITURES	-
Total Salaries	19,016,584
Total Employee Benefits	3,685,431
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Total Printing & Publications	507,800
Total Travel	2,533,737
Total Conferences & Meetings	2,500,000
Total Board Liability Insurance	5,000
Total Grants & Awards	16,248,170
Total Other Nonpersonnel Costs	441,600
Total Depreciation	2,400
Total Direct Expenditures	53,280,606
* Transfer from Restricted	-
Net Profit / (Loss)	0

Program Beneficiary Statistics

(This should reflect total program count. Copy as needed for each program.)

Adult Day Services, a program of Signal Centers, Inc.

(Name of Program)

Program Beneficiary Characteristics Clients/Patients/Recipients/Other		Fiscal 2024 Budget	Fiscal 2024 Projected	Fiscal 2025 Proposed Budget
1. Unduplicated Count of Program Beneficiaries	TOTAL	50	60	65
a. Total Continuing from Previous Fiscal Year		39	39	60
b. Total New for the Year		6	16	5
c. Total Terminated During the Year		5	5	0
2. Age Group	TOTAL	50	60	65
a. Infants-Under 5		0	0	0
b. Between 5 and 12		0	0	0
c. Between 13 and 17		0	0	0
d. Between 18 and 29		10	12	14
e. Between 30 and 64		30	35	37
f. 65 and over		9	12	14
g. Not Known		1	1	0
3. Gender	TOTAL	50	60	65
a. Male		30	36	39
b. Female		20	24	26
c. Not Known/Other		0	0	0
4. Ethnic Background	TOTAL	50	60	65
a. White		30	36	37
b. Black		19	23	25
c. Hispanic		1	1	1
d. Oriental		0	0	1
e. Other - Ethnic Minority		0	0	1
f. Not Known		0	0	0
5. Income Level	TOTAL	50	60	65
a. Below 4,999		0	0	0
b. 5,000-7,499		5	5	6
c. 7,500-9,999		4	5	6
d. 10,000-14,999		24	30	29
e. 15,000-19,999		9	12	14
f. 20,000-29,999		6	7	8
g. 30,000 and Over		1	1	2
h. Not Known		1	0	0
6. Location of Residence	TOTAL	50	60	65
a. Hamilton County		49	59	64
b. Outside of Hamilton County		1	1	1
c. Not Known		0 0	0	0

HAMILTON COUNTY, TENNESSEE
FISCAL YEAR 2025

Agency Name: Signal Centers, Inc.

1. Are the dollars Hamilton County appropriates to your agency designated for the benefit of a specific geographical segment of the community? NO

2. If the answer to question number 1 above is yes, please explain.

3. Please estimate the percentage of your services provided to the geographic area listed below:

Unincorporated County	31.0%
City of Chattanooga	67.0%
City of East Ridge	0.0%
City of Signal Mountain	0.0%
City of Red Bank	0.0%
City of Soddy Daisy	0.0%
City of Lakesite	0.0%
City of Walden	0.0%
City of Collegedale	0.0%
City of Ridgeside	0.0%
City of Lookout Mountain	0.0%
All areas outside of Hamilton County	2.0%
Total	100.0%

Schedule of Positions, Salaries & Wages

Confidential (for Hamilton County internal use only)

Signal Centers, Inc.

(Name of Agency)

ALL FINANCIAL INFORMATION ROUNDED TO NEAREST DOLLAR

Board of Directors Title and/or Position	Name(s) Last Name, Initial	Part Time	#Years Emp	Emp. Covered by Retirement (a)	Current FY			Requested		
					# Weeks Employed	Annual Salary	Budgeted Salary	# Weeks Employed	Annual Salary	Budgeted Salary
President	Hill, R	--		--						
Past-president	Neighbors, M	--		--						
Treasurer	Babb, D	--		--						
Treasurer-elect	Fairchild, D	--		--						
Secretary	Pentiah, S	--		--						
Secretary-elect	Gibson, W	--		--						
	Brown, M	--		--						
	Cosgrove, J	--		--						
	Dickson, J	--		--						
	Nunley, R	--		--						
	Freeman, J	--		--						
	Gardner, A	--		--						
	Hall Chandler, C	--		--						
	Heavilon, E	--		--						
	Juhl, A	--		--						
	Ladd, T	--		--						
	Lloyd, B	--		--						
	Nichols, J	--		--						
	Munson, S	--		--						
	Underwood, N	--		--						

* If a position is changed from a part-time to a full-time position, show each as a separate position unit.
List positions in order of responsibility and include all staff and employees of agency in this schedule.
Non-professional employees performing similar services may be reported as a group.
(a.) Check if person is covered by retirement benefits.

Schedule of Positions, Salaries & Wages

Confidential (for Hamilton County internal use only)

Signal Centers

(Name of Agency)

ALL FINANCIAL INFORMATION ROUNDED TO NEAREST DOLLAR

Organization Staff Members Title and/or Position	Name(s) Last Name, Initial	Part Time	#Years Emp	Emp. Covered by Retirement (a)	Current FY			Requested		
					# Weeks Employed	Annual Salary	Budgeted Salary	# Weeks Employed	Annual Salary	Budgeted Salary
Chief Executive Officer	McConnico D	NO	22	YES	52					
Chief Financial Officer	Hester A	NO	18	YES	52					
Chief Impact Officer	Lambert S	NO	22	YES	52					
Chief Operating Officer	Hauth K	NO	4	YES	52					
Chief Marketing Officer	Mannarino C	NO	2	YES	52					
Chief Program Officer	Boyd, C	NO	30	YES	52					
Director of Adult Services	Davis, S	NO	7	YES	52	55,000	55,000	52	55,000	55,000
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* If a position is changed from a part-time to a full-time position, show each as a separate position unit.
List positions in order of responsibility and include all staff and employees of agency in this schedule.
Non-professional employees performing similar services may be reported as a group.
(a.) Check if person is covered by retirement benefits.

JobTitle	Annual	EmpType
SPED Paraprofessional	29,250.00	RFT
Chief Programs Officer	115,000.00	RFT
Receptionist	16,224.00	RPT
Director of Hart Gallery	70,000.00	RFT
CCRR Inclusion Services Coordinator	77,000.00	RFT
Chief Executive Officer	140,000.00	RFT
CCRR Infant/Toddler Coach	55,000.00	RFT
Chief Human Resources Officer	115,000.00	RFT
Chief Impact Officer	100,000.00	RFT
CCRR Quality Coach	44,000.00	RFT
Training & Compliance Specialist	50,000.00	RFT
Coordinator of Early Intervention Home Services	68,250.00	RFT
TEIS Evaluator	43,000.00	RFT
CCRR Professional Development Coach	58,000.00	RFT
Chief Technology Officer	85,000.00	RFT
Chief Financial Officer	130,000.00	RFT
Assistive Technology Design Engineer	50,000.00	RFT
CCRR Deputy Director	85,000.00	RFT
CCRR Deputy Director	85,000.00	RFT
Administrative Assistant	39,050.00	RFT
CCRR Chief Officer of CCR&R	120,000.00	RFT
Lead Infant/Toddler Teacher	36,757.50	RFT
CCRR Inclusion Services Coach	55,000.00	RFT
Accountant	60,000.20	RFT
Adult Program Support Specialist	8,829.60	RPT
CCRR Family Engagement Network Coordinator	77,000.00	RFT
CCRR Professional Development Coach	58,000.00	RFT
CCRR Infant/Toddler Coordinator	70,000.00	RFT
CCRR Quality Coach	55,000.00	RFT
CCRR Quality Coach	55,000.00	RFT
CCRR Quality Coach	55,000.00	RFT
Director of Family Forward	70,000.00	RFT
CCRR Professional Development Coordinator	77,000.00	RFT
CCRR Site Coordinator	70,000.00	RFT
Family Support Specialist	46,000.00	RFT
CCRR Deputy Director	85,000.00	RFT
Assistant Teacher Early Care and Inclusion	31,200.00	RFT
CCRR Infant/Toddler Coach	55,000.00	RFT
CCRR Inclusion Services Specialist	68,200.00	RFT
Director of Adult Services	70,000.00	RFT
CCRR Quality Coach	60,500.00	RFT
Lead Infant/Toddler Teacher	34,125.00	RFT
CCRR Quality Coach	55,000.00	RFT
CCRR Deputy Director Family Child Care	85,000.00	RFT
Development Officer	70,000.00	RFT

JobTitle	Annual	EmpType
Director of Development & Marketing	70,000.00	RFT
Lead TEIS Evaluator	46,000.00	RFT
TEIS Evaluator	43,000.00	RFT
TEIS Evaluator	43,000.00	RFT
TEIS Evaluator	43,000.00	RFT
Data Specialist	34,611.20	RFT
TEIS Evaluator	43,000.00	RFT
CCRR Health & Wellbeing Coach	55,000.00	RFT
CCRR Quality Coach	55,000.00	RFT
CCRR Early Language & Literacy Coordinator	77,000.00	RFT
CCRR Small Business Support Manager	68,200.00	RFT
CCRR Deputy Director	85,000.00	RFT
CCRR Professional Development Coach	63,800.00	RFT
CCRR Coaching Support Specialist	63,800.00	RFT
CCRR Health & Wellbeing Coach	60,500.00	RFT
CCRR Infant/Toddler Coach	55,000.00	RFT
CCRR Coaching Support Specialist	63,800.00	RFT
CCRR Infant/Toddler Coach	55,000.00	RFT
CCRR Site Coordinator	70,000.00	RFT
Work Ready Program Director	70,000.00	RFT
CCRR Family Engagement Coach	60,500.00	RFT
CCRR Family Engagement Coach	55,000.00	RFT
CCRR Health & Wellbeing Coach	60,500.00	RFT
TEIS Evaluator	43,000.00	RFT
CCRR Infant/Toddler Coach	60,500.00	RFT
Administrative Assistant	37,796.85	RFT
CCRR Infant/Toddler Coach	60,500.00	RFT
Developmental Therapist - EI Home Based	32,500.00	RPT
Developmental Therapist - EI Home Based	40,560.00	RFT
Developmental Therapist - EI Home Based	52,650.00	RFT
CCRR Lead Family Engagement Coach	60,500.00	RFT
Data Specialist	35,100.00	RFT
CCRR Health & Wellbeing Coordinator	77,000.00	RFT
Developmental Therapist - EI Home Based	48,750.00	RFT
TEIS Evaluator	43,000.00	RFT
CCRR Administrative Manager	55,702.40	RFT
Accountant	50,000.08	RFT
TEIS Evaluation Coordinator	70,000.00	RFT
JAWS Instructor	39,000.00	RFT
CCRR Site Coordinator	70,000.00	RFT
CCRR Health & Wellbeing Coach	60,500.00	RFT
Assistant Director	46,000.00	RFT
Administrative Assistant	34,611.20	RFT
CCRR Quality Coach	55,000.00	RFT
SPED Paraprofessional	23,400.00	RFT

JobTitle	Annual	EmpType
SPED Paraprofessional	21,807.50	RPT
CCRR Small Business Support Coordinator	77,000.00	RFT
Deputy Program Officer	90,000.00	RFT
CCRR Family Engagement Coach	60,500.00	RFT
CCRR Family Engagement Coach	55,000.00	RFT
CCRR Family Child Care Assistant Coordinator	62,000.00	RFT
Chief Operations Officer	95,000.00	RFT
CCRR Quality Coach	55,000.00	RFT
CCRR Quality Coach	60,500.00	RFT
CCRR Quality Coach	60,500.00	RFT
CCRR Quality Coach	55,000.00	RFT
Accounting Specialist	40,014.00	RFT
TEIS Evaluator	46,000.00	RFT
TEIS Evaluator	43,000.00	RFT
TEIS Evaluator	43,000.00	RFT
CCRR Infant/Toddler Coach	60,500.00	RFT
Facilities/Maintenance	55,000.00	RFT
Assistant Teacher Early Care and Inclusion	31,200.00	RFT
WAGE$-Education Counselor	55,000.00	RFT
CCRR Small Business Support Specialist	55,000.00	RFT
CCRR CPR	60,500.00	RFT
CCRR Quality Response & Improvement Coordinator	77,000.00	RFT
CCRR Small Business Support Specialist	55,000.00	RFT
Marketing & Communications Specialist	50,400.00	RFT
CCRR Small Business Support Specialist	55,000.00	RFT
Case Manager	43,000.00	RFT
CCRR Small Business Support Specialist	60,500.00	RFT
CCRR Family Engagement Coach	60,500.00	RFT
Receptionist	17,274.40	RPT
SUB Childrens programs	11,700.00	SUB
CCRR Infant/Toddler Coach	55,000.00	RFT
Mobile Device Support Administrator	39,975.00	RFT
Developmental Therapist - EI Home Based	48,750.00	RFT
Director of Information Technologies	60,000.00	RFT
Administrative Assistant	39,900.00	RFT
CCRR Health & Wellbeing Coach	60,500.00	RFT
Deputy Director Family Forward	53,500.00	RFT
Lead Preschool Teacher	36,757.50	RFT
SUB Childrens programs	9,360.00	SUB
Case Manager	43,000.00	RFT
Gallery Attendant & Art Education Specialist	23,400.00	RPT
SPED Paraprofessional	36,757.50	RFT
CCRR Small Business Support Specialist	55,000.00	RFT
Marketing & Communications Specialist	50,400.00	RFT
Human Resources Generalist	50,000.00	RFT

JobTitle	Annual	EmpType
CCRR Infant/Toddler Coach	55,000.00	RFT
Purchasing Specialist	40,014.00	RFT
TEIS Evaluator	43,000.00	RFT
TEIS Evaluator	43,000.00	RFT
Lead Preschool Teacher	34,125.00	RFT
Marketing & Communications Specialist	55,000.00	RFT
CCRR Early Learning & Literacy Specialist	63,800.00	RFT
TEIS Evaluator	8,599.50	SUB
CCRR Family Engagement Coach	55,000.00	RFT
Accounting Specialist	42,607.50	RFT
CCRR Family Engagement Coach	60,500.00	RFT
CCRR Family Child Care Coordinator	70,000.00	RFT
CCRR Marketing & Public Relations Strategist	62,000.00	RFT
Deputy Director of Child Care WAGE$	62,000.00	RFT
CCRR Deputy Director	85,000.00	RFT
CCRR Inclusion Services Specialist	58,000.00	RFT
CCRR Inclusion Services Coach	55,000.00	RFT
CCRR Infant/Toddler Coach	55,000.00	RFT
TEIS Evaluator	43,000.00	RFT
WAGE$-Education Counselor	55,000.00	RFT
SUB Childrens programs	7,800.00	SUB
SPED Paraprofessional	16,380.00	RPT
CCRR Infant/Toddler Coach	55,000.00	RFT
CCRR Inclusion Services Coach	55,000.00	RFT
Lead Preschool Teacher	34,125.00	RFT
SPED Paraprofessional	29,250.00	RFT
Assistant Teacher Early Care and Inclusion	31,200.00	RFT
CCRR Health & Wellbeing Coach	55,000.00	RFT
CCRR Inclusion Services Coach	55,000.00	RFT
CCRR CPR	60,500.00	RFT
CCRR Family Engagement Coach	55,000.00	RFT
Volunteer Coordinator	41,580.00	RFT
TEIS Evaluator	43,000.00	RFT
CCRR Inclusion Services Coach	55,000.00	RFT
Accounting Specialist	40,014.00	RFT
CCRR Health & Wellbeing Coach	55,000.00	RFT
CCRR Small Business Support Specialist	60,500.00	RFT
CCRR Family Engagement Coach	60,500.00	RFT
Marketing & Communications Specialist	55,000.00	RFT
Work Ready Employment & Internship Coordinator	51,000.00	RFT
Lead Infant/Toddler Teacher	34,125.00	RFT
Accountant	50,000.00	RFT
Activity Specialist	39,340.00	RFT
CCRR Infant/Toddler Coach	60,500.00	RFT
CCRR Infant/Toddler Coach	55,000.00	RFT

JobTitle	Annual	EmpType
CCRR DEI Coordinator	62,000.00	RFT
Activity Specialist	23,595.00	RPT
Deputy Impact Officer	80,000.00	RFT
Gallery Attendant & Art Education Specialist	29,250.00	RFT
Deputy Human Resources Officer	80,000.00	RFT
CCRR Inclusion Services Coach	60,500.00	RFT
TEIS Evaluator	43,000.00	RFT
Developmental Therapist - EI Home Based	35,750.00	RPT
CCRR Inclusion Services Specialist	63,000.00	RFT
CCRR Health & Wellbeing Coach	55,000.00	RFT
School Nurse	21,840.00	SUB
Chief Marketing & Development Officer	95,000.00	RFT
School Nurse	60,000.00	RFT
CCRR Infant/Toddler Coach	55,000.00	RFT
SPED Paraprofessional	19,500.00	RPT
Lead Infant/Toddler Teacher	34,125.00	RFT
CCRR Site Coordinator	77,000.00	RFT
Director Children's Program	70,000.00	RFT
CCRR Quality Coach	55,000.00	RFT
CCRR Inclusion Services Coach	55,000.00	RFT
CCRR Family Engagement Coach	55,000.00	RFT
Assistant Coordinator of CE CCRR	62,000.00	RFT
SPED Paraprofessional	29,250.00	RFT
CCRR Health & Wellbeing Coach	60,500.00	RFT
CCRR Quality Coach	55,000.00	RFT
CCRR Quality Coach	55,000.00	RFT
CCRR Inclusion Services Coach	55,000.00	RFT
WAGE$-Education Counselor	55,000.00	RFT
TEIS Evaluator	43,000.00	RFT
Developmental Therapist - EI Home Based	48,750.00	RFT
CCRR Quality Coach	55,000.00	RFT
CCRR Quality Coach	55,000.00	RFT
CCRR Family Engagement Coach	60,500.00	RFT
SPED Paraprofessional	25,350.00	RFT
TEIS Evaluator	43,000.00	RFT
SUB Childrens programs	5,850.00	SUB
Director of Special Events	65,000.00	RFT
CCRR Small Business Support Specialist	55,000.00	RFT
SPED Paraprofessional	29,250.00	RFT
Assistant Teacher Early Care and Inclusion	31,200.00	RFT
SUB Childrens programs	10,920.00	SUB
CCRR Inclusion Services Coach	55,000.00	RFT
CCRR Infant/Toddler Coach	60,500.00	RFT
Children's Program Coordinator/SLP	48,000.00	RFT
TEIS Evaluator	8,599.50	SUB

JobTitle	Annual	EmpType
Assistant Teacher Early Care and Inclusion	31,200.00	RFT
CCRR Health & Wellbeing Coach	60,500.00	RFT
Assistive Technology Specialist	5,850.00	SUB
CCRR Small Business Support Specialist	55,000.00	RFT
Data Specialist	37,050.00	RFT
TEIS Evaluator	8,385.00	SUB
Lead Preschool Teacher	34,125.00	RFT
SPED Paraprofessional	29,250.00	RFT
Lead Infant/Toddler Teacher	34,125.00	RFT
Director of the Assistive Technology Center	80,000.00	RFT
TEIS Evaluator	8,400.02	SUB
Lead Preschool Teacher	34,125.00	RFT
TEIS Evaluator	17,199.00	SUB
Work Ready Employment Case Manager Specialist	47,000.00	RFT
Developmental Therapist - EI Home Based	48,750.00	RFT
Director of Child Care Wage$	77,000.00	RFT
Vision Rehabilitation Specialist	25,350.00	SUB
CCRR Inclusion Services Coach	60,500.00	RFT
CCRR Infant/Toddler Coach	55,000.00	RFT
CCRR Small Business Support Specialist	60,500.00	RFT
Assistant Director	58,000.00	RFT
CCRR Family Engagement Coach	55,000.00	RFT
CCRR Infant/Toddler Coach	60,500.00	RFT
SUB Childrens programs	5,460.00	SUB
SUB Childrens programs	5,460.00	SUB
CCRR Family Child Care Coach	55,000.00	RFT
SPED Paraprofessional	29,250.00	RFT
SUB Childrens programs	5,460.00	SUB
CCRR Small Business Support Specialist	55,000.00	RFT
CCRR Family Engagement Coach	55,000.00	RFT
CCRR Family Engagement Coach	55,000.00	RFT
CCRR Small Business Support Specialist	55,000.00	RFT
TEIS Evaluator	8,385.00	SUB
SPED Paraprofessional	29,250.00	RFT
Deputy Operations Officer	85,000.00	RFT
Executive Assistant	55,000.00	RFT
Accounting Specialist	40,014.00	RFT
CCRR Inclusion Services Coach	55,000.00	RFT
Early Childhood Development Coordinator	50,000.00	RFT
Assistant Teacher Early Care and Inclusion	16,640.00	RPT
Talent Acquisition Specialist	50,000.00	RFT
Assistant Teacher Early Care and Inclusion	31,200.00	RFT
SPED Paraprofessional	29,250.00	RFT
IT Support Specialist	34,983.00	RFT
CCRR Infant/Toddler Coach	55,000.00	RFT

JobTitle	Annual	EmpType
WAGE$-Education Counselor	55,000.00	RFT
Assistant Teacher Early Care and Inclusion	31,200.00	RFT
Deputy Program Officer	85,000.00	RFT
TEIS Evaluator	8,385.00	SUB
IT Support Specialist	34,983.00	RFT
TEIS Evaluator	43,000.00	RFT
CCRR Health & Wellbeing Coach	55,000.00	RFT
Purchasing Specialist	40,014.00	RFT
Assistant Teacher Early Care and Inclusion	31,200.00	RFT
CCRR Marketing & Public Relations Strategist	62,000.00	RFT
SPED Paraprofessional	29,250.00	RFT
SPED Paraprofessional	21,450.00	RPT
WAGE$-Education Counselor	55,000.00	RFT
Marketing & Communications Specialist	55,000.00	RFT
Adult Program Support Specialist	18,200.00	RPT
CCRR Small Business Support Specialist	60,500.00	RFT
Adult Program Support Specialist	18,200.00	RPT
Case Manager	40,000.00	RFT
SUB Childrens programs	5,460.00	SUB
JAWS Instructor	37,050.00	RFT
CCRR Quality Coach	55,000.00	RFT
CCRR Family Child Care Coach	55,000.00	RFT
TEIS Evaluator	43,000.00	RFT
CCRR Family Child Care Coach	60,500.00	RFT
CCRR Inclusion Services Coach	55,000.00	RFT
SPED Paraprofessional	29,250.00	RFT
Maintenance Assistant	39,000.00	RFT
Deputy Chief Financial Officer	85,000.00	RFT
CCRR Inclusion Services Coach	55,000.00	RFT
SUB Childrens programs	7,280.00	SUB
Work Ready Employment Case Manager Specialist	47,000.00	RFT
CCRR Family Child Care Coach	55,000.00	RFT
CCRR Family Child Care Coach	55,000.00	RFT
Work Ready Employment Case Manager Specialist	47,000.00	RFT
CCRR Family Child Care Coach	55,000.00	RFT
CCRR Family Child Care Coach	55,000.00	RFT
CCRR Family Child Care Coach	55,000.00	RFT
CCRR Family Child Care Coach	55,000.00	RFT
TEIS Evaluator	43,000.00	RFT
CCRR Small Business Support Specialist	55,000.00	RFT
Developmental Therapist - EI Home Based	32,500.00	RPT
Lead Preschool Teacher	34,125.00	RFT
Case Manager	48,000.00	RFT
Marketing & Communications Specialist	55,000.00	RFT
Work Ready Retention Specialist	47,000.00	RFT

JobTitle	Annual	EmpType
Work Ready Training & Education Coordinator	53,000.00	RFT
Case Manager	48,000.00	RFT
CCRR Health & Wellbeing Coach	60,500.00	RFT
SPED Paraprofessional	20,020.00	RPT
School Nurse	11,700.00	SUB
CCRR Family Child Care Coach	55,000.00	RFT
CCRR Quality Assurance Coordinator	62,000.00	RFT

AGENCY: Signal Centers, Inc.

AWARDS AND GRANTS FROM GOVERNMENTAL AGENCIES CITY/COUNTY/STATE/FEDERAL

	PROGRAM/PROJECT TITLE	NAME OF SOURCE	FOR HOW LONG?	LAST YEAR	THIS YEAR	NEXT YEAR
1	ChildCare Resource and Referral	TN DHS	21 Yrs	19,000,000	30,000,000	32,105,000
2	ChildCare WAGE$ TN	TN DHS	4 Yrs	7,500,000	9,000,000	9,500,000
3	Early Intervention Evaluations	TN DIDD	5 Yrs	1,200,000	1,200,000	1,500,000
4	Early Intervention Community	TN DIDD	21 Yrs	764,370	764,370	764,370
5	Tech Goes Home TN	TN DHS	3 Yrs	2,300,000	2,300,000	2,300,000
6	Hamilton County School Special Ed Preschool	HC DOE	40 Yrs	814,530	814,830	814,830
7	Family Forward	City of Chatt	9 Yrs	550,000	550,000	550,000
8	SSBG	TN DHS	21 Yrs	108,000	108,000	89,000
9	Work Ready	TN DHS	2 Yrs	2,000,000	2,000,000	0
10						
11						
12						
13						
14						
15						
16						
17						
18						
	Total Fees From Governmental Agencies			34,236,900	46,737,200	47,623,200

ALL FINANCIAL INFORMATION ROUNDED TO NEAREST DOLLAR

IRS Department of the Treasury
Internal Revenue Service
P.O. Box 2508, Room 4010
Cincinnati OH 45201

In reply refer to: 4077550279
May 14, 2009 LTR 4168C 0
62-0587285 000000 00 000
00025880
BODC: TE

SIGNAL CENTERS INC
109 N GERMANTOWN RD
CHATTANOOGA TN 37411-2756

026711

Employer Identification Number: 62-0587285
Person to Contact: Sophia Brown
Toll Free Telephone Number: 1-877-829-5500

Dear Taxpayer:

This is in response to your request of Mar. 18, 2009, regarding your tax-exempt status.

Our records indicate that a determination letter was issued in May 1960, that recognized you as exempt from Federal income tax, and discloses that you are currently exempt under section 501(c)(3) of the Internal Revenue Code.

Our records also indicate you are not a private foundation within the meaning of section 509(a) of the Code because you are described in section(s) 509(a)(1) and 170(b)(1)(A)(vi).

Donors may deduct contributions to you as provided in section 170 of the Code. Bequests, legacies, devises, transfers, or gifts to you or for your use are deductible for Federal estate and gift tax purposes if they meet the applicable provisions of sections 2055, 2106, and 2522 of the Code.

If you have any questions, please call us at the telephone number shown in the heading of this letter.

Sincerely yours,

Cindy Westcott

Cindy Westcott
Manager, EO Determinations

Tre Hargett
Secretary of State

Division of Business Services
Department of State
State of Tennessee

312 Rosa L. Parks AVE, 6th FL
Nashville, TN 37243-1102

ANGELA HESTER
109 N GERMANTOWN RD
CHATTANOOGA, TN 37411

January 26, 2024

Request Type: Certificate of Existence/Authorization
Request #: 0566195

Issuance Date: 01/26/2024
Copies Requested: 1

Document Receipt

Receipt # : 008618750 Filing Fee: $20.00

Payment-Credit Card - State Payment Center - CC #: 3866466077 $20.00

Regarding: SIGNAL CENTERS, INC.
Filing Type: Nonprofit Corporation - Domestic
Formation/Qualification Date: 05/21/1957
Status: Active
Duration Term: Perpetual
Business County: HAMILTON COUNTY

Control # : 86279
Date Formed: 05/21/1957
Formation Locale: TENNESSEE
Inactive Date:

CERTIFICATE OF EXISTENCE

I, Tre Hargett, Secretary of State of the State of Tennessee, do hereby certify that effective as of the issuance date noted above

SIGNAL CENTERS, INC.

* is a Corporation duly incorporated under the law of this State with a date of incorporation and duration as given above;

* has paid all fees, interest, taxes and penalties owed to this State (as reflected in the records of the Secretary of State and the Department of Revenue) which affect the existence/authorization of the business;

* has filed the most recent annual report required with this office;

* has appointed a registered agent and registered office in this State;

* has not filed Articles of Dissolution or Articles of Termination. A decree of judicial dissolution has not been filed.

Tre Hargett
Secretary of State

Processed By: Cert Web User

Verification #: 065352427

SIGNAL CENTERS, INC.
Chattanooga, Tennessee

FINANCIAL STATEMENTS

June 30, 2020

SIGNAL CENTERS, INC.
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June 30, 2020

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SIGNAL CENTERS, INC.
Roster of Officials
June 30, 2020

Name	Title
Bill Lloyd	President
Judy St. Charles	Immediate Past President
Mark Neighbors	Treasurer
Sue Munson	Treasurer-Elect
Nancy Underwood	Secretary
Anne Marie Stone	Secretary-Elect
Donna McConnico	Chief Executive Officer
Angela Hester	Chief Financial Officer

WarrenJackson
CERTIFIED PUBLIC ACCOUNTANTS, PLLC

DOUGLAS E. WARREN
CPA, CFF, CFE, FCPA, CGMA
R. CARTER RUNYAN, CPA
STACY N. EDWARDS, CPA
CAYCE J. ROUNTREE, CPA
ROBERT S. TALLENT, CPA
JUSTIN HICKS, CPA
DAVID P. BALES, CPA, CGMA
DERRICK NELSON, EA

INDEPENDENT AUDITOR'S REPORT

To the Finance Committee and Management of
Signal Centers, Inc.
109 North Germantown Road
Chattanooga, TN 37411

Report on the Financial Statements

We have audited the accompanying financial statements of Signal Centers, Inc. (a nonprofit organization), which comprise the statement of financial position as of June 30, 2020, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Signal Centers, Inc. as of June 30, 2020, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying *Schedule of Expenditures of Federal Awards*, as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, the *Schedule of Expenditures of Federal Awards and State Financial Assistance* and the *Schedule of Changes in Long-term Debt by Individual Issue* is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated December 21, 2020, on our consideration of Signal Centers, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Signal Centers, Inc.'s internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Signal Centers, Inc.'s internal control over financial reporting and compliance.

Warren Jackson CPAs PLLC

WarrenJackson CPAs PLLC
Sweetwater, Tennessee

December 21, 2020

FINANCIAL STATEMENTS

SIGNAL CENTERS, INC.
STATEMENT OF FINANCIAL POSITION
June 30, 2020

ASSETS

Current assets:	
Cash	$ 1,190,922
Grants and other receivables	2,433,300
Prepaid expenses	192,372
Total current assets	3,816,594
Non-current assets:	
Other investments	1,200
Endowment and investments	476,980
Property and equipment, net	3,004,633
Total non-current assets	3,482,813
Total Assets	$ 7,299,407

LIABILITIES AND NET ASSETS

Current liabilities:	
Accounts payable	$ 875,756
Accrued payroll and taxes	471,624
Other accrued expenses	18,710
Compensated absences	286,464
Notes payable, current portion	50,292
Total current liabilities	1,702,846
Non-current liabilities:	
Notes payable, long-term portion	1,970,736
Total liabilities	3,673,582
Net assets:	
Without donor restrictions	3,015,594
With donor restrictions	610,231
Total net assets	3,625,825
Total liabilities and net assets	$ 7,299,407

(The accompanying notes are an integral part of these statements)

SIGNAL CENTERS, INC.
STATEMENT OF ACTIVITIES
For the Year Ended June 30, 2020

	Without Donor Restrictions	With Donor Restrictions	Total
Operating activities:			
Revenue and other support:			
Grant revenue	$ 15,052,673	$ -	$ 15,052,673
Program revenue	472,356	-	472,356
United Way	247,253	-	247,253
Other income	165,760	16,270	182,030
Net assets released from restrictions	1,124	(1,124)	-
Total revenue and support	15,939,166	15,146	15,954,312
Expenses:			
Program:			
Family & community services	744,116	-	744,116
Children's services	12,563,746	-	12,563,746
Assistive technology services	482,577	-	482,577
Adult services	298,963	-	298,963
Support:			-
Management and general	2,189,720	-	2,189,720
Fundraising	51,721	-	51,721
Total expenses	16,330,843	-	16,330,843
Net increase (decrease) in net assets from operating activities	(391,677)	15,146	(376,531)
Non-operating activities:			
Contributions	554,324	189,499	743,823
Interest expense	(64,180)	-	(64,180)
Net increase (decrease) in net assets from non-operating activities	490,144	189,499	679,643
Net increase (decrease) in net assets	98,467	204,645	303,112
Net assets (deficit), beginning of year	2,917,127	405,586	3,322,713
Net assets (deficit), end of year	$ 3,015,594	$ 610,231	$ 3,625,825

(The accompanying notes are an integral part of these statements)

SIGNAL CENTERS, INC.

STATEMENT OF FUNCTIONAL EXPENSES

For the Year Ended June 30, 2020

	Program Services					Support Services			
	Family & Community Services	Children's Services	Assistive Technology Services	Adult Services	Total Program	Management and General	Fundraising	Total Support Services	Total
Salaries and wages	$ 461,819	$ 5,725,090	$ 290,126	$ 138,280	$ 6,615,315	$ 960,486	$ 40,592	$ 1,001,078	$ 7,616,393
Employee benefits	83,389	871,367	41,899	26,265	1,022,920	133,012	2,718	135,730	1,158,650
Payroll taxes	36,935	463,325	23,342	10,894	534,496	80,099	3,292	83,391	617,887
Professional services	67,481	212,435	25,131	403	305,450	142,799	2,295	145,094	450,544
Supplies	13,886	675,620	34,343	39,547	763,396	96,989	2,057	99,046	862,442
Communications	21,220	138,412	13,318	8,377	181,327	50,166	-	50,166	231,493
Occupancy	36,571	37,555	30,883	399	105,408	351,526	58	351,584	456,992
Printing and subscriptions	2,048	64,515	3,040	2,563	72,166	29,287	114	29,401	101,567
Travel and conferences	9,091	633,273	17,990	2,495	662,849	51,299	40	51,339	714,188
Grants and awards	6,842	3,645,062	550	65,098	3,717,552	1,045	-	1,045	3,718,597
Marketing	1,135	5,211	579	31	6,956	8,825	-	8,825	15,781
Other operating expenses	818	57,381	1,376	4,611	64,186	111,977	555	112,532	176,718
Depreciation	2,881	34,500	-	-	37,381	172,210	-	172,210	209,591
	$ 744,116	$ 12,563,746	$ 482,577	$ 298,963	$ 14,089,402	$ 2,189,720	$ 51,721	$ 2,241,441	$ 16,330,843

(The accompanying notes are an integral part of these statements)

SIGNAL CENTERS, INC.
STATEMENT OF CASH FLOWS
For the Year Ended June 30, 2020

CASH FLOWS FROM OPERATING ACTIVITIES:	
Increase (decrease) in net assets	$ 303,112
Adjustments to reconcile increase in net assets to net cash provided by operating activities:	
Depreciation	209,591
Net (increase) decrease in operating assets:	
Grants and other receivables	670,422
Prepaid expenses	(154,950)
Net increase (decrease) in operating liabilities:	
Accounts payable	626,428
Accrued payroll and taxes	106,812
Other accrued expenses	(924,439)
Compensated absences	85,913
Net cash provided (used) by operating activities	922,889
CASH FLOWS FROM INVESTING ACTIVITIES:	
Property and equipment purchases	(318,928)
Purchase of investments	(71,394)
Net cash provided (used) by investing activities	(390,322)
CASH FLOWS FROM FINANCING ACTIVITIES:	
Payments on long-term debt	(926,287)
Proceeds from issue of long-term debt	1,657,155
Release of refundable advance	(145,943)
Net cash provided (used) by financing activities:	584,925
NET INCREASE (DECREASE) IN CASH	1,117,492
CASH AND CASH EQUIVALENTS:	
Beginning of year	73,430
End of year	$ 1,190,922
SUPPLEMENTAL CASH FLOW DISCLOSURE:	
a) Cash paid for interest	$ 64,180
b) Unrestricted cash	$ 1,190,922
c) Cash - held in investments	$ 88,740

(The accompanying notes are an integral part of these statements)

NOTES TO THE FINANCIAL STATEMENTS

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization - Signal Centers, Inc. (the "Organization") is a nonprofit corporation whose mission is to provide community-based programs of education and support for the children, adults, and families with physical, educational, and socio-economic challenges to promote their independence and achievement of full potential. The Organization is exempt from federal income taxes under the provisions of Section 501(C)(3) of the Internal Revenue Code. Open years for audit include years ending June 30, 2018, 2019 and 2020.

The Organization's ability to continue operations at its current level is dependent on the success at renegotiating its current, as well as new, contracts and the availability of funding by the governments for the type of programs offered by the Organization.

Basis of presentation - The financial statements of Signal Centers, Inc. have been prepared on the accrual basis of accounting and, accordingly, reflect all significant receivables, payables and other liabilities. In accordance with the Financial Accounting Standards Board (FASB) Accounting Standard Codification (ASC) 958, the Organization is reporting information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions. Net assets with donor restrictions are the part of net assets that is subject to donor-imposed restrictions (donors include other types of contributors, including makers of certain grants). Net assets without donor restrictions are the part of net assets that is not subject to donor-imposed restrictions (donors include other types of contributors, including makers of certain grants).

Support that is restricted by the donor is reported as an increase in net assets without donor restrictions if the restriction expires in the reporting period in which the support is received. All other donor-restricted support is reported as an increase in net assets with donor restrictions. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the Statement of Activities as net assets released from restrictions.

Donated services, supplies, and property and equipment - Donated property and equipment and services, which meet the criteria for recognition, are reflected as contributions at their estimated fair values at the date of donation. Donated property and equipment are recorded as without donor restriction support in the absence of donor restrictions as to how long the asset must be used.

Donated volunteer services requiring specific expertise are recognized as contributions in the period in which the services are provided. In addition, individuals volunteer their time and perform a variety of tasks that assist the Organization with its charitable intent. These services are not considered to meet the criteria for recognition and, therefore, are not recorded in the financial statements.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Fair value of financial instruments - Current accounting guidelines establish a framework for measuring fair value under generally accepted accounting principles. Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal and most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. The guidance requires that valuation techniques maximize the use of observable inputs and minimize the use of unobservable inputs. The guidance also establishes a fair value hierarchy, which prioritizes the valuation inputs into three broad levels.

The Organization classifies its investments into Level 1, which refers to securities traded in an active market; Level 2, which refers to securities not traded on an active market but for which observable market inputs are readily available or Level 1 securities where there is a contractual restriction; and Level 3, which refers to securities not traded in an active market and for which no significant observable market inputs are available. The Organization's investments are classified as follows, based on fair values:

> *Level 1* - Money market accounts and endowment investments are valued using a market approach (Level 1 input) during the year ended June 30, 2020. There were no assets or liabilities valued at Level 2 or Level 3. See NOTE 5.

Cash equivalents - For purposes of the cash flow statement, the Organization considers all unrestricted, highly liquid debt instruments purchased with an original maturity of three months or less to be cash equivalents.

Property, equipment and depreciation - The Organization follows procedures that capitalize long-lived assets with an original cost of $5,000 or more. Donated property is recorded as a contribution at its estimated fair value at the date of donation. Depreciation is provided using the straight-line method over the estimated useful lives of the assets.

Accounts receivable - Accounts receivable are stated at the amount management expects to collect from outstanding balances. The direct write-off method is used for bad debts which does not produce a material difference from the allowance method. Balances that are still outstanding after management has used reasonable collection efforts are written off through a charge to bad debt expense. Accounts receivable related to program receipts at June 30, 2020, were $139,272.

Investments - The Organization follows ASC 958-320. Under ASC 958-320, investments in marketable securities with readily determinable fair values and all investments in debt securities are valued at their fair values in the statement of financial position. Unrealized gains and losses are included in the change in net assets in the accompanying statement of activities.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Estimates - Management uses estimates and assumptions in preparing these financial statements in accordance with generally accepted accounting principles. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported support, revenues and expenses. Actual results could vary from the estimates that were used.

Promises to give - Contributions are recognized when the donor makes a promise to give that is, in substance, unconditional. Conditional promises to give are recognized when the conditions on which they depend are substantially met.

Operating results - Deficiency from operations ($376,531) as shown in the Statement of Activities, presents the results of Signal Centers' operations for the year from its earned revenues. It is computed without the contributions and other income received. Thus, the deficiency shows the dependency of the organization on contributions less the cost of fundraising.

Cash - gifts restricted for long-term investment - The Organization follows ASC 958-210. Under ASC 958-210 cash and contributions receivable restricted by donors to investment in land, buildings, and equipment are not included with the line items cash and cash equivalents or contributions receivable. Rather, those items are reported as assets restricted to investment in land, buildings, and equipment and are sequenced closer to land, buildings, and equipment.

NOTE 2 - PROPERTY AND EQUIPMENT

A summary of property and equipment is as follows at June 30, 2020:

Land and buildings	$ 2,026,349
Equipment	314,608
Software	56,706
Vehicles	115,532
Building improvements	2,776,660
Construction in progress	11,900
	5,301,755
Less: accumulated depreciation	(2,297,122)
Property and equipment, net	$ 3,004,633

Depreciation expense charged to operations for the year ended June 30, 2020, was $209,591.

Property and equipment acquired by with grant funds are considered to be owned by the Organization. However, funding sources may maintain an equitable interest in the property purchased with grant funds as well as the right to determine the use of any proceeds from the sale of these assets.

NOTE 3 - FEDERAL AND STATE AGENCIES

Grant contracts are typically awarded for one-year terms which usually coincide with the Organization's fiscal year. Additionally, contract amounts may be amended during the award period to increase or decrease award amounts. Revenues from grants are recognized when qualifying expenditures are made unless otherwise provided by the applicable grant agreements. Revenues from fees for services contracts are recognized when qualifying services are provided. Federal and State grant revenues and the related receivables are as follows:

Program Title	Grant/Contract Number	Earned Revenue	Receivable Due
Child Care Resource and Referral	34549-51220	9,484,913	1,651,478
WAGE$	34549-61420	1,392,780	312,103
Early Intervention Program for Infants and Toddlers with Disabilities	33195-00318	1,200,000	246,284
Early Intervention Program for Infants and Toddlers with Disabilities	33195-00317	264,344	29,468
Adult Day Care (SSBG)	Z 19-49306	90,350	1,893
Assistive Tech. - TAAP - State Leadership	34570-39419	12,569	13,316
Assistive Tech. - TAAP - State Level	34570-39219	48,432	-
Assistive Technology - AAC	33136-00818	104,000	11,691
Vocational Rehabilitation Grants to States	34570-40319	192,324	27,795
Total Federal and State Grants		$ 12,789,712	$ 2,294,028

NOTE 4 - ENDOWMENT

The Organization's endowment consists of individual funds established for a variety of purposes and includes both donor-restricted endowment funds and funds designated by the Board of Directors to function as endowments. As required by generally accepted accounting principles (GAAP), net assets associated with endowment funds, including funds designated by the Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law - The Board of Directors of the Organization has interpreted applicable state laws as requiring the preservation of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Organization classifies as net assets with donor restrictions (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

NOTE 4 - ENDOWMENT (continued)

Interpretation of Relevant Law (continued) - The donor-restricted endowment fund remains net assets with donor restrictions until those amounts are appropriated for expenditure by the Organization in a manner consistent with the standard of prudence prescribed by applicable state laws.In accordance with applicable state laws, the Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

a) The duration and preservation of the fund
b) The expected total return from income and the appreciation of investments
c) The purpose of the Organization and the donor-restricted endowment fund
d) Other resources of the Organization
e) General economic conditions
f) The investment policies of the Organization
g) The possible effect of inflation and deflation

The composition of the endowment net assets is as follows:

Donor-restricted endowment funds	$ 270,170

Change in the endowment net assets for the year ended June 30, 2020 is as follows:

	With Donor Restrictions
Endowment net assets, July 1, 2019	$ 209,735
Investment income/expenses	7,257
Contributions	53,178
Endowment net assets, June 30, 2020	$ 270,170

Underwater endowment funds - From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or the applicable state law requires the Organization to retain as a fund of perpetual duration. Deficiencies of this nature exist in one donor-restricted endowment fund, which had an original gift value of $5,291, a current fair value of $3,250, and a deficiency of $2,041 as of June 30, 2020. These deficiencies resulted from unfavorable market fluctuations that occurred shortly after the investment of new contributions for donor-restricted endowment funds and continued appropriation for certain programs deemed prudent by the Board of Directors.

NOTE 4 - ENDOWMENT (continued)

Strategies employed for achieving investment objectives - To satisfy its long-term objectives, the Organization relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Organization targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Spending policy, as related to investment objectives - The Organization has a policy of appropriating for distribution annually from its endowment funds up to 7% of the previous year's weighted average corpus balance at the discretion of the Board of Directors, based on each year's institutional objectives. In establishing this policy, the Organization considered the long-term expected return on its endowment. Accordingly, over the long term, the Organization expects the current spending policy to allow its endowment to grow. This is consistent with the Organization's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return.

NOTE 5 - INVESTMENTS - FAIR VALUE

Investments, stated at fair value as of June 30, 2020, are as follows:

Fund / Security type	Endowment	FOSC Scholarship
Investments:		
Common stock, equities	$ 139,261	$ 139,118
Bond fund, fixed	3,250	3,250
Preferred stock, fixed	18,477	10,188
Corporate bonds, fixed	39,461	35,235
Cash and equivalents	69,721	19,019
Total	$ 270,170	$ 206,810

NOTE 6 - PENSION PLAN

Signal Centers, Inc. has a defined contribution plan that covers all full-time employees for employee contributions and those who have completed one year of service for employer matching contributions and an additional fixed contribution. Each employee can contribute immediately upon full-time employment status. After one year, contributions are matched 100% up to a maximum of 3% annual compensation and the plan sponsor contributes a minimum of 3% to 6% of annual compensation for profit sharing contributions. Participants are 100% vested to receive any employer contribution and match after completion of three years of service. Pension plan expense totaled $339,735 for the year ended June 30, 2020.

NOTE 7 - ALLOCATION OF EXPENSES

The financial statements report certain categories of expense that are attributable to one or more program or supporting functions of Signal Centers, Inc. Those expenses include depreciation, Chief Executive Officer, Chief Financial Officer, Human Resources department, grant accounting and reporting, and other support functions. Depreciation is allocated based on square footage, the other support functions are based on time, effort and costs and the following allocations:

Chief Executive Officer – The broad responsibilities of the Chief Executive Officer include administrative and programmatic oversight. The Chief Executive Officer spends a portion of time directly overseeing the federal and state grant programs. Additionally, a portion of time is spent with current and potential donors on fundraising cultivation activities. A portion of the Chief Executive Officer's compensation and benefits and other expenses would be allocated to the federal and state grant programs and to the fundraising function representing the portion of time spent on those activities because they reflect direct conduct or direct supervision. The remainder of the Chief Executive Officer's time is spent indirectly supervising the other areas of Signal Centers. Inc., including the administrative areas, those activities would not constitute direct conduct or direct supervision, and the ratable portion of the compensation and benefit amounts would remain in management and general

Chief Financial Officer – The Chief Financial Officer has primary responsibility for (a) accounting and reporting, (b) short-term budgeting and long-term financial planning, (c) cash management, and (e) federal and state grant programs. A portion of the Chief Financial Officer's compensation and benefits and other expenses would be allocated to management and general activities for the accounting and reporting, the short-term budgeting and long-term financial planning, and cash management functions because they benefit the overall organization. A portion also would be allocated to federal and state grant programs based on time, effort and costs.

Human Resources department – The Human Resources department at Signal Centers, Inc. generally is involved in the benefits administration for all personnel of Signal Centers, Inc. The Human Resources department's related costs would not be allocated to any specific program. Rather, shoes cost would remain a component of management and general activities because benefits administration is a supporting activity for the entire entity. However, in accordance with various federal and state grant agreements allowance of indirect cost inclusive of the Human Resources department may be allocated to federal and state grant programs.

Grant accounting and reporting – Signal Centers. Inc. receives federal and state grants and employs accountants that are responsible for grant accounting and reporting. In some cases, under the terms of the agreement, a fiscal report is required to be filed that details expenses incurred and charged against the grant.

NOTE 7 - ALLOCATION OF EXPENSES (continued)

Grant accounting and reporting (continued) – The fiscal report is not part of the direct conduct or direct supervision of the grant but rather is an accounting function. Therefore, the grant accountants' compensation and benefits would not be allocated to the programmatic area. However, in accordance with various federal and state grant agreements allowance of indirect cost inclusive of the human resources department may be allocated to federal and state grant programs.

NOTE 8 - LIQUIDITY AND AVAILABILITY OF RESOURCES

The following represents the Organziation's financial assets at June 30, 2020:

Financial assets at year end:		
Cash and cash equivalents	$	1,190,922
Grants and other receivables		2,433,300
Other investments		1,200
Investments		476,980
Total financial investments		4,102,402
Less amounts not available to be used within one year:		
Net assets with donor restrictions		610,232
Less: Net assets with purpose restrictions available to be met in less than one year		(340,062)
		270,170
Financial assets available to meet general expenditures over the next twelve months	$	3,832,232

Signal Centers, Inc. has a goal to maintain financial assets, which consists of cash and receivables, on hand to meet 60 days of normal operating expenses, which are on an average approximately $3,360,000. Signal Centers, Inc. has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due. Signal Centers, Inc. also has committed lines of credit in the amount of $3,000,000, which it could draw upon in the event of an unanticipated liquidity need.

NOTE 9 - COMPENSATED ABSENCES

Employees earn vacation, which may accumulate to a maximum of 30 days, at the rate of one to two days for each month of service. However, employees funded by grants must take all accrued vacation days by June 30 of each year. One day of non-vested sick leave is earned each month, subject to a maximum of 120 days accumulation. Compensated absences accrual at June 30, 2020 was $286,464.

NOTE 10 - NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions consist of contributions restricted by the donor for specific purposes or for future use. Such contributions are reported as net assets with donor restrictions and are reclassified to net assets without donor restrictions when the restrictions have been satisfied. At June 30, 2020 net assets with donor restrictions are available to be used for the following purposes – Ophthalmic Foundation Grants of $133,251, FOSC Scholarship Fund $206,810 and the Endowment of $270,170.

NOTE 11 - DEBT

The Organization has a line of credit with First Tennessee Bank with a maximum limit of $3,000,000 with interest at 4%. The loan is secured by real property. As of June 30, 2020, there was no outstanding balance on this line.

On January 4, 2016, the Organization also entered into a promissory note with a maturity of October 4, 2026, in the amount of $525,000 and an interest rate of 4.09%. Interest is paid monthly. Principal payments began monthly starting, November 6, 2016, utilizing an amortization schedule over 10 years. At June 30, 2020, the balance outstanding was $363,873.

On April 18, 2020, the Organization received a loan through First Horizon bank from the Small Business Administration in response to the CARES Act (PPP loan), to cover payroll and related costs during the pandemic. The loan is anticipated to be forgiven in the next fiscal year, as provided by in the Act. At June 30, 2020, the PPP loan outstanding was $1,657,155.

Maturites of long-term debt in each of the subsequent fives years to June 30, 2020 and thereafter, are as follows:

June 30,		
2021	$	50,292
2022		869,437
2023		894,677
2024		56,826
2025		59,214
Thereafter		90,582
Total debt		2,021,028
Less: Current year portion		(50,292)
Long-term debt	$	1,970,736

NOTE 12 - OPERATING LEASES

WAGE$ Center - The Organization entered into a lease agreement with Regency Square to house the operations of the WAGE$ program in August 2019, with monthly rental payments beginning November 1, 2019, increasing incrementally on an annual basis. The lease term expires on October 31, 2024, with an option to renew for one additional sixty-month term. The Organization is responsible for utilities, maintenance and other operating costs.

Equipment - The Organization is obligated under various other leases for office equipment, which expire at various dates through April 2024.

Future minimum lease payments required under the aforementioned operating leases are as follows:

June 30,		
2021	$	42,888
2022		4,020
2023		4,020
2024		2,840
Total	$	53,768

NOTE 13 - ADVERTISING COSTS

Advertising costs are expensed as incurred. For the year ended June 30, 2020 advertising costs were $14,522.

NOTE 14 - CONCENTRATION OF CREDIT RISK

The Organization's financial instruments that are exposed to concentrations of credit risk consist primarily of its cash and cash equivalents. At times during the year, cash of the Organization deposited in financial institutions exceeds the FDIC limit of $250,000. The management of the Organization deposits cash funds in high quality institutions to mitigate the risk due to uninsured exposure. At June 30, 2020, the Organization had cash balances in excess of the FDIC insurance limits of $940,922.

NOTE 15 - RISKS AND UNCERTAINTIES

In April 2020, the Organization received a Personal Paycheck Protection (PPP) Loan from the Small Business Administration, as part of the ratified CARES Act (NOTE 11). As provided for in the Act, entities may apply for and receive forgiveness of said loan. Signal Centers, Inc. anticipates its PPP loan to be forgivien. As such, any entity which receives forgiveness may be subject to an audit of its finanical records for a period of six (6) years after the issuance of the loan. Fiscal years to be open for

audit include years ending June 30, 2020 through June 30, 2025.

NOTE 16 - SUBSEQUENT EVENTS

In preparing these financial statements, the Organization has evaluated events and transactions for potential recognition or disclosure through December 21, 2020, the date the financial statements were available to be issued.

SUPPLEMENTARY INFORMATION

SIGNAL CENTERS, INC.

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE

For the Year Ended June 30, 2020

Federal Grantor / Pass-through Grantor / Program Title	Federal CFDA Number	Federal CFDA Number	Pass-through Identifying Number	Federal Expenditures
Federal Awards:				
U.S. Department of Health and Human Services:				
Tennessee Department of Human Services:				
Child Care and Development Fund Block Grant:				
Child Care Resource and Referral Services	93.575	34549-51220	$ 2,776,090	$ 9,484,913
WAGE$	93.575	34549-61420	-	1,392,780
Total Child Care and Development Block Grant			2,776,090	10,877,693
Adult Day Care (SSBG)	93.677	Z 20-49306	-	86,900
Total U.S. Department of Health and Human Services			2,776,090	10,964,593
U.S. Department of Education:				
Tennessee Department of Education:				
Early Intervention Program for Infants and Toddlers with disabilities	84.181A	33195-00318	-	480,000
Early Intervention Program for Infants and Toddlers with disabilities	84.181A	33195-00117	-	110,851
Total Tennessee Department of Education			-	590,851
Tennessee Department of Human Services:				
Assistive Technology Program:				
Assistive Technology - TTAP - State Leadership	84.224	34570-39419	-	12,569
Assistive Technology TTAP-State level	84.224	34570-39219	-	48,432
Assistive Technology (AAC)	84.224	33136-00818	-	104,000
Total Assistive Technology Program			-	165,001
Vocational Rehabilitation Grants to States	84.126	34570-40319	-	151,359
Total Tennessee Department of Human Services			-	316,360
Total U.S. Department of Education			-	907,211
Total Expenditures of Federal Awards			$ 2,776,090	$ 11,871,804
State Financial Assistance:				
Tennessee Department of Education:				
Early Intervention Program for Infants and Toddlers With Disabilities	N/A	33195-00318	$ -	$ 720,000
Early Intervention Program for Infants and Toddlers With Disabilities	N/A	33195-00117	-	153,493
Total Tennessee Department of Education			-	873,493
Tennessee Department of Human Services:				
Adult Day Care (SSBG)	N/A	Z 20-49306	-	3,450
Voctional Rehabiliations Grants to States	N/A	34570-40319	-	40,965
Total Tennessee Department of Human Services			-	44,415
Total State Financial Assistance			$ -	$ 917,908
Total Expenditures of Federal Awards and State Financial Assistance			$ 2,776,090	$ 12,789,712

(See accompanying Independent Auditor's Report and Notes to the Financial Statements)

SIGNAL CENTERS, INC.

SCHEDULE OF CHANGES IN LONG-TERM DEBT BY INDIVIDUAL ISSUE

For the Year Ended June 30, 2020

Description	Original Amount of Issue	Interest Rate	Date of Issue	Last Maturity Date	Outstanding 7/01/19	Issued During Period	Paid and/or Matured During Period	Outstanding 6/30/2020
Line of credit - First TN	n/a	4.00%	n/a	n/a	$ 878,350	$ 10,497,562	$ (11,375,912)	$ -
Enrichment Center note	525,000	4.09%	1/4/16	10/6/22	411,810	-	(47,937)	363,873
SBA - PPP Loan	1,657,155	1.00%	4/18/20	4/8/22	-	1,657,155	-	1,657,155
Total long-term debt	$ 2,182,155				$ 1,290,160	$ 12,154,717	$ (11,423,849)	$ 2,021,028

(See accompanying Independent Auditor's Report and Notes to the Financial Statements)

SINGLE AUDIT SECTION

SIGNAL CENTERS, INC.

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

For the Year Ended June 30, 2020

Federal Grantor / Pass-through Grantor / Program Title	Federal CFDA Number	Federal CFDA Number	Pass-through Identifying Number	Federal Expenditures
Federal Awards:				
U.S. Department of Health and Human Services:				
Tennessee Department of Human Services:				
Child Care and Development Fund Block Grant:				
Child Care Resource and Referral Services	93.575	34549-51220	$ 2,776,090	$ 9,484,913
WAGE$	93.575	34549-61420	-	1,392,780
Total Child Care and Development Block Grant			2,776,090	10,877,693
Adult Day Care (SSBG)	93.677	Z 20-49306	-	86,900
Total U.S. Department of Health and Human Services			2,776,090	10,964,593
U.S. Department of Education:				
Tennessee Department of Education:				
Early Intervention Program for Infants and Toddlers with disabilities	84.181A	33195-00318	-	480,000
Early Intervention Program for Infants and Toddlers with disabilities	84.181A	33195-00117	-	110,851
Total Tennessee Department of Education			-	590,851
Tennessee Department of Human Services:				
Assistive Technology Program:				
Assistive Technology - TTAP - State Leadership	84.224	34570-39419	-	12,569
Assistive Technology TTAP-State level	84.224	34570-39219	-	48,432
Assistive Technology (AAC)	84.224	33136-00818	-	104,000
Total Assistive Technology Program			-	165,001
Vocational Rehabilitation Grants to States	84.126	34570-40319	-	151,359
Total Tennessee Department of Human Services			-	316,360
Total U.S. Department of Education			-	907,211
Total Expenditures of Federal Awards			$ 2,776,090	$ 11,871,804

(See accompanying Independent Auditor's Report and Notes to the Financial Statements)

SIGNAL CENTERS, INC.
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
For the Year Ended June 30, 2020

Notes to the Schedule of Expenditures of Federal Awards:

NOTE 1 - BASIS OF PRESENTATION

The accompanying Schedule of Expenditures of Federal Awards (the "Schedule") includes the federal grant activity of Signal Centers, Inc. under programs of the federal government for the year ended June 30, 2020. The information in this Schedule is presented in accordance with the requirements of Title 2 US Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents a selected portion of the operations of Signal Centers, Inc., it is not intended to and does not present the financial position, change in net position, or cash flows of Signal Centers, Inc.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in OMB Circular A-133, wherein certain types of expenditures are not allowable or are limited as to reimbursement. The Organization has not elected to use the 10-percent de minimus indirect cost rate.

(See accompanying Independent Auditor's Report and Notes to the Financial Statements)

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INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

To the Finance Committee and Management of
Signal Centers, Inc.
109 North Germantown Road
Chattanooga, TN 37411

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Signal Centers, Inc. (a nonprofit organization), which comprise the statement of financial position as of June 30, 2020, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated December 21, 2020.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered Signal Centers, Inc.'s internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Signal Centers, Inc.'s internal control. Accordingly, we do not express an opinion on the effectiveness of Signal Centers, Inc.'s internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Signal Centers, Inc.'s financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Warren Jackson CPAs PLLC

WarrenJackson CPAs PLLC
Sweetwater, Tennessee

December 21, 2020

WarrenJackson
CERTIFIED PUBLIC ACCOUNTANTS, PLLC

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DERRICK NELSON, EA

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

To the Finance Committee and Management of
Signal Centers, Inc.
109 North Germantown Road
Chattanooga, TN 37411

Report on Compliance for Each Major Federal Program

We have audited Signal Centers, Inc.'s compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of Signal Centers, Inc.'s major federal programs for the year ended June 30, 2020. Signal Centers, Inc.'s major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of Signal Centers, Inc.'s major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Signal Centers, Inc.'s compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of Signal Centers, Inc.'s compliance.

Opinion on Each Major Federal Program

In our opinion, Signal Centers, Inc. complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2020.

Report on Internal Control over Compliance

Management of Signal Centers, Inc. is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Signal Centers, Inc.'s internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Signal Centers, Inc.'s internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Warren Jackson CPAs PLLC

WarrenJackson CPAs PLLC
Sweetwater, Tennessee

December 21, 2020

SIGNAL CENTERS, INC.
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
For the Year Ended June 30, 2020

A. SUMMARY OF AUDITOR'S RESULTS

Financial Statements:

1. The auditor's report expresses an unmodified opinion on the financial statements of Signal Centers, Inc.

2. No significant deficiencies relating to the audit of the financial statements are reported in the report on internal control over financial reporting and on compliance and other matters based on an audit of financial statements performed in accordance with *Government Auditing Standards* . No material weaknesses were reported.

3. No instances of noncompliance material to the financial statements of Signal Centers, Inc., which would be required to be reported in accordance with *Government Auditing Standards* , were disclosed during the audit.

Federal Awards:

4. No significant deficiencies relating to the audit of major federal award programs were reported in the auditor's report on compliance with requirements that could have a direct and material effect on each major program and on internal control over compliance in accordance with Uniform Guidance. No material weaknesses in internal control were disclosed during the audit of the major federal award programs.

5. The auditor's report on compliance with requirements that could have a direct and material effect on each major program and on internal control over compliance in accordance with Uniform Guidance for Signal Centers, Inc. expresses an unmodified opinion.

6. There are no audit findings that are required to be reported in accordance with Uniform Guidance.

7. The programs tested as major programs were:

   Child Care and Development Block Grant - CFDA #93.575

8. The threshold for distinguishing Types A and B programs was $750,000.

9. The auditee was not determined to be a low-risk auditee.

(See accompanying Independent Auditor's Report and Notes to the Financial Statements)

SIGNAL CENTERS, INC.
SCHEDULE OF PRIOR AUDIT FINDINGS
For the Year Ended June 30, 2020

A. FINDINGS - FINANCIAL STATEMENT AUDIT:

None - There were no prior year audit findings.

B. FINDINGS AND QUESTIONED COSTS - MAJOR FEDERAL AWARD PROGRAMS AUDIT:

None - There wre no prior year audit findings.

(See accompanying Independent Auditor's Report and Notes to the Financial Statements)

SIGNAL CENTERS, INC.
Chattanooga, Tennessee

FINANCIAL STATEMENTS

June 30, 2021

SIGNAL CENTERS, INC.
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SIGNAL CENTERS, INC.
Roster of Officials
June 30, 2021

Name	Title
Bill Lloyd	President
Mark Neighbors	President Elect
Sue Munson	Treasurer
Rob Malone	Treasurer-Elect
Anne Marie Stone	Secretary
Rosemarie Hill	Secretary-Elect
Donna McConnico	Chief Executive Officer
Angela Hester	Chief Financial Officer

WarrenJackson
CERTIFIED PUBLIC ACCOUNTANTS, PLLC

DOUGLAS E. WARREN
CPA, CFF, CFE, FCPA, CGMA
R. CARTER RUNYAN, CPA
STACY N. EDWARDS, CPA
CAYCE J. ROUNTREE, CPA
ROBERT S. TALLENT, CPA
JUSTIN HICKS, CPA
DENISE S. DAVIS, CPA
DERRICK NELSON, EA

INDEPENDENT AUDITOR'S REPORT

To the Finance Committee and Management of
Signal Centers, Inc.
109 North Germantown Road
Chattanooga, Tennessee 37411

Report on the Financial Statements

We have audited the accompanying financial statements of Signal Centers, Inc. (a nonprofit organization), which comprise the statement of financial position as of June 30, 2021, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

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Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Signal Centers, Inc. as of June 30, 2021, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards, as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, the *Schedule of Expeditures of Federal Awards and State Financial* Assistance and the *Schedule of Changes in Long-term Debt by Individual Issue* are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated November 23, 2021, on our consideration of Signal Centers, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Signal Centers, Inc.'s internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Signal Centers, Inc.'s internal control over financial reporting and compliance.

WarrenJackson CPAs, PLLC
Sweetwater, Tennessee

November 23, 2021

FINANCIAL STATEMENTS

SIGNAL CENTERS, INC.
STATEMENT OF FINANCIAL POSITION
June 30, 2021

ASSETS

Current assets:	
Cash	$ 999,104
Grants and other receivables	2,974,988
Prepaid expenses	55,649
Total current assets	4,029,741
Non-current assets:	
Other investments	1,200
Endowment	728,360
Property and equipment, net	2,856,259
Total non-current assets	3,585,819
Total Assets	$ 7,615,560

LIABILITIES AND NET ASSETS

Current liabilities:	
Accounts payable	$ 609,218
Accrued payroll and taxes	603,614
Other accrued expenses	66,046
Compensated absences	307,033
Notes payable, current portion	869,437
Total current liabilities	2,455,348
Non-current liabilities:	
Notes payable, long-term portion	1,101,442
Total liabilities	3,556,790
Net assets:	
Without donor restrictions	2,989,406
With donor restrictions	1,069,364
Total net assets	4,058,770
Total liabilities and net assets	$ 7,615,560

(The accompanying notes are an integral part of these statements)

SIGNAL CENTERS, INC.
STATEMENT OF ACTIVITIES
For the Year Ended June 30, 2021

	Without Donor Restrictions	With Donor Restrictions	Total
Operating activities:			
Revenue and other support:			
Grant revenue	$ 18,508,850	$ -	$ 18,508,850
Program revenue	397,164	-	397,164
United Way	195,991	31,997	227,988
Other income	215,203	146,586	361,789
Net assets released from restrictions	75,748	(75,748)	-
Total revenue and support	19,392,956	102,835	19,495,791
Expenses:			
Program:			
Disability Services	775,373	-	775,373
Early childhood education	15,189,546	-	15,189,546
Self sufficiency services	870,155	-	870,155
Support:			
Management and general	2,595,062	-	2,595,062
Fundraising	54,210	-	54,210
Total expenses	19,484,346	-	19,484,346
Net increase (decrease) in net assets from operating activities	(91,390)	102,835	11,445
Non-operating activities:			
Contributions	241,125	225,492	466,617
Interest expense	(21,341)	-	(21,341)
Net increase (decrease) in net assets from non-operating activities	219,784	225,492	445,276
Net increase (decrease) in net assets	128,394	328,327	456,721
Net assets (deficit), beginning of year	2,861,012	741,037	3,602,049
Net assets (deficit), end of year	$ 2,989,406	$ 1,069,364	$ 4,058,770

(The accompanying notes are an integral part of these statements)

SIGNAL CENTERS, INC.

STATEMENT OF FUNCTIONAL EXPENSES

For the Year Ended June 30, 2021

	Program Services				Support Services			
	Disability Services	Early Childhood Education	Self Sufficiency Services	Total Program	Management and General	Fundraising	Total Support Services	Total
Salaries and wages	$ 421,706	$ 6,559,251	$ 460,715	$ 7,441,672	$ 1,139,180	$ 43,688	$ 1,182,868	$ 8,624,540
Employee benefits	69,720	951,254	70,141	1,091,115	112,451	6,024	118,475	1,209,590
Payroll taxes	34,469	531,862	37,254	603,585	96,837	3,583	100,420	704,005
Professional services	35,511	320,181	88,725	444,417	151,109	-	151,109	595,526
Supplies	71,128	1,019,754	167,171	1,258,053	237,724	808	238,532	1,496,585
Communications	23,286	161,557	20,936	205,779	43,683	-	43,683	249,462
Occupancy	31,075	34,600	1,483	67,158	387,448	57	387,505	454,663
Printing and subscriptions	5,784	185,825	2,295	193,904	54,232	-	54,232	248,136
Travel and conferences	19,261	182,259	9,455	210,975	24,776	21	24,797	235,772
Grants and awards	51,008	5,215,557	3,885	5,270,450	39,510	-	39,510	5,309,960
Marketing	-	4,643	2,753	7,396	14,475	-	14,475	21,871
Other operating expenses	12,425	18,111	2,461	32,997	64,241	29	64,270	97,267
Depreciation	-	4,692	2,881	7,573	229,396	-	229,396	236,969
	$ 775,373	$ 15,189,546	$ 870,155	$ 16,835,074	$ 2,595,062	$ 54,210	$ 2,649,272	$ 19,484,346

(The accompanying notes are an integral part of these statements)

SIGNAL CENTERS, INC.
STATEMENT OF CASH FLOWS
For the Year Ended June 30, 2021

CASH FLOWS FROM OPERATING ACTIVITIES:	
Increase (decrease) in net assets:	$ 456,721
Adjustments to reconcile increase in net assets to net cash provided by operating activities:	
Depreciation	236,969
Net (increase) decrease in operating assets:	
Grants and other receivables	(541,688)
Prepaid expenses	136,724
Net increase (decrease) in operating liabilities:	
Accounts payable	(266,423)
Accrued payroll and taxes	131,990
Other accrued expenses	47,336
Compensated absences	20,569
Net cash provided (used) by operating activities	222,198
CASH FLOWS FROM INVESTING ACTIVITIES:	
Property and equipment purchases	(112,487)
Purchase of investments	(251,380)
Net cash provided (used) by investing activities	(363,867)
CASH FLOWS FROM FINANCING ACTIVITIES:	
Payments on long-term debt	(50,149)
NET INCREASE (DECREASE) IN CASH	(191,818)
CASH AND CASH EQUIVALENTS:	
Beginning of year	1,190,922
End of year	$ 999,104
SUPPLEMENTAL CASH FLOW DISCLOSURE:	
a) Cash paid for interest	$ 21,341
b) Unrestricted cash	$ 999,104
c) Cash - held in investments	$ 98,764

(The accompanying notes are an integral part of these statements)

NOTES TO THE FINANCIAL STATEMENTS

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization - Signal Centers, Inc. (the "Organization") is a nonprofit corporation whose mission is to provide community-based programs of education and support for the children, adults, and families with physical, educational, and socio-economic challenges to promote their independence and achievement of full potential. The Organization is exempt from federal income taxes under the provisions of Section 501(C)(3) of the Internal Revenue Code. Open years for audit include years ending June 30, 2019, 2020 and 2021.

The Organization's ability to continue operations at its current level is dependent on the success at renegotiating its current, as well as new, contracts and the availability of funding by the governments for the type of programs offered by the Organization.

Basis of presentation - The financial statements of Signal Centers, Inc. have been prepared on the accrual basis of accounting and, accordingly, reflect all significant receivables, payables and other liabilities. In accordance with the Financial Accounting Standards Board (FASB) Accounting Standard Codification (ASC) 958, the Organization is reporting information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions.

Contributions - The Organization accounts for its contributions using ASU 2018-08, "Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made". In accordance with the ASU, contributions received are recorded as net assets without donor restrictions or net assets with donor restrictions support depending on the existence and/or nature of any donor restrictions. Net assets without donor restrictions consist of resources available for the various programs and administration of the Organization which have not been restricted by a donor or other outside party (donors include other types of contributors, including makers of certain grants). Net assets with donor restrictions are those assets that are designated by the donor for a specific purpose (donors include other types of contributors, including makers of certain grants). In certain instances where donor-restricted support and the related donor-imposed conditions and restrictions are met in the same reporting, such contributions are classified as net assets without donor restrictions.

Donated services, supplies, and property and equipment - Donated property and equipment and services, which meet the criteria for recognition, are reflected as contributions at their estimated fair values at the date of donation. Donated property and equipment are recorded as without donor restriction support in the absence of donor restrictions as to how long the asset must be used.

Donated volunteer services requiring specific expertise are recognized as contributions in the period in which the services are provided. In addition, individuals volunteer their time and perform a variety of tasks that assist the Organization with its charitable intent. These services are not considered to meet the criteria for recognition and, therefore, are not recorded in the financial statements.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Revenue Recognition from Contracts - On July 1, 2020, Signal Centers, Inc. adopted Accounting Standards Update ("ASU") No. 2014-09, Revenue from Contracts with Customers (Topic 606) using the modified retrospective approach. Under this method, the guidance is applied only to the most current period presented into the financial statements. ASU No. 2014-09 outlines a single comprehensive revenue recognition model for revenue arising from contracts with customers and superseded most of the previous revenue recognition guidance, including industry-specific guidance. Under ASU No. 2014-09, the Organization follows the five-step model provided in the guidance in order to recognize revenue in the following manner: 1) Identify the contract; 2) Identify the performance obligations of the contract; 3) Determine the transaction price of the contract; 4) Allocate the transaction price to the performance obligation; and, 5) Recognize revenue. Under this method, an entity recognizes revenue for the transfer of promised goods or services to customers in an amount that reflects the consideration for which the entity expects to be entitled in exchange for those goods or services. The Organization's revenue recognition policies remained substantially unchanged as a result of the adoption of ASU No. 2014-09, and there were no significant changes in processes or systems.

Fair value of financial instruments - Current accounting guidelines establish a framework for measuring fair value under generally accepted accounting principles. Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal and most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. The guidance requires that valuation techniques maximize the use of observable inputs and minimize the use of unobservable inputs. The guidance also establishes a fair value hierarchy, which prioritizes the valuation inputs into three broad levels.

The Organization classifies its investments into Level 1, which refers to securities traded in an active market; Level 2, which refers to securities not traded on an active market but for which observable market inputs are readily available or Level 1 securities where there is a contractual restriction; and Level 3, which refers to securities not traded in an active market and for which no significant observable market inputs are available. The Organization’s investments are classified as follows, based on fair values:

> *Level 1* - Money market accounts and endowment investments are valued using a market approach (Level 1 input) or using observable inputs (Level 2) during the year ended June 30, 2021. There were no assets or liabilities valued at Level 3. See NOTE 5.

Cash equivalents - For purposes of the cash flow statement, the Organization considers all unrestricted, highly liquid debt instruments purchased with an original maturity of three months or less to be cash equivalents.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Promises to give - Contributions are recognized when the donor makes a promise to give that is, in substance, unconditional. Conditional promises to give are recognized when the conditions on which they depend are substantially met.

Property, equipment and depreciation - The Organization follows procedures that capitalize long-lived assets with an original cost of $5,000 or more. Donated property is recorded as a contribution at its estimated fair value at the date of donation. Depreciation is provided using the straight-line method over the estimated useful lives of the assets.

Accounts receivable - Accounts receivable are stated at the amount management expects to collect from outstanding balances. The direct write-off method is used for bad debts which does not produce a material difference from the allowance method. Balances that are still outstanding after management has used reasonable collection efforts are written off through a charge to bad debt expense. Accounts receivable related to program receipts at June 30, 2021, were $62,320.

Investments - The Organization follows ASC 958-320. Under ASC 958-320, investments in marketable securities with readily determinable fair values and all investments in debt securities are valued at their fair values in the statement of financial position. Unrealized gains and losses are included in the change in net assets in the accompanying statement of activities.

Estimates - Management uses estimates and assumptions in preparing these financial statements in accordance with generally accepted accounting principles. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported support, revenues and expenses. Actual results could vary from the estimates that were used.

Promises to give - Contributions are recognized when the donor makes a promise to give that is, in substance, unconditional. Conditional promises to give are recognized when the conditions on which they depend are substantially met.

Operating results - Income from operations of $11,446, as shown in the Statement of Activities, presents the results of Signal Centers' operations for the year from its earned revenues. It is computed without the contributions and other income received. Thus, the increase in income after including Other Income shows the dependency of the organization on contributions less the cost of fundraising.

Cash - gifts restricted for long-term investment - The Organization follows ASC 958-210. Under ASC 958-210 cash and contributions receivable restricted by donors to investment in land, buildings, and equipment are not included with the line items cash and cash equivalents or contributions receivable. Rather, those items are reported as assets restricted to investment in land, buildings, and equipment and are sequenced closer to land, buildings, and equipment.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

New Accounting Pronouncements - In February 2016, the FASB issued ASU NO. 2016-02, Leases. The new standard requires recognition of lease assets and lease liabilities for leases previously classified as operating leases. The guidance is effective for the fiscal year beginning July 1, 2022. While Signal Center's technical analysis is ongoing, they do not expect the new standard to have a material impact to the Organization's financial statements.

Date of Managements Review - Management has evaluated events and transactions for potential recognition or disclosure through November 23, 2021, the date the financial statements were available to be issued. See NOTE 16 for subsequent event disclosure.

NOTE 2 - PROPERTY AND EQUIPMENT

A summary of property and equipment is as follows at June 30, 2021:

Land and buildings	$ 2,026,349
Equipment	319,803
Software	56,706
Vehicles	115,532
Building improvements	2,820,114
Construction in progress	51,847
	5,390,351
Less: accumulated depreciation	(2,534,092)
Property and equipment, net	$ 2,856,259

Depreciation expense charged to operations for the year ended June 30, 2021, was $236,969.

Property and equipment acquired by with grant funds are considered to be owned by the Organization. However, funding sources may maintain an equitable interest in the property purchased with grant funds as well as the right to determine the use of any proceeds from the sale of these assets.

NOTE 3 - FEDERAL AND STATE AGENCIES

Grant contracts are typically awarded for one-year terms which usually coincide with the Organization’s fiscal year. Additionally, contract amounts may be amended during the award period to increase or decrease award amounts. Revenues from grants are recognized when qualifying expenditures are made unless otherwise provided by the applicable grant agreements. Revenues from fees for services contracts are recognized when qualifying services are provided. Federal and State grant revenues and the related receivables are as follows:

NOTE 3 - FEDERAL AND STATE AGENCIES (continued)

Program Title	Grant/Contract Number	Earned Revenue	Receivable Due
Child Care Resource and Referral	34549-51220	10,993,191	1,554,220
WAGE$	34549-61420	3,094,364	469,885
Coronavirus Relief Fund - TN Cares	Signal Centers	571,084	-
Early Intervention Program for Infants and Toddlers with Disabilities	33195-00318	1,192,846	449,375
Early Intervention Program for Infants and Toddlers with Disabilities	33195-00317	268,829	167,497
Adult Day Care (SSBG)	Z 19-49306	86,933	15,974
Assistive Tech. - TAAP - State Leadership	34570-39419	17,088	-
Assistive Tech. - TAAP - State Level	34570-39219	39,533	1,617
Assistive Technology - AAC	33136-00818	103,345	41,915
Vocational Rehabilitation Grants to States	34570-40319	203,321	29,377
Total Federal and State Grants		$ 16,570,534	$ 2,729,860

NOTE 4 - ENDOWMENT

The Organization's endowment consists of individual funds established for a variety of purposes and includes both donor-restricted endowment funds and funds designated by the Board of Directors to function as endowments. As required by generally accepted accounting principles (GAAP), net assets associated with endowment funds, including funds designated by the Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law - The Board of Directors of the Organization has interpreted applicable state laws as requiring the preservation of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Organization classifies as net assets with donor restrictions (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

The donor-restricted endowment fund remains net assets with donor restrictions until those amounts are appropriated for expenditure by the Organization in a manner consistent with the standard of prudence prescribed by applicable state laws. In accordance with applicable state laws, the Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

NOTE 4 - ENDOWMENT (continued)

a) The duration and preservation of the fund
b) The expected total return from income and the appreciation of investments
c) The purpose of the Organization and the donor-restricted endowment fund
d) Other resources of the Organization
e) General economic conditions
f) The investment policies of the Organization
g) The possible effect of inflation and deflation

The composition of the endowment net assets is as follows:

Donor-restricted endowment funds	$ 728,360

Change in the endowment net assets for the year ended June 30, 2021 is as follows:

	With Donor Restrictions
Endowment net assets, July 1, 2020	$ 476,980
Investment income/expenses	146,586
Contributions	104,794
Endowment net assets, June 30, 2021	$ 728,360

Underwater endowment funds - From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or the applicable state law requires the Organization to retain as a fund of perpetual duration. No such deficencies exist in the endowment funds at June 30, 2021.

Strategies employed for achieving investment objectives - To satisfy its long-term objectives, the Organization relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Organization targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

NOTE 4 - ENDOWMENT (continued)

Spending policy, as related to investment objectives - The Organization has a policy of appropriating for distribution annually from its endowment funds up to 7% of the previous year's weighted average corpus balance at the discretion of the Board of Directors, based on each year's institutional objectives. In establishing this policy, the Organization considered the long-term expected return on its endowment. Accordingly, over the long term, the Organization expects the current spending policy to allow its endowment to grow. This is consistent with the Organization's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return.

NOTE 5 - INVESTMENTS - FAIR VALUE

Investments, stated at fair value as of June 30, 2021, are as follows:

Fund / Security type	FOSC Scholarship	Endowment
Level 1:		
Common stock, equities	$ 243,214	$ 309,058
Preferred stock, fixed	4,917	11,801
Cash and equivalents	8,891	89,872
Level 2:		
Corporate bonds, fixed	24,813	35,794
Total	$ 281,835	$ 446,525

NOTE 6 - PENSION PLAN

Signal Centers, Inc. has a defined contribution plan that covers all full-time employees for employee contributions and those who have completed one year of service for employer matching contributions and an additional fixed contribution. Each employee can contribute immediately upon full-time employment status. After one year, contributions are matched 100% up to a maximum of 3% annual compensation and the plan sponsor contributes a minimum of 3% to 6% of annual compensation for profit sharing contributions. Participants are 100% vested to receive any employer contribution and match after completion of three years of service. Pension plan expense totaled $391,580 for the year ended June 30, 2021.

NOTE 7 - ALLOCATION OF EXPENSES

The financial statements report certain categories of expense that are attributable to one or more program or supporting functions of Signal Centers, Inc. Those expenses include depreciation, Chief Executive Officer, Chief Financial Officer, Human Resources department, grant accounting and reporting, and other support functions. Depreciation is allocated based on square footage, the other support functions are based on time, effort and costs and the following allocations:

Chief Executive Officer – The broad responsibilities of the Chief Executive Officer include administrative and programmatic oversight. The Chief Executive Officer spends a portion of time directly overseeing the federal and state grant programs. Additionally, a portion of time is spent with current and potential donors on fundraising cultivation activities. A portion of the Chief Executive Officer's compensation and benefits and other expenses would be allocated to the federal and state grant programs and to the fundraising function representing the portion of time spent on those activities because they reflect direct conduct or direct supervision. The remainder of the Chief Executive Officer's time is spent indirectly supervising the other areas of Signal Centers. Inc., including the administrative areas, those activities would not constitute direct conduct or direct supervision, and the ratable portion of the compensation and benefit amounts would remain in management and general activities.

Chief Financial Officer – The Chief Financial Officer has primary responsibility for (a) accounting and reporting, (b) short-term budgeting and long-term financial planning, (c) cash management, and (e) federal and state grant programs. A portion of the Chief Financial Officer's compensation and benefits and other expenses would be allocated to management and general activities for the accounting and reporting, the short-term budgeting and long-term financial planning, and cash management functions because they benefit the overall organization. A portion also would be allocated to federal and state grant programs based on time, effort and costs.

Human Resources department – The Human Resources department at Signal Centers, Inc. generally is involved in the benefits administration for all personnel of Signal Centers, Inc. The Human Resources department's related costs would not be allocated to any specific program. Rather, those costs would remain a component of management and general activities because benefits administration is a supporting activity for the entire entity. However, in accordance with various federal and state grant agreements allowance of indirect cost inclusive of the Human Resources department may be allocated to federal and state grant programs.

Grant accounting and reporting – Signal Centers. Inc. receives federal and state grants and employs accountants that are responsible for grant accounting and reporting. In some cases, under the terms of the agreement, a fiscal report is required to be filed that details expenses incurred and charged against the grant.

NOTE 7 - ALLOCATION OF EXPENSES (continued)

Grant accounting and reporting (continued) – The fiscal report is not part of the direct conduct or direct supervision of the grant but rather is an accounting function. Therefore, the grant accountants' compensation and benefits would not be allocated to the programmatic area. However, in accordance with various federal and state grant agreements allowance of indirect cost inclusive of the human resources department may be allocated to federal and state grant programs.

NOTE 8 - LIQUIDITY AND AVAILABILITY OF RESOURCES

The following represents the Organziation's financial assets at June 30, 2021:

Financial assets at year end:		
Cash and cash equivalents	$	999,104
Grants and other receivables		2,974,988
Other investments		1,200
Investments		728,360
Total financial investments		4,703,652
Less amounts not available to be used within one year:		
Net assets with donor restrictions		1,069,364
Less: Net assets with purpose restrictions available to be met in less than one year		(622,839)
		446,525
Financial assets available to meet general expenditures over the next twelve months	$	4,257,127

Signal Centers, Inc. has a goal to maintain financial assets, which consists of cash and receivables, on hand to meet 60 days of normal operating expenses, which are on an average approximately $3,360,000. Signal Centers, Inc. has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due. Signal Centers, Inc. also has committed lines of credit in the amount of $3,000,000, which it could draw upon in the event of an unanticipated liquidity need.

NOTE 9 - COMPENSATED ABSENCES

Employees earn vacation, which may accumulate to a maximum of 30 days, at the rate of one to two days for each month of service. However, employees funded by grants must take all accrued vacation days by June 30 of each year. One day of non-vested sick leave is earned each month, subject to a maximum of 120 days accumulation. Compensated absences accrual at June 30, 2021 was $307,033.

NOTE 10 - NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions consist of contributions restricted by the donor for specific purposes or for future use. Such contributions are reported as net assets with donor restrictions and are reclassified to net assets without donor restrictions when the restrictions have been satisfied. At June 30, 2021 net assets with donor restrictions are available to be used for the following purposes:

Restricted Purpose:	
Endowment Fund	$ 446,525
Endowed Scholarship Fund	281,835
Chattanooga Opthamological Foundation	57,503
Friends of Special Children Entrance Project	151,347
Family Forward (formerly Baby University)	72,610
Dolly Parton Imagination Library	58,544
H*Art Gallery	1,000
	$ 1,069,364

NOTE 11 - DEBT

The Organization has a line of credit with First Tennessee Bank with a maximum limit of $3,000,000 with interest at 4%. The loan is secured by real property. As of June 30, 2021, there was no outstanding balance on this line.

On January 4, 2016, the Organization also entered into a promissory note, secured by a building, with a maturity of October 4, 2026, in the amount of $525,000 and an interest rate of 4.09%. Interest is paid monthly. Principal payments began monthly starting, November 6, 2016, utilizing an amortization schedule over 10 years. At June 30, 2021, the balance outstanding was $363,873.

On April 18, 2020, the Organization received a loan through First Horizon bank from the Small Business Administration in response to the CARES Act (PPP loan), to cover payroll and related costs during the pandemic. The loan is anticipated to be forgiven in the next fiscal year, as provided by in the Act. At June 30, 2021, the PPP loan outstanding was $1,657,155.

NOTE 11 - DEBT (continued)

Maturites of long-term debt in each of the subsequent fives years to June 30, 2021 and thereafter, are as follows:

June 30,		
2022	$	869,437
2023		894,677
2024		56,826
2025		59,214
2026		61,682
Thereafter		29,043
Total debt		1,970,879
Less: Current year portion		(869,437)
Long-term debt	$	1,101,442

NOTE 12 - OPERATING LEASES

WAGE$ Center - The Organization entered into a lease agreement with Regency Square to house the operations of the WAGE$ program in August 2019, with monthly rental payments beginning November 1, 2019, increasing incrementally on an annual basis. The lease term expires on October 31, 2024, with an option to renew for one additional sixty-month term. The Organization is responsible for utilities, maintenance and other operating costs. WAGE$ entered into a second lease agreement with Regency Square to rent additional space in March 2021, with monthly rental payments beginning September 1, 2021, increasing incrementally on an annual basis. The lease term expires on August 31, 2026, with an option to renew for one additional sixty-month term.

CCR&R Centers - The Organization entered into a lease agreement with High Tech One, LLC to house the operations of the Columbia, Tennessee CCR&R program in February 2020, with monthly rental payments of $900 beginning March 1, 2020. The lease term expires on April 30, 2023. The Organization is responsible for utilities, maintenance and other operating costs. The CCR&R Program entered into an additional lease with Olympic Investment Group for the Cookeville operations in January 2020, with payments of $700 for 12 months and $750 for an additional 12 months, ending February 1, 2022.

Equipment - The Organization is obligated under various other leases for office equipment, which expire at various dates through April 2024.

NOTE 12 - OPERATING LEASES (continued)

Future minimum lease payments required under the aforementioned operating leases are as follows:

June 30,		
2022	$	68,655
2023		79,838
2024		73,158
2025		59,783
2026		20,633
Thereafter		-
Total	$	302,067

NOTE 13 - ADVERTISING COSTS

Advertising costs are expensed as incurred. For the year ended June 30, 2021 advertising costs were $21,871.

NOTE 14 - CONCENTRATION OF CREDIT RISK

The Organization's financial instruments that are exposed to concentrations of credit risk consist primarily of its cash and cash equivalents. At times during the year, cash of the Organization deposited in financial institutions exceeds the FDIC limit of $250,000. The management of the Organization deposits cash funds in high quality institutions to mitigate the risk due to uninsured exposure. At June 30, 2021, the Organization had cash balances in excess of the FDIC insurance limits of $749,104.

NOTE 15 - RISKS AND UNCERTAINTIES

In April 2020, the Organization received a Personal Paycheck Protection (PPP) Loan from the Small Business Administration, as part of the ratified CARES Act (NOTE 11). As provided for in the Act, entities may apply for and receive forgiveness of said loan. Signal Centers, Inc. anticipates its PPP loan to be forgivien. As such, any entity which receives forgiveness may be subject to an audit of its finanical records for a period of six (6) years after the issuance of the loan. Fiscal years to be open for audit include years ending June 30, 2020 through June 30, 2025.

NOTE 16 - SUBSEQUENT EVENTS

In August 2021, the Organization received notice from the Small Business Administration of forgiveness of the Personal Paycheck Protection (PPP) Loan, resulting in reclassification of the loan from liabilities to revenue.

SUPPLEMENTARY INFORMATION

SIGNAL CENTERS, INC.

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE

For the Year Ended June 30, 2021

Federal Grantor / Pass-through Grantor / Program Title	Federal CFDA Number	Pass-through Identifying Number	Passed through to Subrecipients	Federal Expenditures
Federal Awards:				
U.S. Department of Health and Human Services:				
Tennessee Department of Human Services:				
Child Care and Development Fund Block Grant:				
Child Care Resource and Referral Services	93.575	34549-51220	$ 3,286,564	$ 10,993,191
WAGE$	93.575	34549-61420	-	3,094,364
Total Child Care and Development Block Grant			3,286,564	14,087,555
Community Services Block Grant:				
Adult Day Care (SSBG)	93.569	Z 20-49306	-	52,541
Total U.S. Department of Health and Human Services			3,286,564	14,140,096
U.S. Department of Education:				
Tennessee Department of Education:				
Special Education Cluster (IDEA):				
Early Intervention Program for Infants and Toddlers with disabilities	84.181A	33195-00318	-	477,139
Early Intervention Program for Infants and Toddlers with disabilities	84.181A	33195-00117	-	72,584
Assistive Technology (AAC)	84.027A	33136-00818	-	103,345
Total Tennessee Department of Education			-	653,068
Tennessee Department of Human Services:				
Assistive Technology Program:				
Assistive Technology - TTAP - State Leadership	84.224	34570-39419	-	17,088
Assistive Technology - TTAP - State level	84.224	34570-39219	-	39,533
Total Assistive Technology Program			-	56,621
Vocational Rehabilitation Grants to States	84.126	34570-40319	-	160,013
Total Tennessee Department of Human Services			-	216,634
Total U.S. Department of Education			-	869,702
U.S. Department of the Treasury:				
Tennessee Department of Human Services:				
Coronavirus Relief Fund - COVID	21.019	Signal Centers	-	571,084
Total U.S. Department of Health and Human Services			-	571,084
Total Expenditures of Federal Awards			$ 3,286,564	$ 15,580,882

(See accompanying Independent Auditor's Report and Notes to the Financial Statements)

SIGNAL CENTERS, INC.

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE

For the Year Ended June 30, 2021

State Financial Assistance:

Tennessee Department of Human Services:				
Voctional Rehabiliations Grants to States	N/A	34570-40319	-	41,940
Total Tennessee Department of Human Services			-	41,940
Tennessee Department of Education:				
Early Intervention Program for Infants and Toddlers With Disabilities	N/A	33195-00318	$ -	$ 720,000
Early Intervention Program for Infants and Toddlers With Disabilities	N/A	33195-00117	-	196,545
Total Tennessee Department of Education			-	916,545
Total State Financial Assistance			$ -	$ 958,485
Total Expenditures of Federal Awards and State Financial Assistance			$ 3,286,564	$ 16,539,367

(See accompanying Independent Auditor's Report and Notes to the Financial Statements)

SIGNAL CENTERS, INC.

SCHEDULE OF CHANGES IN LONG-TERM DEBT BY INDIVIDUAL ISSUE

For the Year Ended June 30, 2021

Description	Original Amount of Issue	Interest Rate	Date of Issue	Last Maturity Date	Outstanding 7/01/20	Issued During Period	Paid and/or Matured During Period	Outstanding 6/30/2021
Line of credit - First TN	n/a	4.00%	n/a	n/a	$ -	$ -	$ -	$ -
Enrichment Center note	525,000	4.09%	1/4/16	10/6/22	363,873	-	(50,149)	313,724
SBA - PPP Loan	1,657,155	1.00%	4/18/20	4/8/22	1,657,155	-	-	1,657,155
Total long-term debt	$ 2,182,155				$ 2,021,028	$ -	$ (50,149)	$ 1,970,879

(See accompanying Independent Auditor's Report and Notes to the Financial Statements)

SINGLE AUDIT SECTION

SIGNAL CENTERS, INC.

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

For the Year Ended June 30, 2021

Federal Grantor / Pass-through Grantor / Program Title	Federal CFDA Number	Pass-through Identifying Number	Passed through to Subrecipients	Federal Expenditures
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Total Expenditures of Federal Awards			$ 3,286,564	$ 15,580,882

(See accompanying Independent Auditor's Report and Notes to the Financial Statements)

SIGNAL CENTERS, INC.
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
For the Year Ended June 30, 2021

Notes to the Schedule of Expenditures of Federal Awards:

NOTE 1 - BASIS OF PRESENTATION

The accompanying Schedule of Expenditures of Federal Awards (the "Schedule") includes the federal grant activity of Signal Centers, Inc. under programs of the federal government for the year ended June 30, 2021. The information in this Schedule is presented in accordance with the requirements of Title 2 US Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents a selected portion of the operations of Signal Centers, Inc., it is not intended to and does not present the financial position, change in net position, or cash flows of Signal Centers, Inc.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in OMB Circular A-133, wherein certain types of expenditures are not allowable or are limited as to reimbursement. The Organization has not elected to use the 10-percent de minimus indirect cost rate.

(See accompanying Independent Auditor's Report and Notes to the Financial Statements)

WarrenJackson
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INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

To the Finance Committee and Management of
Signal Centers, Inc.
109 North Germantown Road
Chattanooga, Tennessee 37411

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Signal Centers, Inc. (a nonprofit organization), which comprise the statement of financial position as of June 30, 2021, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated November 23, 2021.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered Signal Centers, Inc.'s internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Signal Centers, Inc.'s internal control. Accordingly, we do not express an opinion on the effectiveness of the Signal Centers, Inc.'s internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements, on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

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Compliance and Other Matters

As part of obtaining reasonable assurance about whether Signal Centers, Inc.'s financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Warren Jackson CPAs PLLC

WarrenJackson CPAs, PLLC
Sweetwater, Tennessee

November 23, 2021

WarrenJackson
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INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

To the Finance Committee and Management of
Signal Centers, Inc.
109 North Germantown Road
Chattanooga, Tennessee 37411

Report on Compliance for Each Major Federal Program

We have audited Signal Centers, Inc. compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of Signal Centers, Inc.'s major federal programs for the year ended June 30, 2021. Signal Centers, Inc.'s major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of Signal Centers, Inc.'s major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Signal Centers, Inc.'s compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of Signal Centers, Inc.'s compliance.

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Opinion on Each Major Federal Program

In our opinion, Signal Centers, Inc. complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2021.

Report on Internal Control over Compliance

Management of Signal Centers, Inc. is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Signal Centers, Inc.'s internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Signal Centers, Inc.'s internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Warren Jackson CPAs PLLC

WarrenJackson CPAs, PLLC
Sweetwater, Tennessee

November 23, 2021

SIGNAL CENTERS, INC.
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
For the Year Ended June 30, 2021

A. SUMMARY OF AUDITOR'S RESULTS

Financial Statements:

1. The auditor's report expresses an unmodified opinion on the financial statements of Signal Centers, Inc.

2. No significant deficiencies relating to the audit of the financial statements are reported in the report on internal control over financial reporting and on compliance and other matters based on an audit of financial statements performed in accordance with *Government Auditing Standards* . No material weaknesses were reported.

3. No instances of noncompliance material to the financial statements of Signal Centers, Inc., which would be required to be reported in accordance with *Government Auditing Standards* , were disclosed during the audit.

Federal Awards:

4. No significant deficiencies relating to the audit of major federal award programs were reported in the auditor's report on compliance with requirements that could have a direct and material effect on each major program and on internal control over compliance in accordance with Uniform Guidance. No material weaknesses in internal control were disclosed during the audit of the major federal award programs.

5. The auditor's report on compliance with requirements that could have a direct and material effect on each major program and on internal control over compliance in accordance with Uniform Guidance for Signal Centers, Inc. expresses an unmodified opinion.

6. There are no audit findings that are required to be reported in accordance with Uniform Guidance.

7. The programs tested as major programs were:

   Child Care and Development Block Grant - Assistance Listing #93.575
   Coronavirus Relief Fund - Assistance Listing #21.019

8. The threshold for distinguishing Types A and B programs was $750,000.

9. The auditee was not determined to be a low-risk auditee.

(See accompanying Independent Auditor's Report and Notes to the Financial Statements)

SIGNAL CENTERS, INC.
SCHEDULE OF PRIOR AUDIT FINDINGS
For the Year Ended June 30, 2021

A. FINDINGS - FINANCIAL STATEMENT AUDIT:

None - There were no prior year audit findings.

B. FINDINGS AND QUESTIONED COSTS - MAJOR FEDERAL AWARD PROGRAMS AUDIT:

None - There wre no prior year audit findings.

(See accompanying Independent Auditor's Report and Notes to the Financial Statements)

SIGNAL CENTERS, INC.
Chattanooga, Tennessee

FINANCIAL STATEMENTS

June 30, 2022

SIGNAL CENTERS, INC.
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June 30, 2022

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SIGNAL CENTERS, INC.
Roster of Officials
June 30, 2022

Name	Title
Mark Neighbors	President
Rosemarie Hill	President Elect
Laura Pierce	Treasurer
David Babb	Treasurer-Elect
David Fairchild	Secretary
Sushie Pentiah	Secretary-Elect
Donna McConnico	Chief Executive Officer
Angela Hester	Chief Financial Officer

WarrenJackson
CERTIFIED PUBLIC ACCOUNTANTS, PLLC

DOUGLAS E. WARREN
CPA, CFF, CFE, FCPA, CGMA
R. CARTER RUNYAN, CPA
STACY N. EDWARDS, CPA
CAYCE J. ROUNTREE, CPA
ROBERT S. TALLENT, CPA
JUSTIN HICKS, CPA
DENISE S. DAVIS, CPA
DERRICK NELSON, EA

INDEPENDENT AUDITOR'S REPORT

To the Finance Committee and Management of
Signal Centers, Inc.
109 North Germantown Road
Chattanooga, Tennessee 37411

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of Signal Centers, Inc. (a nonprofit organization), which comprise the statement of financial position as of June 30, 2022, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements present fairly, in all material respects, the financial position of Signal Centers, Inc. as of June 30, 2022, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Signal Centers, Inc. and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Signal Centers,

Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Signal Centers, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Signal Centers, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards, as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, is presented for purposes of additional analysis and is not a required part of the financial statements; the *Schedule of Expenditures of Federal Awards and State Financial* Assistance and the *Schedule of Changes in Long-term Debt by Individual Issue* are presented for purposes of additional analysis and are not a required part of the financial statements.

Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated, in all material respects, in relation to the financial statements as a whole.

Other Matters

The *Roster of Officials* on page 3 is presented for purposes of additional analysis and is not a required part of the basic financial statements. The Roster of Officials has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated December 22, 2022 on our consideration of Signal Centers, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Signal Centers, Inc.'s internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Signal Centers, Inc.'s internal control over financial reporting and compliance.

Warren Jackson CPAs PLLC

WarrenJackson CPAs, PLLC
Sweetwater, Tennessee

December 22, 2022

FINANCIAL STATEMENTS

SIGNAL CENTERS, INC.
STATEMENT OF FINANCIAL POSITION
June 30, 2022

ASSETS

Current assets:	
Cash	$ 95,338
Grants and other receivables	6,181,435
Prepaid expenses	17,559
Total current assets	6,294,332
Non-current assets:	
Other investments	1,200
Endowment	656,420
Property and equipment, net	3,118,908
Total non-current assets	3,776,528
Total Assets	$ 10,070,860

LIABILITIES AND NET ASSETS

Current liabilities:	
Accounts payable	$ 1,462,736
Accrued payroll and taxes	721,822
Other accrued expenses	88,803
Compensated absences	331,699
Notes payable, current portion	1,425,628
Total current liabilities	4,030,688
Non-current liabilities:	
Notes payable, long-term portion	207,075
Total liabilities	4,237,763
Net assets:	
Without donor restrictions	4,170,165
With donor restrictions	1,662,932
Total net assets	5,833,097
Total liabilities and net assets	$ 10,070,860

(The accompanying notes are an integral part of these statements)

SIGNAL CENTERS, INC.
STATEMENT OF ACTIVITIES
For the Year Ended June 30, 2022

	Without Donor Restrictions	With Donor Restrictions	Total
Operating activities:			
Revenue and other support:			
Grant revenue	$ 25,363,367	$ -	$ 25,363,367
Program revenue	843,258	-	843,258
United Way	160,434	-	160,434
Other income	43,616	-	43,616
Net assets released from restrictions	41,379	(41,379)	-
Total revenue and other support	26,452,054	(41,379)	26,410,675
Expenses:			
Program Services:			
Disability services	788,395	-	788,395
Early childhood education	20,406,249	-	20,406,249
Self sufficiency services	1,165,258	-	1,165,258
Support Services:			
Management and general	2,984,491	-	2,984,491
Fundraising	81,431	-	81,431
Total expenses	25,425,824	-	25,425,824
Net change from operating activities	1,026,230	(41,379)	984,851
Non-operating activities:			
Contributions	158,949	749,449	908,398
Loss on investment activity, net	-	(114,502)	(114,502)
Interest expense	(28,311)	-	(28,311)
Net change from non-operating activities	130,638	634,947	765,585
Net change in net assets	1,156,868	593,568	1,750,436
Net assets, beginning of year	3,013,297	1,069,364	4,082,661
Net assets, end of year	$ 4,170,165	$ 1,662,932	$ 5,833,097

(The accompanying notes are an integral part of these statements)

SIGNAL CENTERS, INC.

STATEMENT OF FUNCTIONAL EXPENSES

For the Year Ended June 30, 2022

	Program Services				Support Services			
	Disability Services	Early Childhood Education	Self Sufficiency Services	Total Program Services	Management and General	Fundraising	Total Support Services	Total
Salaries and wages	$ 459,981	$ 7,450,592	$ 629,900	$ 8,540,473	$ 1,248,556	$ 43,646	$ 1,292,202	$ 9,832,675
Employee benefits	61,993	1,090,300	103,288	1,255,581	197,532	584	198,116	1,453,697
Payroll taxes	38,015	600,978	48,798	687,791	100,225	3,553	103,778	791,569
Professional services	20,633	497,730	82,146	600,509	227,788	14,418	242,206	842,715
Supplies	61,184	1,750,853	211,008	2,023,045	187,961	16,627	204,588	2,227,633
Communications	20,371	190,790	24,497	235,658	51,075	-	51,075	286,733
Occupancy	10,702	38,974	7,164	56,840	481,709	405	482,114	538,954
Printing and subscriptions	10,138	78,026	6,405	94,569	67,701	414	68,115	162,684
Travel and conferences	18,881	673,858	12,513	705,252	36,325	123	36,448	741,700
Grants and awards	69,800	7,994,244	32,212	8,096,256	150	6	156	8,096,412
Marketing	100	1,616	-	1,716	43,544	1,655	45,199	46,915
Other operating expenses	16,597	33,596	4,446	54,639	95,987	-	95,987	150,626
Depreciation	-	4,692	2,881	7,573	245,938	-	245,938	253,511
	$ 788,395	$ 20,406,249	$ 1,165,258	$ 22,359,902	$ 2,984,491	$ 81,431	$ 3,065,922	$ 25,425,824

(The accompanying notes are an integral part of these statements)

SIGNAL CENTERS, INC.
STATEMENT OF CASH FLOWS
For the Year Ended June 30, 2022

CASH FLOWS FROM OPERATING ACTIVITIES:	
Net change in net assets:	$ 1,750,436
Adjustments to reconcile increase in net assets to net cash provided by operating activities:	
Depreciation	253,511
Loss on investments	71,940
(Increase)/decrease in operating assets:	
Grants and other receivables	(3,206,447)
Prepaid expenses	38,090
Increase/(decrease) in operating liabilities:	
Accounts payable	877,409
Accrued payroll and taxes	118,208
Other accrued expenses	22,757
Compensated absences	24,666
Net cash provided (used) by operating activities	(49,430)
CASH FLOWS FROM INVESTING ACTIVITIES:	
Property and equipment purchases	(516,160)
CASH FLOWS FROM FINANCING ACTIVITIES:	
Issue of long-term debt	1,371,057
Payments on long-term debt	(1,709,233)
Net cash provided (used) by financing activities	(338,176)
NET CHANGE IN CASH	(903,766)
CASH AND CASH EQUIVALENTS:	
Beginning of year	999,104
End of year	$ 95,338
SUPPLEMENTAL CASH FLOW DISCLOSURE:	
a) Cash paid for interest	$ 28,311
b) Unrestricted cash	$ 2,200
c) Cash - held in investments	$ 93,138

(The accompanying notes are an integral part of these statements)

NOTES TO THE FINANCIAL STATEMENTS

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization - Signal Centers, Inc. (the "Organization") is a nonprofit corporation whose mission is to provide community-based programs of education and support for the children, adults, and families with physical, educational, and socio-economic challenges to promote their independence and achievement of full potential. The Organization is exempt from federal income taxes under the provisions of Section 501(c)(3) of the Internal Revenue Code. Open years for audit include years ending June 30, 2020, 2021 and 2022.

The Organization's ability to continue operations at its current level is dependent on the success at renegotiating its current, as well as new, contracts and the availability of funding by the governments for the type of programs offered by the Organization.

Basis of presentation - The financial statements of Signal Centers, Inc. have been prepared on the accrual basis of accounting and, accordingly, reflect all significant receivables, payables and other liabilities. In accordance with the Financial Accounting Standards Board (FASB) Accounting Standard Codification (ASC) 958, the Organization is reporting information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions.

Contributions - The Organization accounts for its contributions using ASU 2018-08, "Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made". In accordance with the ASU, contributions received are recorded as net assets without donor restrictions or net assets with donor restrictions support depending on the existence and/or nature of any donor restrictions. Net assets without donor restrictions consist of resources available for the various programs and administration of the Organization which have not been restricted by a donor or other outside party (donors include other types of contributors, including makers of certain grants). Net assets with donor restrictions are those assets that are designated by the donor for a specific purpose (donors include other types of contributors, including makers of certain grants). In certain instances where donor-restricted support and the related donor-imposed conditions and restrictions are met in the same reporting, such contributions are classified as net assets without donor restrictions.

Donated services, supplies, and property and equipment - Donated property and equipment and services, which meet the criteria for recognition, are reflected as contributions at their estimated fair values at the date of donation. Donated property and equipment are recorded as without donor restriction support in the absence of donor restrictions as to how long the asset must be used.

Donated volunteer services requiring specific expertise are recognized as contributions in the period in which the services are provided. In addition, individuals volunteer their time and perform a variety of tasks that assist the Organization with its charitable intent. These services are not considered to meet the criteria for recognition and, therefore, are not recorded in the financial statements.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Revenue recognition from contracts - The Organization accounts for revenue from contracts with customer according to Accounting Standards Update ("ASU") No. 2014-09, Revenue from Contracts with Customers (Topic 606). ASU No. 2014-09 outlines a single comprehensive revenue recognition model for revenue arising from contracts with customers. Under ASU No. 2014-09, the Organization follows the five-step model provided in the guidance in order to recognize revenue in the following manner: 1) Identify the contract; 2) Identify the performance obligations of the contract; 3) Determine the transaction price of the contract; 4) Allocate the transaction price to the performance obligation; and, 5) Recognize revenue. Under this method, an entity recognizes revenue for the transfer of promised goods or services to customers in an amount that reflects the consideration for which the entity expects to be entitled in exchange for those goods or services.

Following the provisions set forth in ASU No. 2014-09, the Organization recognizes income derived from program related activities on a monthly basis, as the contracts are based on a per month schedule with no anticipation of renewals from one month to the next. Clients are not held liable for a contract term. Transaction price is pre-set based on income needs and obligations are met continuously as services are consumed.

Fair value of financial instruments - Current accounting guidelines establish a framework for measuring fair value under generally accepted accounting principles. Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal and most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. The guidance requires that valuation techniques maximize the use of observable inputs and minimize the use of unobservable inputs. The guidance also establishes a fair value hierarchy, which prioritizes the valuation inputs into three broad levels.

The Organization classifies its investments into Level 1, which refers to securities traded in an active market; Level 2, which refers to either securities not traded on an active market but for which observable market inputs are readily available, or Level 1 securities where there is a contractual restriction; and Level 3, which refers to securities not traded in an active market and for which no significant observable market inputs are available. The Organization's investments are classified as follows, based on fair values:

> *Level 1 & Level 2* - Money market accounts and endowment investments are valued using a market approach (Level 1 input) or using observable inputs (Level 2) during the year ended June 30, 2022. There were no assets or liabilities valued at Level 3. See NOTE 5.

Cash equivalents - For purposes of the cash flow statement, the Organization considers all unrestricted, highly liquid debt instruments purchased with an original maturity of three months or less to be cash equivalents.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Promises to give - Contributions are recognized when the donor makes a promise to give that is, in substance, unconditional. Conditional promises to give are recognized when the conditions on which they depend are substantially met.

Property, equipment and depreciation - The Organization follows procedures that capitalize long-lived assets with an original cost of $5,000 or more. Donated property is recorded as a contribution at its estimated fair value at the date of donation. Depreciation is provided using the straight-line method over the estimated useful lives of the assets.

Accounts receivable - Accounts receivable are stated at the amount management expects to collect from outstanding balances. The direct write-off method is used for bad debts which does not produce a material difference from the allowance method. Balances that are still outstanding after management has used reasonable collection efforts are written off through a charge to bad debt expense. Accounts receivable related to program receipts at June 30, 2022, were $15,796.

Investments - The Organization follows ASC 958-320 to report investments. Under ASC 958-320, investments in marketable securities with readily determinable fair values and all investments in debt securities are valued at their fair values in the statement of financial position. Unrealized gains and losses are included in the change in net assets in the accompanying statement of activities.

Estimates - Management uses estimates and assumptions in preparing these financial statements in accordance with generally accepted accounting principles. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported support, revenues and expenses. Actual results could vary from the estimates that were used.

Operating results - Income from operations of $984,851, as shown in the Statement of Activities, presents the results of Signal Centers' operations for the year from its earned revenues. It is computed without the contributions and other income received. Thus, the increase in income after including Other Income shows the dependency of the Organization on contributions fundraising costs.

Cash - gifts restricted for long-term investment - The Organization follows ASC 958-210. Under ASC 958-210 cash and contributions receivable restricted by donors to investment in land, buildings, and equipment are not included with the line items cash and cash equivalents or contributions receivable. Rather, those items are reported as assets restricted to investment in land, buildings, and equipment and are sequenced closer to land, buildings, and equipment.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Adoption of New Accounting Standard (ASU 2016-02) - In February 2016, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2016-02, Leases (Topic 842), effective for fiscal years beginning after December 15, 2021 and all reporting periods thereafter. The objective of this Statement is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by organizations. This Statement increases the usefulness of organizational financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset.

A lease is defined as a contract that conveys control of the right to use another entity's nonfinancial asset (the underlying asset) as specified in the contract for a period of time in an exchange or exchange-like transaction. Examples of nonfinancial assets include buildings, land, vehicles, and equipment. Any contract that meets this definition should be accounted for under the leases guidance, unless specifically excluded in this Statement. Signal Centers, Inc. adopted ASU 2016-02 as of July 1, 2021, and has evaluated its financial reporting for leases and has determined that there is no change required in lease reporting as a result of the adoption of the standard.

Date of Managements Review - Management has evaluated events and transactions for potential recognition or disclosure through December 22, 2022, the date the financial statements were available to be issued.

NOTE 2 - PROPERTY AND EQUIPMENT

A summary of property and equipment is as follows at June 30, 2022:

Land and buildings	$ 2,026,349
Equipment	319,803
Software	56,706
Vehicles	115,532
Building improvements	2,897,653
Construction in progress	490,467
	5,906,510
Less: accumulated depreciation	(2,787,602)
Property and equipment, net	$ 3,118,908

Depreciation expense charged to operations for the year ended June 30, 2022, was $253,511.

NOTE 2 - PROPERTY AND EQUIPMENT (continued)

Property and equipment acquired by with grant funds are considered to be owned by the Organization. However, funding sources may maintain an equitable interest in the property purchased with grant funds as well as the right to determine the use of any proceeds from the sale of these assets.

NOTE 3 - FEDERAL AND STATE AGENCIES

Grant contracts are typically awarded for one-year terms which usually coincide with the Organization's fiscal year. Additionally, contract amounts may be amended during the award period to increase or decrease award amounts. Revenues from grants are recognized when qualifying expenditures are made unless otherwise provided by the applicable grant agreements. Revenues from fees for services contracts are recognized when qualifying services are provided. Federal and State grant revenues and the related receivables are as follows:

Program Title	Grant/Contract Number	Earned Revenue	Receivable Due
Child Care Resource and Referral	34549-51222	14,020,817	4,113,052
WAGE$	34549-61420	5,232,599	1,196,653
Early Intervention Program for Infants and Toddlers with Disabilities - Eval.	33195-00318	1,200,000	529,638
Early Intervention Program for Infants and Toddlers with Disabilities - Dev.	33195-00117	487,500	9,254
Adult Day Care (SSBG)	34549-30921	89,581	20,626
Assistive Tech. - TAAP - State Leadership	34570-39419	17,480	-
Assistive Tech. - TAAP - State Level	34570-39219	41,855	2,937
Assistive Technology - AAC	33136-00818	103,580	38,843
Vocational Rehabilitation Grants to States	34570-40319	38,343	-
Total Federal and State Grants		$ 21,231,755	$ 5,911,003

NOTE 4 - ENDOWMENT

The Organization's endowment consists of individual funds established for a variety of purposes and includes both donor-restricted endowment funds and funds designated by the Board of Directors to function as endowments. As required by generally accepted accounting principles (GAAP), net assets associated with endowment funds, including funds designated by the Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

NOTE 4 - ENDOWMENT (continued)

Interpretation of relevant law - The Board of Directors of the Organization has interpreted applicable state laws as requiring the preservation of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Organization classifies as net assets with donor restrictions (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

The donor-restricted endowment fund remains net assets with donor restrictions until those amounts are appropriated for expenditure by the Organization in a manner consistent with the standard of prudence prescribed by applicable state laws. In accordance with applicable state laws, the Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

a) The duration and preservation of the fund
b) The expected total return from income and the appreciation of investments
c) The purpose of the Organization and the donor-restricted endowment fund
d) Other resources of the Organization
e) General economic conditions
f) The investment policies of the Organization
g) The possible effect of inflation and deflation

The composition of the endowment net assets is as follows:

Donor-restricted endowment funds	$ 773,221

Change in the endowment net assets for the year ended June 30, 2022 is as follows:

	With Donor Restrictions
Endowment net assets, July 1, 2021	$ 728,360
Investment income/expenses	(116,384)
Contributions	161,245
Endowment net assets, June 30, 2022	$ 773,221

NOTE 4 - ENDOWMENT (continued)

Underwater endowment funds - From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or the applicable state law requires the Organization to retain as a fund of perpetual duration. No such deficencies exist in the endowment funds at June 30, 2022.

Strategies employed for achieving investment objectives - To satisfy its long-term objectives, the Organization relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Organization targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Spending policy, as related to investment objectives - The Organization has a policy of appropriating for distribution annually from its endowment funds up to 7% of the previous year's weighted average corpus balance at the discretion of the Board of Directors, based on each year's institutional objectives. In establishing this policy, the Organization considered the long-term expected return on its endowment. Accordingly, over the long term, the Organization expects the current spending policy to allow its endowment to grow. This is consistent with the Organization's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return.

NOTE 5 - INVESTMENTS - FAIR VALUE

Investments, stated at fair value as of June 30, 2022, are as follows:

Fund / Security type	FOSC Scholarship	Endowment
Level 1:		
Common stock, equities	$ 184,277	$ 306,540
Preferred stock, fixed	4,110	18,740
Cash and equivalents	44,376	72,710
Level 2:		
Corporate bonds, fixed	22,878	116,698
Total	$ 255,641	$ 514,688

NOTE 6 - PENSION PLAN

Signal Centers, Inc. has a defined contribution plan that covers all full-time employees for employee contributions and those who have completed one year of service for employer matching contributions and an additional fixed contribution. Each employee can contribute immediately upon full-time employment status. After one year, contributions are matched 100% up to a maximum of 3% annual compensation and the plan sponsor contributes a minimum of 3% to 6% of annual compensation for profit sharing contributions. Participants are 100% vested to receive any employer contribution and match after completion of three years of service. Pension plan expense totaled $391,580 for the year ended June 30, 2022.

NOTE 7 - ALLOCATION OF EXPENSES

The financial statements report certain categories of expense that are attributable to one or more program or supporting functions of Signal Centers, Inc. Those expenses include depreciation, Chief Executive Officer, Chief Financial Officer, Human Resources department, grant accounting and reporting, and other support functions. Depreciation is allocated based on square footage, the other support functions are based on time, effort and costs and the following allocations:

Chief Executive Officer – The broad responsibilities of the Chief Executive Officer include administrative and programmatic oversight. The Chief Executive Officer spends a portion of time directly overseeing the federal and state grant programs. Additionally, a portion of time is spent with current and potential donors on fundraising cultivation activities. A portion of the Chief Executive Officer's compensation and benefits and other expenses would be allocated to the federal and state grant programs and to the fundraising function representing the portion of time spent on those activities because they reflect direct conduct or direct supervision. The remainder of the Chief Executive Officer's time is spent indirectly supervising the other areas of Signal Centers. Inc., including the administrative areas, those activities would not constitute direct conduct or direct supervision, and the ratable portion of the compensation and benefit amounts would remain in management and general activities.

Chief Financial Officer – The Chief Financial Officer has primary responsibility for (a) accounting and reporting, (b) short-term budgeting and long-term financial planning, (c) cash management, and (d) federal and state grant programs. A portion of the Chief Financial Officer's compensation and benefits and other expenses would be allocated to management and general activities for the accounting and reporting, the short-term budgeting and long-term financial planning, and cash management functions because they benefit the overall organization. A portion also would be allocated to federal and state grant programs based on time, effort and costs.

NOTE 7 - ALLOCATION OF EXPENSES (continued)

Human Resources department – The Human Resources department at Signal Centers, Inc. generally is involved in the benefits administration for all personnel of Signal Centers, Inc. The Human Resources department's related costs would not be allocated to any specific program. Rather, those costs would remain a component of management and general activities because benefits administration is a supporting activity for the entire entity. However, in accordance with various federal and state grant agreements allowance of indirect cost inclusive of the Human Resources department may be allocated to federal and state grant programs.

Grant accounting and reporting – Signal Centers, Inc. receives federal and state grants and employs accountants that are responsible for grant accounting and reporting. In some cases, under the terms of the agreement, a fiscal report is required to be filed that details expenses incurred and charged against the grant.

Grant accounting and reporting (continued) – The fiscal report is not part of the direct conduct or direct supervision of the grant but rather is an accounting function. Therefore, the grant accountants' compensation and benefits would not be allocated to the programmatic area. However, in accordance with various federal and state grant agreements allowance of indirect cost inclusive of the human resources department may be allocated to federal and state grant programs.

NOTE 8 - LIQUIDITY AND AVAILABILITY OF RESOURCES

The following represents the Organziation's financial assets at June 30, 2022:

Financial assets at year end:		
Cash and cash equivalents	$	95,338
Grants and other receivables		6,181,435
Other investments		1,200
Investments		656,420
Total financial investments		6,934,393
Less amounts not available to be used within one year:		
Net assets with donor restrictions		1,662,932
Less: Net assets with purpose restrictions available to be met in less than one year		(773,506)
		889,426
Financial assets available to meet general expenditures over the next twelve months	$	6,044,967

NOTE 8 - LIQUIDITY AND AVAILABILITY OF RESOURCES (continued)

Signal Centers, Inc. has a goal to maintain financial assets, which consists of cash and receivables, on hand to meet 60 days of normal operating expenses, which are on an average approximately $3,360,000. Signal Centers, Inc. has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due. Signal Centers, Inc. also has committed lines of credit in the amount of $3,000,000, which it could draw upon in the event of an unanticipated liquidity need.

NOTE 9 - COMPENSATED ABSENCES

Employees earn vacation, which may accumulate to a maximum of 30 days, at the rate of one to two days for each month of service. However, employees funded by grants must take all accrued vacation days by June 30 of each year. One day of non-vested sick leave is earned each month, subject to a maximum of 120 days accumulation. Compensated absences accrual at June 30, 2022 was $331,699.

NOTE 10 - NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions consist of contributions restricted by the donor for specific purposes or for future use. Such contributions are reported as net assets with donor restrictions and are reclassified to net assets without donor restrictions when the restrictions have been satisfied. At June 30, 2022 net assets with donor restrictions are available to be used for the following purposes:

Restricted Purpose:	
Endowment Fund	$ 514,688
Endowed Scholarship Fund	255,641
Friends of Special Children Entrance Project	179,524
Friends of Special Children Playground	151,078
H*Art Gallery	63,629
Dolly Parton Imagination Library	27,533
Chattanooga Opthamological Foundation	143,432
Osborne Transporation Grant	25,000
Family Forward (formerly Baby University)	48,845
ARPA Children's Funding	242,912
Adults Funding	10,650
	$ 1,662,932

NOTE 11 - DEBT

The Organization has a line of credit with First Tennessee Bank with a maximum limit of $3,000,000 with interest at 4%. The loan is secured by real property. As of June 30, 2022, the outstanding balance on the line was $1,371,057.

NOTE 11 - DEBT (continued)

On January 4, 2016, the Organization also entered into a promissory note, secured by a building, with a maturity of October 4, 2026, in the amount of $525,000 and an interest rate of 4.09%. Interest is paid monthly. Principal payments began monthly starting, November 6, 2016, utilizing an amortization schedule over 10 years. At June 30, 2022, the balance outstanding was $261,646.

On April 18, 2020, the Organization received a loan through First Horizon bank from the Small Business Administration in response to the CARES Act (PPP loan), to cover payroll and related costs during the pandemic. The loan is anticipated to be forgiven in the next fiscal year, as provided by in the Act. At June 30, 2021, the PPP loan outstanding was $1,657,155. The Loan was forgiven during the fiscal year and is included in Grant and Award income for the year ended June 30, 2022.

Maturites of long-term debt in each of the subsequent fives years to June 30, 2022 and thereafter, are as follows:

June 30,		
2023	$	1,425,628
2024		56,826
2025		59,214
2026		61,682
2027		29,353
Thereafter		
Total debt		1,632,703
Less: Current year portion		(1,425,628)
Long-term debt	$	207,075

NOTE 12 - OPERATING LEASES

WAGE$ Center - The Organization entered into a lease agreement with Regency Square to house the operations of the WAGE$ program in August 2019, with monthly rental payments beginning November 1, 2019, increasing incrementally on an annual basis. The lease term expires on October 31, 2024, with an option to renew for one additional sixty-month term. The Organization is responsible for utilities, maintenance and other operating costs. WAGE$ entered into a second lease agreement with Regency Square to rent additional space in March 2021, with monthly rental payments beginning September 1, 2021, increasing incrementally on an annual basis. The lease term expires on August 31, 2026, with an option to renew for one additional sixty-month term.

NOTE 12 - OPERATING LEASES (continued)

CCR&R Centers - The Organization entered into a lease agreement with High Tech One, LLC to house the operations of the Columbia, Tennessee CCR&R program in February 2020, with monthly rental payments of $900 beginning March 1, 2020. The lease term expires on April 30, 2023. The Organization is responsible for utilities, maintenance and other operating costs. The CCR&R Program entered into an additional lease with Olympic Investment Group for the Cookeville operations in January 2022, with payments of $750 for 12 months and $750 for an additional 12 months, ending February 1, 2024.

Equipment - The Organization is obligated under various other leases for office equipment, which expire at various dates through April 2024.

Future minimum lease payments required under the aforementioned operating leases are as follows:

June 30,		
2023	$	88,838
2024		78,408
2025		59,783
2026		20,633
Total	$	247,662

NOTE 13 - ADVERTISING COSTS

Advertising costs are expensed as incurred. For the year ended June 30, 2022 advertising costs were $45,265.

NOTE 14 - CONCENTRATION OF CREDIT RISK

The Organization's financial instruments that are exposed to concentrations of credit risk consist primarily of its cash and cash equivalents. At times during the year, cash of the Organization deposited in financial institutions exceeds the FDIC limit of $250,000. The management of the Organization deposits cash funds in high quality institutions to mitigate the risk due to uninsured exposure. At June 30, 2022, the Organization's cash balances were within FDIC insured limits.

SUPPLEMENTARY INFORMATION

SIGNAL CENTERS, INC.

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE

For the Year Ended June 30, 2022

Federal Grantor / Pass-through Grantor / Program Title	Federal CFDA Number	Pass-through Identifying Number	Passed through to Subrecipients	Federal Expenditures
Federal Awards:				
U.S. Department of Health and Human Services:				
Tennessee Department of Human Services:				
Child Care and Development Fund Block Grant:				
Child Care Resource and Referral Services	93.575	34549-51222	$ 3,687,631	$ 14,020,817
WAGE$	93.575	34549-61420	-	5,232,599
Total Child Care and Development Block Grant			3,687,631	19,253,416
Community Services Block Grant:				
Adult Day Care (SSBG)	93.569	34549-30921	-	89,581
Total U.S. Department of Health and Human Services			3,687,631	19,342,997
U.S. Department of Education:				
Tennessee Department of Education:				
Special Education Cluster (IDEA):				
Early Intervention Program for Infants and Toddlers with disabilities	84.181A	33195-00318	-	480,000
Early Intervention Program for Infants and Toddlers with disabilities	84.181A	33401-99243	-	131,625
Total Tennessee Department of Education			-	611,625
Tennessee Department of Human Services:				
Assistive Technology Program:				
Assistive Technology (AAC)	84.027A	33136-00818	-	103,580
Assistive Technology - TTAP - State Leadership	84.027A	34570-39419	-	17,480
Assistive Technology - TTAP - State level	84.027A	34570-39219	-	41,855
Total Assistive Technology Program			-	162,915
Vocational Rehabilitation Grants to States	84.126	34570-40319	-	30,176
Total Tennessee Department of Human Services			-	193,091
Total U.S. Department of Education			-	804,716
Total Expenditures of Federal Awards			$ 3,687,631	$ 20,147,713

(See accompanying Independent Auditor's Report and Notes to the Financial Statements)

SIGNAL CENTERS, INC.

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE

For the Year Ended June 30, 2022

State Financial Assistance:

Tennessee Department of Human Services:				
Voctional Rehabiliations Grants to States	N/A	34570-40319	$ -	$ 8,167
Total Tennessee Department of Human Services			-	8,167
Tennessee Department of Education:				
Early Intervention Program for Infants and Toddlers With Disabilities	N/A	33195-00318	-	720,000
Early Intervention Program for Infants and Toddlers With Disabilities	N/A	33195-00117	-	355,875
Total Tennessee Department of Education			-	1,075,875
Total State Financial Assistance			$ -	$ 1,084,042
Total Expenditures of Federal Awards and State Financial Assistance			$ 3,687,631	$ 21,231,755

(See accompanying Independent Auditor's Report and Notes to the Financial Statements)

SIGNAL CENTERS, INC.

SCHEDULE OF CHANGES IN LONG-TERM DEBT BY INDIVIDUAL ISSUE

For the Year Ended June 30, 2022

Description	Original Amount of Issue	Interest Rate	Date of Issue	Last Maturity Date	Outstanding 7/01/21	Issued During Period	Paid and/or Matured During Period	Outstanding 6/30/2022
Line of credit - First TN	n/a	4.00%	n/a	n/a	$ -	$ 1,371,057	$ -	$ 1,371,057
Enrichment Center note	525,000	4.09%	1/4/16	10/6/22	313,724	-	(52,078)	261,646
SBA - PPP Loan	1,657,155	1.00%	4/18/20	4/8/22	1,657,155	-	(1,657,155)	-
Total long-term debt	$ 2,182,155				$ 1,970,879	$ 1,371,057	$ (1,709,233)	$ 1,632,703

(See accompanying Independent Auditor's Report and Notes to the Financial Statements)

SINGLE AUDIT SECTION

SIGNAL CENTERS, INC.

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

For the Year Ended June 30, 2022

Federal Grantor / Pass-through Grantor / Program Title	Federal CFDA Number	Pass-through Identifying Number	Passed through to Subrecipients	Federal Expenditures
Federal Awards:				
U.S. Department of Health and Human Services:				
Tennessee Department of Human Services:				
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Child Care Resource and Referral Services	93.575	34549-51222	$ 3,687,631	$ 14,020,817
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Total Child Care and Development Block Grant			3,687,631	19,253,416
Community Services Block Grant:				
Adult Day Care (SSBG)	93.569	Z 20-49306	-	89,581
Total U.S. Department of Health and Human Services			3,687,631	19,342,997
U.S. Department of Education:				
Tennessee Department of Education:				
Special Education Cluster (IDEA):				
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Total Expenditures of Federal Awards			$ 3,687,631	$ 20,147,713

(See accompanying Independent Auditor's Report and Notes to the Financial Statements)

SIGNAL CENTERS, INC.
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
For the Year Ended June 30, 2022

Notes to the Schedule of Expenditures of Federal Awards:

NOTE 1 - BASIS OF PRESENTATION

The accompanying Schedule of Expenditures of Federal Awards (the "Schedule") includes the federal grant activity of Signal Centers, Inc. under programs of the federal government for the year ended June 30, 2022. The information in this Schedule is presented in accordance with the requirements of Title 2 US Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents a selected portion of the operations of Signal Centers, Inc., it is not intended to and does not present the financial position, change in net position, or cash flows of Signal Centers, Inc.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in OMB Circular A-133, wherein certain types of expenditures are not allowable or are limited as to reimbursement. The Organization has not elected to use the 10-percent de minimus indirect cost rate.

(See accompanying Independent Auditor's Report and Notes to the Financial Statements)

WarrenJackson
CERTIFIED PUBLIC ACCOUNTANTS, PLLC

DOUGLAS E. WARREN
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DERRICK NELSON, EA

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

To the Finance Committee and Management of
Signal Centers, Inc.
109 North Germantown Road
Chattanooga, Tennessee 37411

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Signal Centers, Inc. (a nonprofit organization), which comprise the statement of financial position as of June 30, 2022, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated December 22, 2022.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered Signal Centers, Inc.'s internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Signal Centers, Inc.'s internal control. Accordingly, we do not express an opinion on the effectiveness of Signal Centers, Inc.'s internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements, on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether Signal Centers, Inc.'s financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Warren Jackson CPAs PLLC

WarrenJackson CPAs, PLLC
Sweetwater, Tennessee

December 22, 2022

WarrenJackson
CERTIFIED PUBLIC ACCOUNTANTS, PLLC

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INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

To the Finance Committee and Management of
Signal Centers, Inc.
109 North Germantown Road
Chattanooga, Tennessee 37411

Report on Compliance for Each Major Federal Program

Opinion on Each Major Federal Program

We have audited Signal Centers, Inc.'s compliance with the types of compliance requirements identified as subject to audit in the OMB *Compliance Supplement* that could have a direct and material effect on each of Signal Centers, Inc.'s major federal programs for the year ended June 30, 2022. Signal Centers, Inc.'s major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, Signal Centers, Inc. complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2022.

Basis for Opinion on Each Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of Signal Centers, Inc. and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of Signal Centers, Inc.'s compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to Signal Centers, Inc.'s federal programs.

Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on Signal Centers, Inc.'s compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about Signal Centers, Inc.'s compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding Signal Centers, Inc.'s compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of Signal Centers, Inc.'s internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of Signal Centers, Inc.'s internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control over Compliance

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of

compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

WarrenJackson CPAs, PLLC
Sweetwater, Tennessee

December 22, 2022

SIGNAL CENTERS, INC.
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
For the Year Ended June 30, 2022

A. SUMMARY OF AUDITOR'S RESULTS

Financial Statements:

1. The auditor's report expresses an unmodified opinion on the financial statements of Signal Centers, Inc.

2. No significant deficiencies relating to the audit of the financial statements are reported in the report on internal control over financial reporting and on compliance and other matters based on an audit of financial statements performed in accordance with *Government Auditing Standards* . No material weaknesses were reported.

3. No instances of noncompliance material to the financial statements of Signal Centers, Inc., which would be required to be reported in accordance with *Government Auditing Standards* , were disclosed during the audit.

Federal Awards:

4. No significant deficiencies relating to the audit of major federal award programs were reported in the auditor's report on compliance with requirements that could have a direct and material effect on each major program and on internal control over compliance in accordance with Uniform Guidance. No material weaknesses in internal control were disclosed during the audit of the major federal award programs.

5. The auditor's report on compliance with requirements that could have a direct and material effect on each major program and on internal control over compliance in accordance with Uniform Guidance for Signal Centers, Inc. expresses an unmodified opinion.

6. There are no audit findings that are required to be reported in accordance with Uniform Guidance.

7. The programs tested as major programs were:

   Child Care and Development Block Grant - Assistance Listing #93.575
   Special Education Cluster (IDEA) - Assistance Listing #84.181A

8. The threshold for distinguishing Types A and B programs was $750,000.

9. The auditee was not determined to be a low-risk auditee.

(See accompanying Independent Auditor's Report and Notes to the Financial Statements)

SIGNAL CENTERS, INC.
SCHEDULE OF PRIOR AUDIT FINDINGS
For the Year Ended June 30, 2022

A. FINDINGS - FINANCIAL STATEMENT AUDIT:

None - There were no prior year audit findings.

B. FINDINGS AND QUESTIONED COSTS - MAJOR FEDERAL AWARD PROGRAMS AUDIT:

None - There wre no prior year audit findings.

(See accompanying Independent Auditor's Report and Notes to the Financial Statements)

31664 01/28/2021

Form **990** (Rev. January 2020) Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 **2019** Open to Public Inspection

A For the 2019 calendar year, or tax year beginning 07/01/19 , and ending 06/30/20

B Check if applicable: [ ] Address change [ ] Name change [ ] Initial return [ ] Final return/terminated [ ] Amended return [ ] Application pending

C Name of organization: SIGNAL CENTERS, INC.

Doing business as

Number and street (or P.O. box if mail is not delivered to street address): 109 N. GERMANTOWN ROAD — Room/suite

City or town, state or province, country, and ZIP or foreign postal code: CHATTANOOGA TN 37411

D Employer identification number: 62-0587285

E Telephone number: 423-698-8528

G Gross receipts $ 16,698,135

F Name and address of principal officer: DONNA MCCONNICO, 109 N GERMANTOWN ROAD, CHATTANOOGA TN 37411

H(a) Is this a group return for subordinates? [ ] Yes [X] No

H(b) Are all subordinates included? [ ] Yes [ ] No — If "No," attach a list. (see instructions)

I Tax-exempt status: [X] 501(c)(3) [ ] 501(c) ( ) ◀ (insert no.) [ ] 4947(a)(1) or [ ] 527

J Website: ▶ WWW.SIGNALCENTERS.ORG

H(c) Group exemption number ▶

K Form of organization: [X] Corporation [ ] Trust [ ] Association [ ] Other ▶

L Year of formation: 1957

M State of legal domicile: TN

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities: STRENGTHENING CHILDREN, ADULTS, AND FAMILIES THROUGH SERVICES FOCUSING ON DISABILITIES, EARLY CHILDHOOD EDUCATION AND SELF SUFFICIENCY.

2 Check this box ▶ [ ] if the organization discontinued its operations or disposed of more than 25% of its net assets.

3 Number of voting members of the governing body (Part VI, line 1a)	3	27
4 Number of independent voting members of the governing body (Part VI, line 1b)	4	27
5 Total number of individuals employed in calendar year 2019 (Part V, line 2a)	5	262
6 Total number of volunteers (estimate if necessary)	6	250
7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	0
b Net unrelated business taxable income from Form 990-T, line 39	7b	0

		Prior Year	Current Year
Revenue	8 Contributions and grants (Part VIII, line 1h)	12,988,186	16,043,749
	9 Program service revenue (Part VIII, line 2g)	396,563	472,356
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)		0
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	54,084	182,030
	12 Total revenue – add lines 8 through 11 (must equal Part VIII, column (A), line 12)	13,438,833	16,698,135
Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1–3)		0
	14 Benefits paid to or for members (Part IX, column (A), line 4)		0
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	7,838,279	9,392,930
	16a Professional fundraising fees (Part IX, column (A), line 11e)		0
	b Total fundraising expenses (Part IX, column (D), line 25) ▶ 51,721		
	17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	5,591,404	7,002,093
	18 Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)	13,429,683	16,395,023
	19 Revenue less expenses. Subtract line 18 from line 12	9,150	303,112
		Beginning of Current Year	**End of Year**
Net Assets or Fund Balances	20 Total assets (Part X, line 16)	6,516,656	7,299,407
	21 Total liabilities (Part X, line 26)	3,193,943	3,673,582
	22 Net assets or fund balances. Subtract line 21 from line 20	3,322,713	3,625,825

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

▶ Angela Hester — Signature of officer — Date 1-28-2021

▶ ANGELA HESTER CFO — Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check [ ] if self-employed	PTIN
DERRICK NELSON EA	DERRICK NELSON EA	01/28/21		P00931633

Firm's name ▶ WarrenJackson CPAs, PLLC — Firm's EIN ▶ 62-1874228

Firm's address ▶ 606 S. Main Ste C, Sweetwater, TN 37874-2731 — Phone no. 423-337-5003

May the IRS discuss this return with the preparer shown above? (see instructions) [X] Yes [ ] No

For Paperwork Reduction Act Notice, see the separate instructions.

DAA

Part III **Statement of Program Service Accomplishments**

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission:
STRENGTHENING CHILDREN, ADULTS, AND FAMILIES THROUGH SERVICES FOCUSING ON DISABILITIES, EARLY CHILDHOOD EDUCATION AND SELF SUFFICIENCY.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [ ] Yes [X] No
If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [ ] Yes [X] No
If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses $ 744,116 including grants of $) (Revenue $)
Family and Community Services - Provides intensive case management, mentoring, coaching & support for new and expectant mothers and families in low-income communities. Provides leadership and coordination of services for agencies working to reduce homelessness in Chattanooga.

4b (Code:) (Expenses $ 12,563,746 including grants of $) (Revenue $ 282,783)
CHILDREN'S SERVICES - Provides high quality early childhood educational services for children birth to six years of age through center based childcare, home and community based early intervention developmental therapies and evaluations for early intervention services. Provides training and technical assistance to early educators and training and technical assistanc to early educators and incentivizes continuing education in the early childhood educational field.

4c (Code:) (Expenses $ 482,577 including grants of $) (Revenue $ 70,977)
ASSISTIVE TECHNOLOGY SERVICES - Provides assistive technology services through assessments, equipment demonstrations, devices, toys, and other technology to improve the lives of individuals with disabilities.

4d Other program services (Describe on Schedule O.)
(Expenses $ 298,963 including grants of $) (Revenue $ 118,596)

4e Total program service expenses ▶ 14,089,402

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	X	
2	Is the organization required to complete *Schedule B, Schedule of Contributors* (see instructions)?	2		X
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		X
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? *If "Yes," complete Schedule C, Part III*	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D, Part I*	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II*	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D, Part III*	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? *If "Yes," complete Schedule D, Part V*	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? *If "Yes," complete Schedule D, Part VI*	11a	X	
b	Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII*	11b		X
c	Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII*	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX*	11d		X
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X*	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X*	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI and XII*	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional*	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? *If "Yes," complete Schedule F, Parts I and IV*	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or other assistance to or for any foreign organization? *If "Yes," complete Schedule F, Parts II and IV*	15		X
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or other assistance to or for foreign individuals? *If "Yes," complete Schedule F, Parts III and IV*	16		X
17	Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I* (see instructions)	17		X
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18		X
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		X
20a	Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H*	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than $5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	21		X

Part IV Checklist of Required Schedules *(continued)*

			Yes	No
22	Did the organization report more than $5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a*	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	**Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L, Part I*	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L, Part I*	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? *If "Yes," complete Schedule L, Part II*	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? *If "Yes," complete Schedule L, Part III*	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? *If "Yes," complete Schedule L, Part IV*	28a		X
b	A family member of any individual described in line 28a? *If "Yes," complete Schedule L, Part IV*	28b		X
c	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? *If "Yes," complete Schedule L, Part IV*	28c		X
29	Did the organization receive more than $25,000 in non-cash contributions? *If "Yes," complete Schedule M*	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? *If "Yes," complete Schedule R, Part I*	33		X
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1*	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	35b		
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? **Note:** All Form 990 filers are required to complete Schedule O.	38	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V ☐

				Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	87		
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c			

Part V Statements Regarding Other IRS Filings and Tax Compliance *(continued)*

			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 262			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		X
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to *e-file* (see instructions)			
3a	Did the organization have unrelated business gross income of $1,000 or more during the year?	3a		X
b	If "Yes," has it filed a Form 990-T for this year? *If "No" to line 3b, provide an explanation on Schedule O*	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country ▶			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	**Organizations that may receive deductible contributions under section 170(c).**			
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?	7a		
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	**Sponsoring organizations maintaining donor advised funds.** Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9	**Sponsoring organizations maintaining donor advised funds.**			
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	**Section 501(c)(7) organizations.** Enter:			
a	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	**Section 501(c)(12) organizations.** Enter:			
a	Gross income from members or shareholders 11a			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b			
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**			
a	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b			
c	Enter the amount of reserves on hand 13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation on Schedule O*	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N.	15		X
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	16		X

Part VI Governance, Management, and Disclosure *For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.*

Check if Schedule O contains a response or note to any line in this Part VI [X]

Section A. Governing Body and Management

				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	27		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.				
b	Enter the number of voting members included on line 1a, above, who are independent	1b	27		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2			X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?	3			X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4			X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5			X
6	Did the organization have members or stockholders?	6			X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a			X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b			X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
a	The governing body?	8a		X	
b	Each committee with authority to act on behalf of the governing body?	8b		X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses on Schedule O*	9			X

Section B. Policies *(This Section B requests information about policies not required by the Internal Revenue Code.)*

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		X
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? *If "No," go to line 13*	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe in Schedule O how this was done*	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14		X
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ▶ TN

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

[ ] Own website [X] Another's website [X] Upon request [ ] Other *(explain on Schedule O)*

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records ▶

SIGNAL CENTERS INC 109 N. GERMANTOWN ROAD
CHATTANOOGA TN 37411 423-698-8528

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII ☐

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee): Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(1) DONNA MCCONNICO CEO	40.00 0.00			X				121,800	0	14,088
(2) ANGELA HESTER CFO	40.00 0.00			X				89,492	0	5,478
(3) DAVID BABB BOARD MEMBER	1.00 0.00	X						0	0	0
(4) MARC BARCLAY BOARD MEMBER	1.00 0.00	X						0	0	0
(5) THILO BEST BOARD MEMBER	1.00 0.00	X						0	0	0
(6) JUDITH ST. CHARLES PAST PRESIDENT	1.00 0.00	X		X				0	0	0
(7) JOHN COSGROVE BOARD MEMBER	1.00 0.00	X						0	0	0
(8) JOE DICKSON BOARD MEMBER	1.00 0.00	X						0	0	0
(9) DAVID FAIRCHILD BOARD MEMBER	1.00 0.00	X						0	0	0
(10) MARJ FLEMMING BOARD MEMBER	1.00 0.00	X						0	0	0
(11) GABRIEL FRANCESCHI TREASURER	1.00 0.00	X		X				0	0	0

Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee): Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(12) CYNTHIA HALL	1.00									
BOARD MEMBER	0.00	X						0	0	0
(13) MARSHALL M HARVEY	1.00									
BOARD MEMBER	0.00	X						0	0	0
(14) ELLEN HEAVILON	1.00									
BOARD MEMBER	0.00	X						0	0	0
(15) ROSEMARIE HILL	1.00									
BOARD MEMBER	0.00	X						0	0	0
(16) BILL LLOYD	1.00									
PRESIDENT	0.00	X		X				0	0	0
(17) ROB MALONE	1.00									
BOARD MEMBER	0.00	X						0	0	0
(18) MARIAN MAY	1.00									
BOARD MEMBER	0.00	X						0	0	0
(19) CHARLES MEGAHEE	1.00									
BOARD MEMBER	0.00	X						0	0	0
1b Subtotal ▶								211,292		19,566
c Total from continuation sheets to Part VII, Section A ▶										
d Total (add lines 1b and 1c) ▶								211,292		19,566

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization ▶ 1

		Yes	No
3 Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	3		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	4		X
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*	5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization ▶ 0

Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee): Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(20) SUE MUNSON	1.00									
TREASURER-ELECT	0.00	X		X				0	0	0
(21) MARK NEIGHBORS	1.00									
TREASURER	0.00	X		X				0	0	0
(22) DR SUSHIE PENTIAH	1.00									
BOARD MEMBER	0.00	X						0	0	0
(23) LAURA PIERCE	1.00									
BOARD MEMBER	0.00	X						0	0	0
(24) JERRY PREISEL	1.00									
BOARD MEMBER	0.00	X						0	0	0
(25) BARBIE STANDEFER	1.00									
BOARD MEMBER	0.00	X						0	0	0
(26) JIM STEFFNER	1.00									
BOARD MEMBER	0.00	X						0	0	0
(27) ANNE MARIE STONE	1.00									
SECRETARY-ELECT	0.00	X		X				0	0	0
1b Subtotal ▶										
c Total from continuation sheets to Part VII, Section A ▶										
d Total (add lines 1b and 1c) ▶										

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization ▶

		Yes	No
3 Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	3		
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	4		
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*	5		

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization ▶

Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee): Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(28) NANCY H UNDERWOOD SECRETARY	1.00 0.00	X		X				0	0	0
(29) SHULA YELLIOTT BOARD MEMBER	1.00 0.00	X						0	0	0
1b Subtotal ▶										
c Total from continuation sheets to Part VII, Section A ▶										
d Total (add lines 1b and 1c) ▶										

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization ▶

		Yes	No
3 Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	3		
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	4		
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*	5		

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization ▶

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a Federated campaigns	1a	247,253				
	b Membership dues	1b					
	c Fundraising events	1c					
	d Related organizations	1d					
	e Government grants (contributions)	1e	15,052,673				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	743,823				
	g Noncash contributions included in lines 1a-1f	1g	$				
	h **Total.** Add lines 1a–1f ▶			16,043,749			
Program Service Revenue			Business Code				
	2a PROGRAM REVENUE		624100	472,356	472,356		
	b						
	c						
	d						
	e						
	f All other program service revenue						
	g **Total.** Add lines 2a–2f ▶			472,356			
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts) ▶						
	4 Income from investment of tax-exempt bond proceeds ▶						
	5 Royalties ▶						
			(i) Real / (ii) Personal				
	6a Gross rents	6a					
	b Less: rental expenses	6b					
	c Rental inc. or (loss)	6c					
	d Net rental income or (loss) ▶						
			(i) Securities / (ii) Other				
	7a Gross amount from sales of assets other than inventory	7a					
	b Less: cost or other basis and sales exps.	7b					
	c Gain or (loss)	7c					
	d Net gain or (loss) ▶						
	8a Gross income from fundraising events (not including $ of contributions reported on line 1c). See Part IV, line 18	8a					
	b Less: direct expenses	8b					
	c Net income or (loss) from fundraising events ▶						
	9a Gross income from gaming activities. See Part IV, line 19	9a					
	b Less: direct expenses	9b					
	c Net income or (loss) from gaming activities ▶						
	10a Gross sales of inventory, less returns and allowances	10a					
	b Less: cost of goods sold	10b					
	c Net income or (loss) from sales of inventory ▶						
Miscellaneous Revenue			Business Code				
	11a OTHER INCOME			182,030	182,030		
	b						
	c						
	d All other revenue						
	e **Total.** Add lines 11a–11d ▶			182,030			
	12 **Total revenue.** See instructions ▶			16,698,135	654,386	0	0

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees				
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	7,616,393	6,615,315	960,486	40,592
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	1,158,650	1,022,920	133,012	2,718
9 Other employee benefits				
10 Payroll taxes	617,887	534,496	80,099	3,292
11 Fees for services (nonemployees):				
a Management	3,718,597	3,717,552	1,045	
b Legal				
c Accounting				
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)	450,544	305,450	142,799	2,295
12 Advertising and promotion	15,781	6,956	8,825	
13 Office expenses	101,567	72,166	29,287	114
14 Information technology				
15 Royalties				
16 Occupancy	456,992	105,408	351,526	58
17 Travel	714,188	662,849	51,299	40
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings				
20 Interest	64,180		64,180	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	209,591	37,381	172,210	
23 Insurance				
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a SUPPLIES, KITCHEN, FOOD	862,442	763,396	96,989	2,057
b COMMUNICATIONS	231,493	181,327	50,166	
c OTHER BUSINESS AND MISC	176,718	64,186	111,977	555
d				
e All other expenses				
25 **Total functional expenses.** Add lines 1 through 24e	16,395,023	14,089,402	2,253,900	51,721
26 **Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X ☐

				(A) Beginning of year		(B) End of year
Assets	1	Cash—non-interest-bearing		73,430	1	1,190,922
	2	Savings and temporary cash investments			2	
	3	Pledges and grants receivable, net			3	
	4	Accounts receivable, net		3,103,722	4	2,433,300
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)			6	
	7	Notes and loans receivable, net		1,200	7	1,200
	8	Inventories for sale or use			8	
	9	Prepaid expenses and deferred charges		37,422	9	192,372
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 5,301,755			
	b	Less: accumulated depreciation	10b 2,297,122	2,895,296	10c	3,004,633
	11	Investments—publicly traded securities		405,586	11	476,980
	12	Investments—other securities. See Part IV, line 11			12	
	13	Investments—program-related. See Part IV, line 11			13	
	14	Intangible assets			14	
	15	Other assets. See Part IV, line 11			15	
	16	**Total assets.** Add lines 1 through 15 (must equal line 33)		6,516,656	16	7,299,407
Liabilities	17	Accounts payable and accrued expenses		1,757,840	17	1,652,554
	18	Grants payable			18	
	19	Deferred revenue			19	
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D			21	
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			22	
	23	Secured mortgages and notes payable to unrelated third parties			23	
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		1,436,103	25	2,021,028
	26	**Total liabilities.** Add lines 17 through 25		3,193,943	26	3,673,582
Net Assets or Fund Balances		**Organizations that follow FASB ASC 958, check here ▶ [X] and complete lines 27, 28, 32, and 33.**				
	27	Net assets without donor restrictions		2,917,127	27	3,015,594
	28	Net assets with donor restrictions		405,586	28	610,231
		Organizations that do not follow FASB ASC 958, check here ▶ ☐ and complete lines 29 through 33.				
	29	Capital stock or trust principal, or current funds			29	
	30	Paid-in or capital surplus, or land, building, or equipment fund			30	
	31	Retained earnings, endowment, accumulated income, or other funds			31	
	32	Total net assets or fund balances		3,322,713	32	3,625,825
	33	Total liabilities and net assets/fund balances		6,516,656	33	7,299,407

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	16,698,135
2	Total expenses (must equal Part IX, column (A), line 25)	2	16,395,023
3	Revenue less expenses. Subtract line 2 from line 1	3	303,112
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	3,322,713
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	3,625,825

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII ☐

			Yes	No
1	Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	2a		X
b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	2b		X
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	2c		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits	3b		

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ **Attach to Form 990 or Form 990-EZ.**

▶ **Go to** *www.irs.gov/Form990* **for instructions and the latest information.**

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization
SIGNAL CENTERS, INC.

Employer identification number
62-0587285

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

1 [ ] A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 [ ] A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ).)

3 [ ] A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 [ ] A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:

5 [ ] An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)

6 [ ] A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 [X] An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

8 [ ] A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

9 [ ] An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university:

10 [ ] An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)

11 [ ] An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**

12 [ ] An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.

a [ ] **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**

b [ ] **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**

c [ ] **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**

d [ ] **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**

e [ ] Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.

f Enter the number of supported organizations [ ]

g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))	(iv) Is the organization listed in your governing document? Yes	No	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
(A)						
(B)						
(C)						
(D)						
(E)						
Total						

Part II **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	6,917,019	7,301,559	8,153,001	12,988,186	16,043,749	51,403,514
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 **Total.** Add lines 1 through 3	6,917,019	7,301,559	8,153,001	12,988,186	16,043,749	51,403,514
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 **Public support.** Subtract line 5 from line 4						51,403,514

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
7 Amounts from line 4	6,917,019	7,301,559	8,153,001	12,988,186	16,043,749	51,403,514
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 **Total support.** Add lines 7 through 10						51,403,514

12 Gross receipts from related activities, etc. (see instructions) 12 1,395,300

13 **First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ..... ▶ ☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f)) ..... 14 100.00 %

15 Public support percentage from 2018 Schedule A, Part II, line 14 ..... 15 100.00 %

16a **33 1/3% support test—2019.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ..... ▶ ☒

b **33 1/3% support test—2018.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ..... ▶ ☐

17a **10%-facts-and-circumstances test—2019.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ..... ▶ ☐

b **10%-facts-and-circumstances test—2018.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ..... ▶ ☐

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ..... ▶ ☐

SCHEDULE D (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
▶ Attach to Form 990.
▶ Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 1545-0047
2019
Open to Public Inspection

Name of the organization: SIGNAL CENTERS, INC.

Employer identification number: 62-0587285

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (for example, recreation or education)
☐ Protection of natural habitat
☐ Preservation of open space
☐ Preservation of a historically important land area
☐ Preservation of a certified historic structure

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

			Held at the End of the Tax Year
a	Total number of conservation easements	2a	
b	Total acreage restricted by conservation easements	2b	
c	Number of conservation easements on a certified historic structure included in (a)	2c	
d	Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶

4 Number of states where property subject to conservation easement is located ▶

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ $

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 ▶ $

(ii) Assets included in Form 990, Part X ▶ $

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 ▶ $

b Assets included in Form 990, Part X ▶ $

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):

a ☐ Public exhibition
b ☐ Scholarly research
c ☐ Preservation for future generations
d ☐ Loan or exchange program
e ☐ Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

		Amount
c Beginning balance	1c	
d Additions during the year	1d	
e Distributions during the year	1e	
f Ending balance	1f	

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII ☐

Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	209,735	187,477	168,246	137,373	132,626
b Contributions	53,178	8,988	4,300	12,172	2,550
c Net investment earnings, gains, and losses	7,257	13,270	14,931	18,701	3,209
d Grants or scholarships					1,012
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance	270,170	209,735	187,477	168,246	137,373

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a Board designated or quasi-endowment ▶ %
b Permanent endowment ▶ %
c Term endowment ▶ %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

		Yes	No
(i) Unrelated organizations	3a(i)		X
(ii) Related organizations	3a(ii)		X
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?	3b		

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings		4,814,909	2,297,122	2,517,787
c Leasehold improvements				
d Equipment		486,846		486,846
e Other				
Total. Add lines 1a through 1e. *(Column (d) must equal Form 990, Part X, column (B), line 10c.)* ▶				3,004,633

Part VII Investments – Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. *(Column (b) must equal Form 990, Part X, col. (B) line 12.)* ▶		

Part VIII Investments – Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. *(Column (b) must equal Form 990, Part X, col. (B) line 13.)* ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, col. (B) line 15.)* ▶	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) SECURED NOTES PAYABLE	2,021,028
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, col. (B) line 25.)* ▶	2,021,028

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ☐

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements			1	16,698,135
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
a	Net unrealized gains (losses) on investments	2a			
b	Donated services and use of facilities	2b			
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d			
e	Add lines **2a** through **2d**			2e	
3	Subtract line **2e** from line **1**			3	16,698,135
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
c	Add lines **4a** and **4b**			4c	
5	Total revenue. Add lines **3** and **4c.** *(This must equal Form 990, Part I, line 12.)*			5	16,698,135

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements			1	16,395,023
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
a	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIII.)	2d			
e	Add lines **2a** through **2d**			2e	
3	Subtract line **2e** from line **1**			3	16,395,023
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
c	Add lines **4a** and **4b**			4c	
5	Total expenses. Add lines **3** and **4c.** *(This must equal Form 990, Part I, line 18.)*			5	16,395,023

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.
▶ Go to *www.irs.gov/Form990* for the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization	Employer identification number
SIGNAL CENTERS, INC.	62-0587285

Form 990, Part III, Line 4d - All Other Accomplishments

ADULT SERVICES - Provides high quality social model day services for adults with disabilities to prolong independence and provide respite to caregivers.

Form 990, Part VI, Line 11b - Organization's Process to Review Form 990

Form 990 is reviewed by the Chief Financial Officer and Chief Executive Officer; form is then presented to the Treasurer for review with Finance Committee and made available to the Board of Directors for review.

Form 990, Part VI, Line 12c - Enforcement of Conflicts Policy

Review by Board of Directors

Form 990, Part VI, Line 15a - Compensation Process for Top Official

By review of the Executive Committee of the Board of Directors.

Form 990, Part VI, Line 15b - Compensation Process for Officers

By review of Chief Executive Officer.

Form 990, Part VI, Line 19 - Governing Documents Disclosure Explanation

By request of the Chief Financial Officer

Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

A For the 2020 calendar year, or tax year beginning 07/01/20 , and ending 06/30/21

B Check if applicable:
- [ ] Address change
- [ ] Name change
- [ ] Initial return
- [ ] Final return/terminated
- [ ] Amended return
- [ ] Application pending

C Name of organization: SIGNAL CENTERS, INC.

Doing business as

Number and street (or P.O. box if mail is not delivered to street address): 109 N. GERMANTOWN ROAD | Room/suite

City or town, state or province, country, and ZIP or foreign postal code: CHATTANOOGA TN 37411

D Employer identification number: 62-0587285

E Telephone number: 423-698-8528

G Gross receipts $ 19,962,408

F Name and address of principal officer:
DONNA MCCONNICO
109 N GERMANTOWN ROAD
CHATTANOOGA TN 37411

H(a) Is this a group return for subordinates? [ ] Yes [X] No

H(b) Are all subordinates included? [ ] Yes [ ] No
If "No," attach a list. See instructions

I Tax-exempt status: [X] 501(c)(3) [ ] 501(c) ( ) ◀ (insert no.) [ ] 4947(a)(1) or [ ] 527

J Website: ▶ WWW.SIGNALCENTERS.ORG

H(c) Group exemption number ▶

K Form of organization: [X] Corporation [ ] Trust [ ] Association [ ] Other ▶

L Year of formation: 1957

M State of legal domicile: TN

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities:
STRENGTHENING CHILDREN, ADULTS, AND FAMILIES THROUGH SERVICES FOCUSING ON DISABILITIES, EARLY CHILDHOOD EDUCATION AND SELF SUFFICIENCY.

2 Check this box ▶ [ ] if the organization discontinued its operations or disposed of more than 25% of its net assets.

3	Number of voting members of the governing body (Part VI, line 1a)	3	27
4	Number of independent voting members of the governing body (Part VI, line 1b)	4	27
5	Total number of individuals employed in calendar year 2020 (Part V, line 2a)	5	262
6	Total number of volunteers (estimate if necessary)	6	250
7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	0
b	Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0

			Prior Year	Current Year
Revenue	8	Contributions and grants (Part VIII, line 1h)	16,043,749	19,203,455
	9	Program service revenue (Part VIII, line 2g)	472,356	397,164
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		0
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	182,030	361,789
	12	Total revenue – add lines 8 through 11 (must equal Part VIII, column (A), line 12)	16,698,135	19,962,408
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)		0
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	9,392,930	10,538,135
	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0
	b	Total fundraising expenses (Part IX, column (D), line 25) ▶ 54,210		
	17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	7,002,093	8,967,552
	18	Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)	16,395,023	19,505,687
	19	Revenue less expenses. Subtract line 18 from line 12	303,112	456,721
			Beginning of Current Year	**End of Year**
Net Assets or Fund Balances	20	Total assets (Part X, line 16)	7,299,407	7,615,560
	21	Total liabilities (Part X, line 26)	3,673,582	3,556,790
	22	Net assets or fund balances. Subtract line 21 from line 20	3,625,825	4,058,770

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

▶ Angela Hester — Signature of officer — Date 01/28/22

▶ ANGELA HESTER CFO — Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check [ ] if self-employed	PTIN
DERRICK NELSON EA	DERRICK NELSON EA	01/25/22		P00931633

Firm's name ▶ WarrenJackson CPAs, PLLC — Firm's EIN ▶ 62-1874228

Firm's address ▶ 606 S. Main Ste C Sweetwater, TN 37874-2731 — Phone no. 423-337-5003

May the IRS discuss this return with the preparer shown above? See instructions [X] Yes [ ] No

For Paperwork Reduction Act Notice, see the separate instructions.

DAA

Part III **Statement of Program Service Accomplishments**

Check if Schedule O contains a response or note to any line in this Part III ☐

1 Briefly describe the organization's mission:

STRENGTHENING CHILDREN, ADULTS, AND FAMILIES THROUGH SERVICES FOCUSING ON DISABILITIES, EARLY CHILDHOOD EDUCATION AND SELF SUFFICIENCY.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses $ 775,373 including grants of $) (Revenue $)

DISABILITY SERVICES - Provides assistive technology services through assessments, equipment demonstrations, devices, toys, and other technology to improve the lives of individuals with disabilites. Provides high quality social model day services for adults with disabilities to prolong independence and provide respite to caregivers.

4b (Code:) (Expenses $ 15,189,546 including grants of $) (Revenue $ 337,589)

EARLY CHILDHOOD EDUCATION SERVICES - Provides high quality early childhood educational
services for children birth to six years of age through center based childcare, home and community based early intervention developmental therapies and evaluations for early intervention services. Provides training and technical assistance to early educators and training and technical assistanc to early educators and incentivizes continuing education in the early childhood educational field.

4c (Code:) (Expenses $ 870,155 including grants of $) (Revenue $ 59,575)

SELF SUFFICIENCY SERVICES - Provides intensive case management, mentoring, coaching & support for new and expectant mothers and families in low-income communities, provides leadership and coordination of services for agencies working to reduce homelessness in Chattanooga.

4d Other program services (Describe on Schedule O.)

(Expenses $ including grants of $) (Revenue $)

4e Total program service expenses ▶ 16,835,074

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	X	
2	Is the organization required to complete *Schedule B, Schedule of Contributors* (see instructions)?	2		X
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		X
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? *If "Yes," complete Schedule C, Part III*	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D, Part I*	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II*	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D, Part III*	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? *If "Yes," complete Schedule D, Part V*	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? *If "Yes," complete Schedule D, Part VI*	11a	X	
b	Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII*	11b		X
c	Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII*	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX*	11d		X
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X*	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X*	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI and XII*	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional*	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? *If "Yes," complete Schedule F, Parts I and IV*	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or other assistance to or for any foreign organization? *If "Yes," complete Schedule F, Parts II and IV*	15		X
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or other assistance to or for foreign individuals? *If "Yes," complete Schedule F, Parts III and IV*	16		X
17	Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I* See instructions	17		X
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18		X
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		X
20a	Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H*	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than $5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	21		X

Part IV Checklist of Required Schedules *(continued)*

			Yes	No
22	Did the organization report more than $5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a*	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	**Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L, Part I*	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L, Part I*	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? *If "Yes," complete Schedule L, Part II*	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? *If "Yes," complete Schedule L, Part III*	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? *If "Yes," complete Schedule L, Part IV*	28a		X
b	A family member of any individual described in line 28a? *If "Yes," complete Schedule L, Part IV*	28b		X
c	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? *If "Yes," complete Schedule L, Part IV*	28c		X
29	Did the organization receive more than $25,000 in non-cash contributions? *If "Yes," complete Schedule M*	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? *If "Yes," complete Schedule R, Part I*	33		X
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1*	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	35b		
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? **Note:** All Form 990 filers are required to complete Schedule O.	38	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V ☐

				Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	838		
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c			

Part V Statements Regarding Other IRS Filings and Tax Compliance *(continued)*

				Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a 262			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?		2b		X
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to *e-file* (see instructions)				
3a	Did the organization have unrelated business gross income of $1,000 or more during the year?		3a		X
b	If "Yes," has it filed a Form 990-T for this year? *If "No" to line 3b, provide an explanation on Schedule O*		3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		4a		X
b	If "Yes," enter the name of the foreign country ▶				
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		5b		X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		5c		
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		6b		
7	**Organizations that may receive deductible contributions under section 170(c).**				
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?		7a		
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		7h		
8	**Sponsoring organizations maintaining donor advised funds.** Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		8		
9	**Sponsoring organizations maintaining donor advised funds.**				
a	Did the sponsoring organization make any taxable distributions under section 4966?		9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		9b		
10	**Section 501(c)(7) organizations.** Enter:				
a	Initiation fees and capital contributions included on Part VIII, line 12	10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
11	**Section 501(c)(12) organizations.** Enter:				
a	Gross income from members or shareholders	11a			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b			
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?		12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b			
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**				
a	Is the organization licensed to issue qualified health plans in more than one state?		13a		
	Note: See the instructions for additional information the organization must report on Schedule O.				
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b			
c	Enter the amount of reserves on hand	13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?		14a		X
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation on Schedule O*		14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment(s) during the year?		15		X
	If "Yes," see instructions and file Form 4720, Schedule N.				
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?		16		X
	If "Yes," complete Form 4720, Schedule O.				

Part VI **Governance, Management, and Disclosure** *For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.*

Check if Schedule O contains a response or note to any line in this Part VI [X]

Section A. Governing Body and Management

				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	27		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.				
b	Enter the number of voting members included on line 1a, above, who are independent	1b	27		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2			X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?	3			X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4			X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5			X
6	Did the organization have members or stockholders?	6			X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a			X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b			X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
a	The governing body?	8a		X	
b	Each committee with authority to act on behalf of the governing body?	8b		X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses on Schedule O*	9			X

Section B. Policies *(This Section B requests information about policies not required by the Internal Revenue Code.)*

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		X
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? *If "No," go to line 13*	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe in Schedule O how this was done*	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14		X
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ▶ TN

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

[ ] Own website [X] Another's website [X] Upon request [ ] Other *(explain on Schedule O)*

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records ▶

SIGNAL CENTERS INC 109 N. GERMANTOWN ROAD

CHATTANOOGA TN 37411 423-698-8528

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII ☐

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee): Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(1) BILL LLOYD PRESIDENT	1.00 0.00	X		X				0	0	0
(2) MARK NEIGHBORS PRESIDENT ELECT	1.00 0.00	X		X				0	0	0
(3) SUE MUNSON TREASURER	1.00 0.00	X		X				0	0	0
(4) ROB MALONE TREASURER ELECT	1.00 0.00	X		X				0	0	0
(5) ANNE MARIE STONE SECRETARY	1.00 0.00	X		X				0	0	0
(6) ROSEMARIE HILL SECRETARY ELECT	1.00 0.00	X		X				0	0	0
(7) DAVID BABB BOARD MEMBER	1.00 0.00	X						0	0	0
(8) JOHN COSGROVE BOARD MEMBER	1.00 0.00	X						0	0	0
(9) JOE DICKSON BOARD MEMBER	1.00 0.00	X						0	0	0
(10) DAVID FAIRCHILD SECRETARY-ELECT	1.00 0.00	X		X				0	0	0
(11) MARJ FLEMMING BOARD MEMBER	1.00 0.00	X						0	0	0

Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee): Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(12) GABRIEL FRANCESCHI	1.00									
BOARD MEMBER	0.00	X		X				0	0	0
(13) CYNTHIA HALL	1.00									
BOARD MEMBER	0.00	X						0	0	0
(14) ELLEN HEAVILON	1.00									
BOARD MEMBER	0.00	X						0	0	0
(15) MARIAN MAY	1.00									
BOARD MEMBER	0.00	X						0	0	0
(16) CHARLES MEGAHEE	1.00									
BOARD MEMBER	0.00	X						0	0	0
(17) DR SUSHIE PENTIAH	1.00									
BOARD MEMBER	0.00	X						0	0	0
(18) LAURA PIERCE	1.00									
BOARD MEMBER	0.00	X						0	0	0
(19) BUTCH PREISEL	1.00									
BOARD MEMBER	0.00	X						0	0	0
1b Subtotal ▶										
c Total from continuation sheets to Part VII, Section A ▶								219,655		
d Total (add lines 1b and 1c) ▶								219,655		

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization ▶ 1

		Yes	No
3 Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	3		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	4		X
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*	5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization ▶ 0

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a Federated campaigns	1a	227,988				
	b Membership dues	1b					
	c Fundraising events	1c					
	d Related organizations	1d					
	e Government grants (contributions)	1e	18,508,850				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	466,617				
	g Noncash contributions included in lines 1a-1f	1g	$				
	h **Total.** Add lines 1a–1f ▶			19,203,455			
Program Service Revenue			Business Code				
	2a PROGRAM REVENUE		624100	397,164	397,164		
	b						
	c						
	d						
	e						
	f All other program service revenue						
	g **Total.** Add lines 2a–2f ▶			397,164			
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts) ▶						
	4 Income from investment of tax-exempt bond proceeds ▶						
	5 Royalties ▶						
			(i) Real / (ii) Personal				
	6a Gross rents	6a					
	b Less: rental expenses	6b					
	c Rental inc. or (loss)	6c					
	d Net rental income or (loss) ▶						
			(i) Securities / (ii) Other				
	7a Gross amount from sales of assets other than inventory	7a					
	b Less: cost or other basis and sales exps.	7b					
	c Gain or (loss)	7c					
	d Net gain or (loss) ▶						
	8a Gross income from fundraising events (not including $ of contributions reported on line 1c). See Part IV, line 18	8a					
	b Less: direct expenses	8b					
	c Net income or (loss) from fundraising events ▶						
	9a Gross income from gaming activities. See Part IV, line 19	9a					
	b Less: direct expenses	9b					
	c Net income or (loss) from gaming activities ▶						
	10a Gross sales of inventory, less returns and allowances	10a					
	b Less: cost of goods sold	10b					
	c Net income or (loss) from sales of inventory ▶						
Miscellaneous Revenue			Business Code				
	11a OTHER INCOME			361,789	361,789		
	b						
	c						
	d All other revenue						
	e **Total.** Add lines 11a–11d ▶			361,789			
	12 **Total revenue.** See instructions ▶			19,962,408	758,953	0	0

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	219,655	189,529	29,013	1,113
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	8,404,885	7,252,143	1,110,167	42,575
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	1,209,590	1,091,115	112,451	6,024
9 Other employee benefits				
10 Payroll taxes	704,005	603,585	96,837	3,583
11 Fees for services (nonemployees):				
a Management	5,309,960	5,270,450	39,510	
b Legal				
c Accounting				
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)	595,526	444,417	151,109	
12 Advertising and promotion	21,871	7,396	14,475	
13 Office expenses	248,136	193,904	54,232	
14 Information technology				
15 Royalties				
16 Occupancy	454,663	67,158	387,448	57
17 Travel	235,772	210,975	24,776	21
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings				
20 Interest	21,341		21,341	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	236,969	7,573	229,396	
23 Insurance				
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a SUPPLIES, KITCHEN, FOOD	1,496,585	1,258,053	237,724	808
b COMMUNICATIONS	249,462	205,779	43,683	
c OTHER BUSINESS AND MISC	97,267	32,997	64,241	29
d				
e All other expenses				
25 **Total functional expenses.** Add lines 1 through 24e	19,505,687	16,835,074	2,616,403	54,210
26 **Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X ☐

				(A) Beginning of year		(B) End of year
Assets	1	Cash—non-interest-bearing		1,190,922	1	999,104
	2	Savings and temporary cash investments			2	
	3	Pledges and grants receivable, net			3	
	4	Accounts receivable, net		2,433,300	4	2,974,988
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)			6	
	7	Notes and loans receivable, net		1,200	7	1,200
	8	Inventories for sale or use			8	
	9	Prepaid expenses and deferred charges		192,372	9	55,649
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 5,390,351			
	b	Less: accumulated depreciation	10b 2,534,092	3,004,633	10c	2,856,259
	11	Investments—publicly traded securities		476,980	11	728,360
	12	Investments—other securities. See Part IV, line 11			12	
	13	Investments—program-related. See Part IV, line 11			13	
	14	Intangible assets			14	
	15	Other assets. See Part IV, line 11			15	
	16	**Total assets.** Add lines 1 through 15 (must equal line 33)		7,299,407	16	7,615,560
Liabilities	17	Accounts payable and accrued expenses		1,652,554	17	1,585,911
	18	Grants payable			18	
	19	Deferred revenue			19	
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D			21	
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			22	
	23	Secured mortgages and notes payable to unrelated third parties			23	
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		2,021,028	25	1,970,879
	26	**Total liabilities.** Add lines 17 through 25		3,673,582	26	3,556,790
Net Assets or Fund Balances		**Organizations that follow FASB ASC 958, check here ▶ [X] and complete lines 27, 28, 32, and 33.**				
	27	Net assets without donor restrictions		3,015,594	27	2,989,406
	28	Net assets with donor restrictions		610,231	28	1,069,364
		Organizations that do not follow FASB ASC 958, check here ▶ ☐ and complete lines 29 through 33.				
	29	Capital stock or trust principal, or current funds			29	
	30	Paid-in or capital surplus, or land, building, or equipment fund			30	
	31	Retained earnings, endowment, accumulated income, or other funds			31	
	32	Total net assets or fund balances		3,625,825	32	4,058,770
	33	Total liabilities and net assets/fund balances		7,299,407	33	7,615,560

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	19,962,408
2	Total expenses (must equal Part IX, column (A), line 25)	2	19,505,687
3	Revenue less expenses. Subtract line 2 from line 1	3	456,721
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	3,625,825
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	-23,776
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	4,058,770

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII ☐

			Yes	No
1	Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	2a		X
b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	2b		X
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	2c		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits	3b		

Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee): Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(20) JUDITH ST. CHARLES	1.00									
BOARD MEMBER	0.00	X		X				0	0	0
(21) BARBIE STANDEFER	1.00									
BOARD MEMBER	0.00	X						0	0	0
(22) JIM STEFFNER	1.00									
BOARD MEMBER	0.00	X						0	0	0
(23) NANCY H UNDERWOOD	1.00									
BOARD MEMBER	0.00	X						0	0	0
(24) SHULA YELLIOTT	1.00									
BOARD MEMBER	0.00	X						0	0	0
(25) DONNA MCCONNICO	40.00									
CEO	0.00			X				120,258	0	0
(26) ANGELA HESTER	40.00									
CFO	0.00			X				99,397	0	0
1b Subtotal ▶								219,655		
c Total from continuation sheets to Part VII, Section A ▶										
d Total (add lines 1b and 1c) ▶										

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization ▶

			Yes	No
3	Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	3		
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	4		
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*	5		

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization ▶

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ **Attach to Form 990 or Form 990-EZ.**

▶ **Go to *www.irs.gov/Form990* for instructions and the latest information.**

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization: SIGNAL CENTERS, INC.

Employer identification number: 62-0587285

Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

1 [ ] A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 [ ] A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ).)

3 [ ] A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 [ ] A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:

5 [ ] An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)

6 [ ] A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 [X] An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

8 [ ] A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

9 [ ] An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university:

10 [ ] An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)

11 [ ] An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**

12 [ ] An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.

a [ ] **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**

b [ ] **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**

c [ ] **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**

d [ ] **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**

e [ ] Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.

f Enter the number of supported organizations

g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))	(iv) Is the organization listed in your governing document? Yes	No	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
(A)						
(B)						
(C)						
(D)						
(E)						
Total						

Part II **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	7,301,559	8,153,001	12,988,186	16,043,749	19,203,455	63,689,950
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 **Total.** Add lines 1 through 3	7,301,559	8,153,001	12,988,186	16,043,749	19,203,455	63,689,950
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 **Public support.** Subtract line 5 from line 4						63,689,950

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7 Amounts from line 4	7,301,559	8,153,001	12,988,186	16,043,749	19,203,455	63,689,950
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 **Total support.** Add lines 7 through 10						63,689,950

12 Gross receipts from related activities, etc. (see instructions) **12** 2,154,253

13 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ..... ▶ ☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2020 (line 6, column (f) divided by line 11, column (f)) ..... **14** 100.00 %

15 Public support percentage from 2019 Schedule A, Part II, line 14 ..... **15** 100.00 %

16a **33 1/3% support test—2020.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ..... ▶ ☒

b **33 1/3% support test—2019.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ..... ▶ ☐

17a **10%-facts-and-circumstances test—2020.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ..... ▶ ☐

b **10%-facts-and-circumstances test—2019.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ..... ▶ ☐

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ..... ▶ ☐

Part III **Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 **Total.** Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 **Public support.** (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 **Total support.** (Add lines 9, 10c, 11, and 12.)						

14 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ▶ ☐

Section C. Computation of Public Support Percentage

15	Public support percentage for 2020 (line 8, column (f), divided by line 13, column (f))	15	%
16	Public support percentage from 2019 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17	Investment income percentage for **2020** (line 10c, column (f), divided by line 13, column (f))	17	%
18	Investment income percentage from **2019** Schedule A, Part III, line 17	18	%

19a **33 1/3% support tests—2020.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

b **33 1/3% support tests—2019.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶ ☐

Part IV **Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? *If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.*	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? *If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).*	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If "Yes," answer lines 3b and 3c below.*	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If "Yes," describe in **Part VI** when and how the organization made the determination.*	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? *If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.*	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? *If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.*	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? *If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI,** including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).*	5a		
b	**Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	**Substitutions only.** Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in **Part VI.***	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in **Part VI.***	9a		
b	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in **Part VI.***	9b		
c	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in **Part VI.***	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If "Yes," answer line 10b below.*	10a		
b	Did the organization have any excess business holdings in the tax year? *(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)*	10b		

Part IV **Supporting Organizations** *(continued)*

			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
a	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below, the governing body of a supported organization?	**11a**		
b	A family member of a person described in line 11a above?	**11b**		
c	A 35% controlled entity of a person described in line 11a or 11b above? *If "Yes" to line 11a, 11b, or 11c, provide detail in* ***Part VI.***	**11c**		

Section B. Type I Supporting Organizations

			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? *If "No," describe in* ***Part VI*** *how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.*	**1**		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If "Yes," explain in* ***Part VI*** *how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.*	**2**		

Section C. Type II Supporting Organizations

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? *If "No," describe in* ***Part VI*** *how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).*	**1**		

Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	**1**		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? *If "No," explain in* ***Part VI*** *how the organization maintained a close and continuous working relationship with the supported organization(s).*	**2**		
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? *If "Yes," describe in* ***Part VI*** *the role the organization's supported organizations played in this regard.*	**3**		

Section E. Type III Functionally-Integrated Supporting Organizations

1 *Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (****see instructions****).*

a ☐ The organization satisfied the Activities Test. *Complete* ***line 2*** *below.*

b ☐ The organization is the parent of each of its supported organizations. *Complete* ***line 3*** *below.*

c ☐ The organization supported a governmental entity. *Describe in* ***Part VI*** *how you supported a governmental entity (see instructions).*

			Yes	No
2	Activities Test. ***Answer lines 2a and 2b below.***			
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? *If "Yes," then in* ***Part VI identify those supported organizations and explain*** *how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.*	**2a**		
b	Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in ***Part VI*** *the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.*	**2b**		
3	Parent of Supported Organizations. ***Answer lines 3a and 3b below.***			
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If "Yes" or "No," provide details in* ***Part VI.***	**3a**		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If "Yes," describe in* ***Part VI*** *the role played by the organization in this regard.*	**3b**		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in **Part VI***). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A – Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 **Adjusted Net Income** (subtract lines 5, 6, and 7 from line 4)	8		

Section B – Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d **Total** (add lines 1a, 1b, and 1c)	1d		
e **Discount** claimed for blockage or other factors *(explain in detail in **Part VI**)*:			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by 0.035.	6		
7 Recoveries of prior-year distributions	7		
8 **Minimum Asset Amount** (add line 7 to line 6)	8		

Section C – Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, column A)	1		
2 Enter 0.85 of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 **Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		

7 ☐ Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Part V **Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** *(continued)*

Section D – Distributions		**Current Year**
1	Amounts paid to supported organizations to accomplish exempt purposes	
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	
4	Amounts paid to acquire exempt-use assets	
5	Qualified set-aside amounts (prior IRS approval required—*provide details in* ***Part VI***)	
6	Other distributions (*describe in* ***Part VI***). See instructions.	
7	**Total annual distributions.** Add lines 1 through 6.	
8	Distributions to attentive supported organizations to which the organization is responsive (*provide details in* ***Part VI***). See instructions.	
9	Distributable amount for 2020 from Section C, line 6	
10	Line 8 amount divided by line 9 amount	

Section E – Distribution Allocations (see instructions)		(i) Excess Distributions	(ii) Underdistributions Pre-2020	(iii) Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2020 (reasonable cause required–*explain in* ***Part VI***). See instructions.			
3	Excess distributions carryover, if any, to 2020			
a	From 2015			
b	From 2016			
c	From 2017			
d	From 2018			
e	From 2019			
f	**Total** of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2020 distributable amount			
i	Carryover from 2015 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2020 from Section D, line 7: $			
a	Applied to underdistributions of prior years			
b	Applied to 2020 distributable amount			
c	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, *explain in* ***Part VI***. See instructions.			
6	Remaining underdistributions for 2020 Subtract lines 3h and 4b from line 1. For result greater than zero, *explain in* ***Part VI***. See instructions.			
7	**Excess distributions carryover to 2021.** Add lines 3j and 4c.			
8	Breakdown of line 7:			
a	Excess from 2016			
b	Excess from 2017			
c	Excess from 2018			
d	Excess from 2019			
e	Excess from 2020			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

SCHEDULE D (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
▶ Attach to Form 990.
▶ Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 1545-0047
2020
Open to Public Inspection

Name of the organization: SIGNAL CENTERS, INC.

Employer identification number: 62-0587285

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (for example, recreation or education)
☐ Preservation of a historically important land area
☐ Protection of natural habitat
☐ Preservation of a certified historic structure
☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

			Held at the End of the Tax Year
a	Total number of conservation easements	2a	
b	Total acreage restricted by conservation easements	2b	
c	Number of conservation easements on a certified historic structure included in (a)	2c	
d	Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶

4 Number of states where property subject to conservation easement is located ▶

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ $

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 ▶ $

(ii) Assets included in Form 990, Part X ▶ $

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 ▶ $

b Assets included in Form 990, Part X ▶ $

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):

a ☐ Public exhibition
b ☐ Scholarly research
c ☐ Preservation for future generations
d ☐ Loan or exchange program
e ☐ Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

		Amount
c Beginning balance	1c	
d Additions during the year	1d	
e Distributions during the year	1e	
f Ending balance	1f	

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII ☐

Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance		209,735	187,477	168,246	137,373
b Contributions		53,178	8,988	4,300	12,172
c Net investment earnings, gains, and losses		7,257	13,270	14,931	18,701
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance		270,170	209,735	187,477	168,246

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a Board designated or quasi-endowment ▶ %
b Permanent endowment ▶ %
c Term endowment ▶ %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

		Yes	No
(i) Unrelated organizations	3a(i)		X
(ii) Related organizations	3a(ii)		X
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?	3b		

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings		4,898,310	2,534,092	2,364,218
c Leasehold improvements				
d Equipment		492,041		492,041
e Other				
Total. Add lines 1a through 1e. *(Column (d) must equal Form 990, Part X, column (B), line 10c.)* ▶				2,856,259

Part VII Investments – Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. *(Column (b) must equal Form 990, Part X, col. (B) line 12.)* ▶		

Part VIII Investments – Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. *(Column (b) must equal Form 990, Part X, col. (B) line 13.)* ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, col. (B) line 15.)* ▶	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) SECURED NOTES PAYABLE	1,970,879
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, col. (B) line 25.)* ▶	1,970,879

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ☐

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements			1	19,962,408
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
a	Net unrealized gains (losses) on investments	2a			
b	Donated services and use of facilities	2b			
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d			
e	Add lines **2a** through **2d**			2e	
3	Subtract line **2e** from line **1**			3	19,962,408
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
c	Add lines **4a** and **4b**			4c	
5	Total revenue. Add lines **3** and **4c.** *(This must equal Form 990, Part I, line 12.)*			5	19,962,408

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements			1	19,505,687
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
a	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIII.)	2d			
e	Add lines **2a** through **2d**			2e	
3	Subtract line **2e** from line **1**			3	19,505,687
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
c	Add lines **4a** and **4b**			4c	
5	Total expenses. Add lines **3** and **4c.** *(This must equal Form 990, Part I, line 18.)*			5	19,505,687

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.
▶ Go to *www.irs.gov/Form990* for the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization	Employer identification number
SIGNAL CENTERS, INC.	62-0587285

Form 990, Part VI, Line 11b - Organization's Process to Review Form 990

Form 990 is reviewed by the Chief Financial Officer and Chief Executive Officer; form is then presented to the Treasurer for review with Finance Committee and made available to the Board of Directors for review.

Form 990, Part VI, Line 12c - Enforcement of Conflicts Policy

Review by Board of Directors

Form 990, Part VI, Line 15a - Compensation Process for Top Official

By review of the Executive Committee of the Board of Directors.

Form 990, Part VI, Line 15b - Compensation Process for Officers

By review of Chief Executive Officer.

Form 990, Part VI, Line 19 - Governing Documents Disclosure Explanation

By request of the Chief Financial Officer

Federal Statements

Form 990, Part IX, Line 11g - Other Fees for Service (Non-employee)

Description	Total Expenses	Program Service	Management & General	Fund Raising
PROFESSIONAL SERVICES	$ 35,511	$ 35,511	$	$
PROFESSIONAL SERVICES	320,181	320,181		
PROFESSIONAL SERVICES	88,725	88,725		
PROFESSIONAL SERVICES'	151,109		151,109	
Total	$ 595,526	$ 444,417	$ 151,109	$ 0

Federal Statements

Schedule A, Part II, Line 1(e)

Description	Amount
UNITED WAY	$ 227,988
GRANTS AND CONTRIBUTIONS	18,508,850
Other	466,617
Total	$ 19,203,455

Federal Statements

Schedule A, Part II, Line 5 - Excess Gifts

Donor Name	Total	Excess
FRIENDS OF SPECIAL CHILDERN	$ 107,566	$
COMMUNITY FOUNDATION - CHATTANOOGA	130,700	
CHATTANOOGA OPHTHALMOLOGICAL FOUNDAT	108,000	
JIM AND MARIAN STEFFNER	10,100	
MICHAEL AND JUDY ST CHARLES	30,000	
BLUECROSS BLUESHIELD OF TENNESSEE		
ED AND JACKIE WADE		
LOINS CLUB DISRICT 12-O		
BARRY AND MARY LEE LARGE		
KNIGHTS OF COLUMBUS DISTRICT 6099	20,000	
UNUM MATCHING GIFTS PROGRAM	24,500	
CHRUCH OF THE GOOD SHEPARD	7,500	
MARJ FLEMMING	10,120	
Weldon F. Osborne Foundation, Inc.	25,000	
Chatt-Cleve Charity Horse Show, Inc.	13,495	
Facebook	9,121	
Jim and Susan Reynolds	6,000	
Russ Blakely & Associates	5,500	
American Endowment Foundation	5,000	
Total	$ 512,602	$ 0

Federal Statements

Schedule A, Part II, Line 12 - Current year

Description	Amount
PROGRAM REVENUE	$ 397,164
OTHER INCOME	361,789
Total	$ 758,953

Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

A For the 2021 calendar year, or tax year beginning 07/01/21 , and ending 06/30/22

B Check if applicable:
- [ ] Address change
- [ ] Name change
- [ ] Initial return
- [ ] Final return/terminated
- [ ] Amended return
- [ ] Application pending

C Name of organization: SIGNAL CENTERS, INC.

Doing business as

Number and street (or P.O. box if mail is not delivered to street address): 109 N. GERMANTOWN ROAD | Room/suite

City or town, state or province, country, and ZIP or foreign postal code: CHATTANOOGA TN 37411

D Employer identification number: 62-0587285

E Telephone number: 423-698-8528

G Gross receipts$ 27,319,073

F Name and address of principal officer:
DONNA MCCONNICO
109 N GERMANTOWN ROAD
CHATTANOOGA TN 37411

H(a) Is this a group return for subordinates? [ ] Yes [X] No

H(b) Are all subordinates included? [ ] Yes [ ] No
If "No," attach a list. See instructions

I Tax-exempt status: [X] 501(c)(3) [ ] 501(c) ( ) ◀ (insert no.) [ ] 4947(a)(1) or [ ] 527

J Website: ▶ WWW.SIGNALCENTERS.ORG

H(c) Group exemption number ▶

K Form of organization: [X] Corporation [ ] Trust [ ] Association [ ] Other ▶

L Year of formation: 1957

M State of legal domicile: TN

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities:
STRENGTHENING CHILDREN, ADULTS, AND FAMILIES THROUGH SERVICES FOCUSING ON DISABILITIES, EARLY CHILDHOOD EDUCATION AND SELF SUFFICIENCY.

2 Check this box ▶ [ ] if the organization discontinued its operations or disposed of more than 25% of its net assets.

3	Number of voting members of the governing body (Part VI, line 1a)	3	25
4	Number of independent voting members of the governing body (Part VI, line 1b)	4	25
5	Total number of individuals employed in calendar year 2021 (Part V, line 2a)	5	283
6	Total number of volunteers (estimate if necessary)	6	300
7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	0
b	Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0

			Prior Year	Current Year
Revenue	8	Contributions and grants (Part VIII, line 1h)	19,203,455	26,432,199
	9	Program service revenue (Part VIII, line 2g)	397,164	843,258
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		0
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	361,789	43,616
	12	Total revenue – add lines 8 through 11 (must equal Part VIII, column (A), line 12)	19,962,408	27,319,073
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)		0
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	10,538,135	12,077,941
	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0
	b	Total fundraising expenses (Part IX, column (D), line 25) ▶ 81,431		
	17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	8,967,552	13,490,696
	18	Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)	19,505,687	25,568,637
	19	Revenue less expenses. Subtract line 18 from line 12	456,721	1,750,436
			Beginning of Current Year	End of Year
Net Assets or Fund Balances	20	Total assets (Part X, line 16)	7,615,560	10,070,860
	21	Total liabilities (Part X, line 26)	3,556,790	4,237,763
	22	Net assets or fund balances. Subtract line 21 from line 20	4,058,770	5,833,097

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

▶ Angela Hester — Signature of officer — Date 12/22/22

▶ ANGELA HESTER CFO — Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check [ ] if self-employed	PTIN
SARAH MOSCRIPT, CPA	SARAH MOSCRIPT, CPA	12/22/22		P01913336

Firm's name ▶ WarrenJackson CPAs, PLLC — Firm's EIN ▶ 62-1874228

Firm's address ▶ 606 S. Main Ste C, Sweetwater, TN 37874-2731 — Phone no. 423-337-5003

May the IRS discuss this return with the preparer shown above? See instructions [X] Yes [ ] No

For Paperwork Reduction Act Notice, see the separate instructions.

DAA

Part III **Statement of Program Service Accomplishments**

Check if Schedule O contains a response or note to any line in this Part III ☐

1 Briefly describe the organization's mission:

STRENGTHENING CHILDREN, ADULTS, AND FAMILIES THROUGH SERVICES FOCUSING ON DISABILITIES, EARLY CHILDHOOD EDUCATION AND SELF SUFFICIENCY.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses $ 788,395 including grants of $) (Revenue $)

DISABILITY SERVICES - Provides assistive technology services through assessments, equipment demonstrations, devices, toys, and other technology to improve the lives of individuals with disabilites. Provides high quality social model day services for adults with disabilities to prolong independence and provide respite to caregivers.

4b (Code:) (Expenses $ 20,406,249 including grants of $) (Revenue $ 716,769)

EARLY CHILDHOOD EDUCATION SERVICES - Provides high quality early childhood educational services for children birth to six years of age through center based childcare, home and community based early intervention developmental therapies and evaluations for early intervention services. Provides training and technical assistance to early educators and training and technical assistance to early educators and incentivizes continuing education in the early childhood educational field.

4c (Code:) (Expenses $ 1,165,258 including grants of $) (Revenue $ 126,489)

SELF SUFFICIENCY SERVICES - Provides intensive case management, mentoring, coaching and support for new and expectant mothers and families in low-income communities, provides leadership and coordination of services for agencies working to reduce homelessness in Chattanooga.

4d Other program services (Describe on Schedule O.)

(Expenses $ including grants of $) (Revenue $)

4e Total program service expenses ▶ 22,359,902

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	X	
2	Is the organization required to complete *Schedule B, Schedule of Contributors* (see instructions)?	2		X
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		X
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? *If "Yes," complete Schedule C, Part III*	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D, Part I*	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II*	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D, Part III*	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? *If "Yes," complete Schedule D, Part V*	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? *If "Yes," complete Schedule D, Part VI*	11a	X	
b	Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII*	11b		X
c	Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII*	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX*	11d		X
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X*	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X*	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI and XII*	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional*	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? *If "Yes," complete Schedule F, Parts I and IV*	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or other assistance to or for any foreign organization? *If "Yes," complete Schedule F, Parts II and IV*	15		X
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or other assistance to or for foreign individuals? *If "Yes," complete Schedule F, Parts III and IV*	16		X
17	Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I.* See instructions	17		X
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18		X
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		X
20a	Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H*	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than $5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	21		X

Part IV Checklist of Required Schedules *(continued)*

			Yes	No
22	Did the organization report more than $5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a*	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	**Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L, Part I*	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L, Part I*	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? *If "Yes," complete Schedule L, Part II*	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? *If "Yes," complete Schedule L, Part III*	27		X
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):			
a	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? *If "Yes," complete Schedule L, Part IV*	28a		X
b	A family member of any individual described in line 28a? *If "Yes," complete Schedule L, Part IV*	28b		X
c	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? *If "Yes," complete Schedule L, Part IV*	28c		X
29	Did the organization receive more than $25,000 in non-cash contributions? *If "Yes," complete Schedule M*	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? *If "Yes," complete Schedule R, Part I*	33		X
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1*	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	35b		
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? **Note:** All Form 990 filers are required to complete Schedule O.	38	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V ☐

				Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	1a	1040		
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1b	0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c			

Part V Statements Regarding Other IRS Filings and Tax Compliance *(continued)*

			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 283			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		X
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to *e-file.* See instructions.			
3a	Did the organization have unrelated business gross income of $1,000 or more during the year?	3a		X
b	If "Yes," has it filed a Form 990-T for this year? *If "No" to line 3b, provide an explanation on Schedule O*	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country ▶			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	**Organizations that may receive deductible contributions under section 170(c).**			
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?	7a		
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	**Sponsoring organizations maintaining donor advised funds.** Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9	**Sponsoring organizations maintaining donor advised funds.**			
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	**Section 501(c)(7) organizations.** Enter:			
a	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	**Section 501(c)(12) organizations.** Enter:			
a	Gross income from members or shareholders 11a			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b			
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**			
a	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans 13b			
c	Enter the amount of reserves on hand 13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation on Schedule O*	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than $1,000,000 in remuneration or excess parachute payment(s) during the year?	15		X
	If "Yes," see instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
	If "Yes," complete Form 4720, Schedule O.			
17	**Section 501(c)(21) organizations.** Did the trust, any disqualified person, or mine operator engage in activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		
	If "Yes," complete Form 6069.			

Part VI **Governance, Management, and Disclosure** *For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.*

Check if Schedule O contains a response or note to any line in this Part VI [X]

Section A. Governing Body and Management

				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	25		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.				
b	Enter the number of voting members included on line 1a, above, who are independent	1b	25		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2			X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?	3			X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4			X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5			X
6	Did the organization have members or stockholders?	6			X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a			X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b			X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
a	The governing body?	8a		X	
b	Each committee with authority to act on behalf of the governing body?	8b		X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses on Schedule O*	9			X

Section B. Policies *(This Section B requests information about policies not required by the Internal Revenue Code.)*

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		X
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? *If "No," go to line 13*	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe on Schedule O how this was done*	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14		X
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ▶ TN

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

[ ] Own website [X] Another's website [X] Upon request [ ] Other *(explain on Schedule O)*

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records ▶

SIGNAL CENTERS INC 109 N. GERMANTOWN ROAD
CHATTANOOGA TN 37411 423-698-8528

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII ☐

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than $100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee): Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/ 1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
(1) BILL LLOYD BOARD MEMBER	2.00 0.00	X						0	0	0
(2) MARK NEIGHBORS PRESIDENT	3.00 0.00	X		X				0	0	0
(3) SUE MUNSON BOARD MEMBER	1.50 0.00	X						0	0	0
(4) ROB MALONE BOARD MEMBER	1.50 0.00	X						0	0	0
(5) ROSEMARIE HILL PRESIDENT-ELECT	2.50 0.00	X		X				0	0	0
(6) DAVID BABB TREASURER-ELECT	1.50 0.00	X		X				0	0	0
(7) JOHN COSGROVE BOARD MEMBER	1.00 0.00	X						0	0	0
(8) JOE DICKSON BOARD MEMBER	1.00 0.00	X						0	0	0
(9) DAVID FAIRCHILD SECRETARY	2.00 0.00	X		X				0	0	0
(10) MARJ FLEMMING BOARD MEMBER	1.00 0.00	X						0	0	0
(11) ELLEN HEAVILON BOARD MEMBER	1.00 0.00	X						0	0	0

Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee): Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/ 1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
(12) CHARLES MEGAHEE	1.00									
EMERITUS MEMBER	0.00	X						0	0	0
(13) DR SUSHIE PENTIAH	1.00									
SECRETARY-ELECT	0.00	X		X				0	0	0
(14) LAURA PIERCE	2.50									
TREASURER	0.00	X		X				0	0	0
(15) JERRY PREISEL	1.00									
EMERITUS MEMBER	0.00	X						0	0	0
(16) JUDITH ST. CHARLES	1.00									
BOARD MEMBER	0.00	X						0	0	0
(17) BARBIE STANDEFER	1.00									
BOARD MEMBER	0.00	X						0	0	0
(18) JIM STEFFNER	1.00									
BOARD MEMBER	0.00	X						0	0	0
(19) NANCY H UNDERWOOD	2.00									
BOARD MEMBER	0.00	X						0	0	0
1b Subtotal ▶										
c Total from continuation sheets to Part VII, Section A ▶								242,649		
d Total (add lines 1b and 1c) ▶								242,649		

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization ▶ **2**

		Yes	No
3 Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	3		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	4		X
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*	5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization ▶ 0

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a Federated campaigns	1a	160,434				
	b Membership dues	1b					
	c Fundraising events	1c					
	d Related organizations	1d					
	e Government grants (contributions)	1e	25,363,367				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	908,398				
	g Noncash contributions included in lines 1a-1f	1g	$				
	h **Total.** Add lines 1a–1f ▶			26,432,199			
Program Service Revenue			Business Code				
	2a PROGRAM REVENUE		624100	843,258	843,258		
	b						
	c						
	d						
	e						
	f All other program service revenue						
	g **Total.** Add lines 2a–2f ▶			843,258			
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts) ▶						
	4 Income from investment of tax-exempt bond proceeds ▶						
	5 Royalties ▶						
			(i) Real / (ii) Personal				
	6a Gross rents	6a					
	b Less: rental expenses	6b					
	c Rental inc. or (loss)	6c					
	d Net rental income or (loss) ▶						
			(i) Securities / (ii) Other				
	7a Gross amount from sales of assets other than inventory	7a					
	b Less: cost or other basis and sales exps.	7b					
	c Gain or (loss)	7c					
	d Net gain or (loss) ▶						
	8a Gross income from fundraising events (not including $ of contributions reported on line 1c). See Part IV, line 18	8a					
	b Less: direct expenses	8b					
	c Net income or (loss) from fundraising events ▶						
	9a Gross income from gaming activities. See Part IV, line 19	9a					
	b Less: direct expenses	9b					
	c Net income or (loss) from gaming activities ▶						
	10a Gross sales of inventory, less returns and allowances	10a					
	b Less: cost of goods sold	10b					
	c Net income or (loss) from sales of inventory ▶						
Miscellaneous Revenue			Business Code				
	11a OTHER INCOME			43,616	43,616		
	b						
	c						
	d All other revenue						
	e **Total.** Add lines 11a–11d ▶			43,616			
	12 **Total revenue.** See instructions ▶			27,319,073	886,874	0	0

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees				
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	9,832,675	8,540,473	1,248,556	43,646
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	1,453,697	1,255,581	197,532	584
9 Other employee benefits				
10 Payroll taxes	791,569	687,791	100,225	3,553
11 Fees for services (nonemployees):				
a Management	8,096,412	8,096,256	150	6
b Legal				
c Accounting				
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)	842,715	600,509	227,788	14,418
12 Advertising and promotion	46,915	1,716	43,544	1,655
13 Office expenses	162,684	94,569	67,701	414
14 Information technology				
15 Royalties				
16 Occupancy	538,954	56,840	481,709	405
17 Travel	741,700	705,252	36,325	123
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings				
20 Interest	28,311		28,311	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	253,511	7,573	245,938	
23 Insurance				
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a SUPPLIES, KITCHEN, FOOD	2,227,633	2,023,045	187,961	16,627
b COMMUNICATIONS	286,733	235,658	51,075	
c OTHER BUSINESS AND MISC	150,626	54,639	95,987	
d INVESTMENT ACTIVITY LOSS	114,502		114,502	
e All other expenses				
25 Total functional expenses. Add lines 1 through 24e	25,568,637	22,359,902	3,127,304	81,431
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X ☐

				(A) Beginning of year		(B) End of year
Assets	1	Cash—non-interest-bearing		999,104	1	95,338
	2	Savings and temporary cash investments			2	
	3	Pledges and grants receivable, net			3	
	4	Accounts receivable, net		2,974,988	4	6,181,435
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)			6	
	7	Notes and loans receivable, net		1,200	7	1,200
	8	Inventories for sale or use			8	
	9	Prepaid expenses and deferred charges		55,649	9	17,559
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 5,906,510			
	b	Less: accumulated depreciation	10b 2,787,602	2,856,259	10c	3,118,908
	11	Investments—publicly traded securities		728,360	11	656,420
	12	Investments—other securities. See Part IV, line 11			12	
	13	Investments—program-related. See Part IV, line 11			13	
	14	Intangible assets			14	
	15	Other assets. See Part IV, line 11			15	
	16	**Total assets.** Add lines 1 through 15 (must equal line 33)		7,615,560	16	10,070,860
Liabilities	17	Accounts payable and accrued expenses		1,585,911	17	2,605,060
	18	Grants payable			18	
	19	Deferred revenue			19	
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D			21	
	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons			22	
	23	Secured mortgages and notes payable to unrelated third parties			23	
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		1,970,879	25	1,632,703
	26	**Total liabilities.** Add lines 17 through 25		3,556,790	26	4,237,763
Net Assets or Fund Balances		**Organizations that follow FASB ASC 958, check here ☒ and complete lines 27, 28, 32, and 33.**				
	27	Net assets without donor restrictions		2,989,406	27	4,170,165
	28	Net assets with donor restrictions		1,069,364	28	1,662,932
		Organizations that do not follow FASB ASC 958, check here ▶☐ and complete lines 29 through 33.				
	29	Capital stock or trust principal, or current funds			29	
	30	Paid-in or capital surplus, or land, building, or equipment fund			30	
	31	Retained earnings, endowment, accumulated income, or other funds			31	
	32	Total net assets or fund balances		4,058,770	32	5,833,097
	33	Total liabilities and net assets/fund balances		7,615,560	33	10,070,860

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	27,319,073
2	Total expenses (must equal Part IX, column (A), line 25)	2	25,568,637
3	Revenue less expenses. Subtract line 2 from line 1	3	1,750,436
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	4,058,770
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	23,891
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	5,833,097

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII ☐

			Yes	No
1	Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			
b	Were the organization's financial statements audited by an independent accountant?	2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: ☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits	3b	X	

Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee): Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/ 1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
(20) SHULA YELLIOTT	1.00									
BOARD MEMBER	0.00	X						0	0	0
(21) DONNA MCCONNICO	40.00									
CEO	0.00			X				127,909	0	0
(22) ANGELA HESTER	40.00									
CFO	0.00			X				114,740	0	0
(23) JERMAINE FREEMAN	1.00									
BOARD MEMBER	0.00	X						0	0	0
(24) WENDY GIBSON	1.00									
BOARD MEMBER	0.00	X						0	0	0
(25) CINDY HALL	1.00									
BOARD MEMBER	0.00	X						0	0	0
(26) JENNIFER NICHOLS	1.00									
BOARD MEMBER	0.00	X						0	0	0
(27) NICOLE WATSON	1.00									
BOARD MEMBER	0.00	X						0	0	0
1b Subtotal ▶								242,649		
c Total from continuation sheets to Part VII, Section A ▶										
d Total (add lines 1b and 1c) ▶										

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization ▶

		Yes	No
3 Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	3		
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	4		
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*	5		

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization ▶

Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee): Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W-2/ 1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
(28) AZURAE REDMOND BOARD MEMBER	1.00 0.00	X						0	0	0
(29) JIMAR SANDERS BOARD MEMBER	1.00 0.00	X						0	0	0
1b Subtotal ▶										
c Total from continuation sheets to Part VII, Section A ▶										
d Total (add lines 1b and 1c) ▶										

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization ▶

		Yes	No
3 Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	**3**		
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	**4**		
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*	**5**		

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization ▶

SCHEDULE A
(Form 990)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ **Attach to Form 990 or Form 990-EZ.**

▶ **Go to** *www.irs.gov/Form990* **for instructions and the latest information.**

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization SIGNAL CENTERS, INC.

Employer identification number 62-0587285

Part I **Reason for Public Charity Status.** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

1 [ ] A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 [ ] A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990).)

3 [ ] A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 [ ] A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state:

5 [ ] An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)

6 [ ] A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 [X] An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

8 [ ] A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)

9 [ ] An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university:

10 [ ] An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)

11 [ ] An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**

12 [ ] An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.

a [ ] **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**

b [ ] **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**

c [ ] **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**

d [ ] **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**

e [ ] Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.

f Enter the number of supported organizations

g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))	(iv) Is the organization listed in your governing document? Yes	No	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
(A)						
(B)						
(C)						
(D)						
(E)						
Total						

Part II **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	8,153,001	12,988,186	16,043,749	19,203,455	26,432,199	82,820,590
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 **Total.** Add lines 1 through 3	8,153,001	12,988,186	16,043,749	19,203,455	26,432,199	82,820,590
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4						82,820,590

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7 Amounts from line 4	8,153,001	12,988,186	16,043,749	19,203,455	26,432,199	82,820,590
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 **Total support.** Add lines 7 through 10						82,820,590

12 Gross receipts from related activities, etc. (see instructions) 12 3,041,127

13 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ▶ ☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2021 (line 6, column (f) divided by line 11, column (f)) 14 100.00 %

15 Public support percentage from 2020 Schedule A, Part II, line 14 15 100.00 %

16a **33 1/3% support test—2021.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☒

b **33 1/3% support test—2020.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

17a **10%-facts-and-circumstances test—2021.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and **stop here.** Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization ▶ ☐

b **10%-facts-and-circumstances test—2020.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and **stop here.** Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization ▶ ☐

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ▶ ☐

Part III **Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 **Total.** Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 **Public support.** (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 **Total support.** (Add lines 9, 10c, 11, and 12.)						

14 **First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ▶ ☐

Section C. Computation of Public Support Percentage

15	Public support percentage for 2021 (line 8, column (f), divided by line 13, column (f))	15	%
16	Public support percentage from 2020 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17	Investment income percentage for **2021** (line 10c, column (f), divided by line 13, column (f))	17	%
18	Investment income percentage from **2020** Schedule A, Part III, line 17	18	%

19a **33 1/3% support tests—2021.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

b **33 1/3% support tests—2020.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶ ☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶ ☐

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? *If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.*	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? *If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).*	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If "Yes," answer lines 3b and 3c below.*	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If "Yes," describe in Part VI when and how the organization made the determination.*	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? *If "Yes," explain in Part VI what controls the organization put in place to ensure such use.*	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? *If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.*	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? *If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).*	5a		
b	**Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	**Substitutions only.** Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in Part VI.*	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990).*	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line *7? If "Yes," complete Part I of Schedule L (Form 990).*	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in Part VI.*	9a		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in Part VI.*	9b		
c	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in Part VI.*	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If "Yes," answer line 10b below.*	10a		
b	Did the organization have any excess business holdings in the tax year? *(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)*	10b		

Part IV Supporting Organizations *(continued)*

			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
a	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?	**11a**		
b	A family member of a person described on line 11a above?	**11b**		
c	A 35% controlled entity of a person described on line 11a or 11b above? *If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.*	**11c**		

Section B. Type I Supporting Organizations

			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? *If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.*	**1**		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? *If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.*	**2**		

Section C. Type II Supporting Organizations

			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? *If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).*	**1**		

Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	**1**		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? *If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).*	**2**		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? *If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.*	**3**		

Section E. Type III Functionally Integrated Supporting Organizations

1 *Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).*

- **a** ☐ The organization satisfied the Activities Test. *Complete line 2 below.*
- **b** ☐ The organization is the parent of each of its supported organizations. *Complete line 3 below.*
- **c** ☐ The organization supported a governmental entity. *Describe in Part VI how you supported a governmental entity (see instructions).*

			Yes	No
2	Activities Test. *Answer lines 2a and 2b below.*			
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? *If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.*	**2a**		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.*	**2b**		
3	Parent of Supported Organizations. *Answer lines 3a and 3b below.*			
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If "Yes" or "No," provide details in Part VI.*	**3a**		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If "Yes," describe in Part VI the role played by the organization in this regard.*	**3b**		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in Part VI*). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A – Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	**1**		
2 Recoveries of prior-year distributions	**2**		
3 Other gross income (see instructions)	**3**		
4 Add lines 1 through 3.	**4**		
5 Depreciation and depletion	**5**		
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	**6**		
7 Other expenses (see instructions)	**7**		
8 **Adjusted Net Income** (subtract lines 5, 6, and 7 from line 4)	**8**		

Section B – Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	**1a**		
b Average monthly cash balances	**1b**		
c Fair market value of other non-exempt-use assets	**1c**		
d **Total** (add lines 1a, 1b, and 1c)	**1d**		
e **Discount** claimed for blockage or other factors *(explain in detail in Part VI)*:			
2 Acquisition indebtedness applicable to non-exempt-use assets	**2**		
3 Subtract line 2 from line 1d.	**3**		
4 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	**4**		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	**5**		
6 Multiply line 5 by 0.035.	**6**		
7 Recoveries of prior-year distributions	**7**		
8 **Minimum Asset Amount** (add line 7 to line 6)	**8**		

Section C – Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, column A)	**1**		
2 Enter 0.85 of line 1.	**2**		
3 Minimum asset amount for prior year (from Section B, line 8, column A)	**3**		
4 Enter greater of line 2 or line 3.	**4**		
5 Income tax imposed in prior year	**5**		
6 **Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	**6**		

7 ☐ Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations *(continued)*

Section D – Distributions		**Current Year**
1	Amounts paid to supported organizations to accomplish exempt purposes	
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	
4	Amounts paid to acquire exempt-use assets	
5	Qualified set-aside amounts (prior IRS approval required—*provide details in Part VI*)	
6	Other distributions (*describe in Part VI*). See instructions.	
7	**Total annual distributions.** Add lines 1 through 6.	
8	Distributions to attentive supported organizations to which the organization is responsive (*provide details in Part VI*). See instructions.	
9	Distributable amount for 2021 from Section C, line 6	
10	Line 8 amount divided by line 9 amount	

Section E – Distribution Allocations (see instructions)		**(i) Excess Distributions**	**(ii) Underdistributions Pre-2021**	**(iii) Distributable Amount for 2021**
1	Distributable amount for 2021 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2021 (reasonable cause required–*explain in Part VI*). See instructions.			
3	Excess distributions carryover, if any, to 2021			
a	From 2016			
b	From 2017			
c	From 2018			
d	From 2019			
e	From 2020			
f	**Total** of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2021 distributable amount			
i	Carryover from 2016 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2021 from Section D, line 7: $			
a	Applied to underdistributions of prior years			
b	Applied to 2021 distributable amount			
c	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, *explain in Part VI*. See instructions.			
6	Remaining underdistributions for 2021 Subtract lines 3h and 4b from line 1. For result greater than zero, *explain in Part VI*. See instructions.			
7	**Excess distributions carryover to 2022.** Add lines 3j and 4c.			
8	Breakdown of line 7:			
a	Excess from 2017			
b	Excess from 2018			
c	Excess from 2019			
d	Excess from 2020			
e	Excess from 2021			

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

SCHEDULE D (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
▶ Attach to Form 990.
▶ Go to *www.irs.gov/Form990* for instructions and the latest information.

OMB No. 1545-0047
2021
Open to Public Inspection

Name of the organization: SIGNAL CENTERS, INC.

Employer identification number: 62-0587285

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (for example, recreation or education)
☐ Preservation of a historically important land area
☐ Protection of natural habitat
☐ Preservation of a certified historic structure
☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

			Held at the End of the Tax Year
a	Total number of conservation easements	2a	
b	Total acreage restricted by conservation easements	2b	
c	Number of conservation easements on a certified historic structure included in (a)	2c	
d	Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶

4 Number of states where property subject to conservation easement is located ▶

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ $

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 ▶ $

(ii) Assets included in Form 990, Part X ▶ $

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 ▶ $

b Assets included in Form 990, Part X ▶ $

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):

- **a** ☐ Public exhibition
- **b** ☐ Scholarly research
- **c** ☐ Preservation for future generations
- **d** ☐ Loan or exchange program
- **e** ☐ Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

		Amount
c Beginning balance	1c	
d Additions during the year	1d	
e Distributions during the year	1e	
f Ending balance	1f	

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII ☐

Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance			209,735	187,477	168,246
b Contributions			53,178	8,988	4,300
c Net investment earnings, gains, and losses			7,257	13,270	14,931
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance			270,170	209,735	187,477

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- **a** Board designated or quasi-endowment ▶ %
- **b** Permanent endowment ▶ %
- **c** Term endowment ▶ %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

		Yes	No
(i) Unrelated organizations	3a(i)		X
(ii) Related organizations	3a(ii)		X
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?	3b		

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings		5,414,469	2,787,602	2,626,867
c Leasehold improvements				
d Equipment		492,041		492,041
e Other				
Total. Add lines 1a through 1e. *(Column (d) must equal Form 990, Part X, column (B), line 10c.)* ▶				3,118,908

Part VII Investments – Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. *(Column (b) must equal Form 990, Part X, col. (B) line 12.)* ▶		

Part VIII Investments – Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. *(Column (b) must equal Form 990, Part X, col. (B) line 13.)* ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, col. (B) line 15.)* ▶	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) SECURED NOTES PAYABLE	1,632,703
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. *(Column (b) must equal Form 990, Part X, col. (B) line 25.)* ▶	1,632,703

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ☐

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements			1	27,319,073
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
a	Net unrealized gains (losses) on investments	2a			
b	Donated services and use of facilities	2b			
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d			
e	Add lines **2a** through **2d**			2e	
3	Subtract line **2e** from line **1**			3	27,319,073
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
c	Add lines **4a** and **4b**			4c	
5	Total revenue. Add lines **3** and **4c.** *(This must equal Form 990, Part I, line 12.)*			5	27,319,073

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements			1	25,568,637
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
a	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIII.)	2d			
e	Add lines **2a** through **2d**			2e	
3	Subtract line **2e** from line **1**			3	25,568,637
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
c	Add lines **4a** and **4b**			4c	
5	Total expenses. Add lines **3** and **4c.** *(This must equal Form 990, Part I, line 18.)*			5	25,568,637

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Part XIII Supplemental Information *(continued)*

SCHEDULE O (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ **Attach to Form 990 or Form 990-EZ.**
▶ **Go to** *www.irs.gov/Form990* **for the latest information.**

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization: SIGNAL CENTERS, INC.

Employer identification number: 62-0587285

Form 990, Part VI, Line 11b - Organization's Process to Review Form 990

Form 990 is reviewed by the Chief Financial Officer and Chief Executive Officer; form is then presented to the Treasurer for review with Finance Committee and made available to the Board of Directors for review.

Form 990, Part VI, Line 12c - Enforcement of Conflicts Policy

Review by Board of Directors

Form 990, Part VI, Line 15a - Compensation Process for Top Official

By review of the Executive Committee of the Board of Directors.

Form 990, Part VI, Line 15b - Compensation Process for Officers

By review of Chief Executive Officer.

Form 990, Part VI, Line 19 - Governing Documents Disclosure Explanation

By request of the Chief Financial Officer

Strategic Plan

Mission
To strengthen children, adults, and families through services focusing on disabilities, early childhood education, and self-sufficiency.

Vision
A community that fosters lifelong independence for children, adults, and families

Values
Respect – Integrity – Teamwork – Innovation – Stewardship – Equity

Signal Center's Programs

- Adult Services
- Assistive Technology Services
- Summer Camps
- Children's Services
- Child Care Resource & Referral Network
- Child Care WAGE$ Tennessee
- Family Forward
- Early Intervention Assessment
- Early Intervention Developmental Therapy
- Hart Gallery
- Dolly Parton's Imagination Library
- Work Ready (TANF)

Strategic Plan Goals

1. Strengthen financial sustainability

2. Make Signal Centers a great place to work and volunteer

3. Maximize the impact of the agency on the community we serve

4. Amplify Diversity, Equity, Inclusion, and Belonging throughout Signal Centers

5. Invest in developing the next generation of leaders

6. Strengthen the Signal Centers brand

7. Improve safety and reduce risk

8. Elevate the Board of Directors to build and prepare for the next decade

1. Strengthen Financial Stability

- **Energize diverse funding streams for every program**
  - Develop strategic plans for all programs that include revenue generation
  - Increase engagement with donors and grantmakers
- **Raise the endowment to $1.5 million by the end of 2024**
  - Endowment Committee and Development team will engage with potential donors to increase donations and planned giving
  - Designate 30% of unrestricted contributions to the endowment fund

2. Make Signal Centers a great place to work and volunteer where all involved are happy, healthy, engaged and valued

- **Develop / Utilize Systems to receive continuous, reliable, valid feedback from staff**
  - Utilize Office Vibe, exit interviews to inform practices and training
  - Increase intentional opportunities to recognize staff
  - Strengthen wellness offerings to include an array of mental and physical health and well being efforts
  - Update orientation regularly so that new staff get a good start and understand the organization
- **Impact Officers and Volunteer Coordinator will strengthen volunteer and internship engagement**
  - Recruit, train and recognize volunteers and interns
  - Conduct survey and needs assessment with staff and volunteers
  - Connect with colleges and university to solicit interns

3. Maximize Signal's impact on the communities we serve by focusing on the effectiveness of services and by being a catalyst for collaboration

- **Develop and implement a robust evaluation system of all programs**
  - Develop and implement a feedback system that reaches all constituents
  - Utilize feedback to improve services and increase impact

- **Executive and program staff will expand efforts to include public, nonprofit and business leaders to develop collaborative solutions to realize our vision of lifelong self-sufficiency for all.**
  - Agency leaders can share stories and collaboration across departments and encourage staff to be advocates for Signal
  - Support more community engagement by Signal staff in all departments

4. Amplify Diversity, Equity, Inclusion and Belonging throughout Signal Centers

- **The Board of Directors will intentionally focus on increasing the diversity of the board with regard to race, age, ability, gender and skill sets**
  - The Board Development Committee will assess and set guidelines to ensure that Board Membership is representative of the community and stakeholders
- **The Executive Staff and program managers will actively support equity across the agency**
  - The DEIB Committee comprised of staff will develop a strategic plan and lead the organization in equity education
  - Program managers will embed equity in all programming with the assistance of the DEIB Committee
  - Administration will annually evaluate the agency's progress in promoting equity in operations, HR, programs and policies

5. Invest in developing the next generation of leaders across the agency

- **Develop and implement an internal leadership development effort by engaging a broader, larger leadership team and offering professional development opportunities for all staff who desire to advance**
  - Implement supervisory, customer service and general management training for all managers and those interested in management
  - Develop and implement a leadership program that includes mentoring and community engagement and helping staff determine if leadership is right for them
  - Promote engagement in professional groups
  - Give opportunities for staff to be leaders in their own space
  - Develop annual managers retreats to bring leaders together
- **Implement the plan for preparing for succession of key leaders**
  - Continue to engage deputies for all key leaders
  - Work with outsourced IT to have a deeper bench for security and operations of the organization
  - Revise the CEO succession plan as needed
  - Further imbed values in all work across the agency

6. Strengthen Signal Centers Brand:
Market Signal as a leader in disability services, early childhood education, and building and sustaining coalitions

- **Develop and implement strategies to report to board, funders, staff and the public on the impact of services**
  - Utilize stories and data to inform stakeholders through an annual report, mission moments at board meetings, and other marketing materials.
- **Implement a media strategy for branding the agency**
  - Redesign the website
  - Ensure that all marketing efforts offer accessible digital access
  - Utilize traditional and social media for all programs

7. Improve safety and reduce risk

- **A risk committee will meet no less than quarterly to address concerns over risk and safety**
  - The Risk Committee will be comprised of the following agency executives: HR, Operations, Finance, Technology and Program
  - The Risk Committee will report to the CEO and the CEO will share the report with the Executive Committee of the Board of Directors.
- **The HR department will work with the Executive Team to conduct a comprehensive assessment of internal and external threats to the agency**
  - The results of the assessment will be shared with the Board of Directors annually or as directed by the Executive Committee.

8. Elevate the Board of Directors to prepare for the next decade

- **The Board Development Committee (BDC) will continuously focus on building and maintaining a membership that has the skill sets and community representation to meet the needs of the organization**
- **The BDC in collaboration with the CEO and Board President will provide board orientation, ongoing board education, and evaluate the effectiveness of the board**
  - Board education will provide board members with a deeper understanding of the activities, needs and challenges of the organization.
  - Mission moments will include both highlights and challenges from the programs

Dear Mayor Wamp and Members of the Hamilton County Commission.

My daughter, Lisa, attends the Adult Service Day Program at Signal Centers. Most adults with special needs are on strict budgets and there is usually not extra money to pay to attend a day center. The Social Services Block Grant has allowed Lisa and many like her to attend Signal Centers for free.

Signal Centers provides a safe and fun environment for our adults with special needs. It provides a social community these special needs adults would not have otherwise. Please continue to support the Social Service Block Grant for them.

Thank you,

Wanda Moore

January 29, 2024

Dear Mayor Weston Wamp and Hamilton County Commission Members,

I am writing to request your support for the Social Services Block Grant for Signal Centers in Chattanooga. As an Assistant Director of Hosanna Community, I have witnessed firsthand the positive impact that this program has on its participants.

One such participant is Orlando Manghane, a resident with short term memory loss who attends Signal Centers Adult Day Program. Due to our small staff, we rely on the excellent care and engagement provided by Signal Centers. Orlando is not only monitored but also participates in a variety of activities, including dance, art, exercise, and games. We know that he is well-loved and cared for, and this gives us peace of mind.

Recently, I attended the "Winter-Ball" and saw the overwhelming need for this program. Signal Centers truly is a treasure and provides immense value to our community. I urge you to consider supporting the Social Services Block Grant to help ensure that this program can continue to benefit those who need it most.

Please do not hesitate to contact me if you would like to discuss this matter further.

Sincerely,

Beth Moran.

Assistant Director.

Hosanna Community, Inc.